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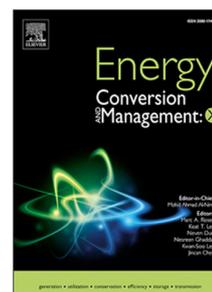
A generalized MILP framework for plant-level decarbonization

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1 **Highlights**

2 **A Generalized MILP Framework For Plant-Level Decarbonization**

3 Mahdi Ahmed, Solomon Brown, Joan Cordiner

- 4
- A novel two-stage MILP framework optimizes long-term capital investment timing and hourly operation.
- 5
- The framework stress-tests decarbonization pathways for an epoxy-resin plant across 5 scenarios of grid
- 6
- decarbonization, fuel prices and policy designs.
- 7
- Electrification is least-cost and lowest-emissions only if grid intensity drops below 50 g CO<sub>2</sub> kWh<sup>-1</sup> by 2035.
- 8
- Credit banking delivers an additional 110 kt CO<sub>2</sub> of cost-effective abatement and is proven necessary to reward
- 9
- first movers

# A Generalized MILP Framework For Plant-Level Decarbonization

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## ABSTRACT

Energy-intensive plants must navigate technology, fuel-price, and policy uncertainty when selecting least-cost decarbonization pathways. We develop a two-stage mixed-integer linear programming (MILP) framework for industrial decarbonization planning that co-optimizes multi-technology capacity expansion and commissioning schedules with hourly site-energy dispatch, while explicitly modeling emissions-allowance procurement and intertemporal banking under an emissions trading system (ETS). The formulation combines multi-decadal investment decisions to hourly operations; includes an allowance-accounting module for ETS-consistent compliance cost calculation with banking; represents correlated trajectories for grid-carbon intensity, fuel and electricity prices, and ETS design; and incorporates time-varying technology costs for electrification, hydrogen, carbon capture and storage (CCS), and bio-energy. We demonstrate the framework on a UK epoxy-resin facility (2025–2055) under five market-policy scenarios to illustrate how scenario-driven stress-testing alters technology choice and timing. Results show that electrification is least-cost/lowest-emissions only if grid intensity falls below  $50 \text{ g CO}_2 \text{ kWh}^{-1}$  by 2035; a slower trajectory increases cumulative emissions by up to  $745 \text{ kt CO}_2$ . A carbon-price corridor alone is insufficient to close the green-fuel cost premium, motivating long-dated hedging instruments (e.g., power purchase agreements and forward/swap positions) to reduce exposure to price volatility. Allowing credit banking enables additional cost-effective abatement (up to  $110 \text{ kt CO}_2$ ) by valuing early over-compliance, whereas prohibiting banking increases compliance cost and weakens the cost-emissions trade-off. Overall, the framework provides a practical, scenario-driven tool for regulators and operators to evaluate robust industrial decarbonization pathways.

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## 1. Introduction

Industrial decarbonization sits at the nexus of climate ambition and economic competitiveness. Under the Paris Agreement, signatory nations aim for net-zero greenhouse-gas emissions by mid-century; yet the industrial sector—which accounts for roughly 25 % of global CO<sub>2</sub> emissions and 40 % of final energy demand—remains one of the hardest to abate [1, 2]. Heavy industries such as steel, cement, chemicals and refining face irreversible, high fixed costs and long asset lifetimes on thin margins. In such settings, the option value of waiting is large: firms rationally defer capital when future cash flows hinge on uncertain fuel and carbon prices, subsidy trajectories, or border measures, especially when alternative uses of capital offer lower risk and higher liquidity. Retrofitting also implies downtime and execution risk, while many low-carbon alternatives remain commercially immature or carry significant cost premia [3]. Limited consumer demand for greener products exaggerates this. Much of the value of abatement is social and does not appear in project cash flows. Credible, durable policies are therefore essential: predictable carbon prices, clear product and performance standards, and complementary infrastructure commitments. These instruments reduce policy and market uncertainty, narrow risk premia, lower hurdle rates, and attract investment at the plant level.

Over 20 % of worldwide industrial CO<sub>2</sub> emissions are now covered by cap and trade. In Europe, the EU Emissions Trading System (EU ETS), launched in 2005 and covering nearly 40 % of EU GHG emissions, has undergone sustained reforms; notably, the Market Stability Reserve (MSR) adjusts allowance supply to address surpluses and stabilize expectations [4]. The UK established the UK ETS in 2021 with its own benchmarks and trajectory. In May 2025, the EU and UK issued a Common Understanding to work toward formal ETS linkage, which would harmonize prices, deepen liquidity, and reduce compliance frictions for cross-border trade [5, 6, 7].

In parallel, the EU Carbon Border Adjustment Mechanism (CBAM) enters its definitive phase from 2026, charging embedded emissions in selected imports at the prevailing EUA price [8, 9]. Linkage and the CBAM are driving a more integrated, if still evolving, carbon-pricing landscape. This heightens incentives to decarbonize and the value of forward-looking decision support in the UK and EU, and similar policies are likely to diffuse internationally.

### 1.1. Technology pathways

Four primary decarbonization routes dominate industry road-maps, each with distinct maturity levels, infrastructure needs and cost trajectories:

- **Electrification of process heat.** Electric boilers, resistive heaters, induction furnaces and plasma torches are actively explored up to ~500°C. With low-carbon electricity and waste-heat recovery, lifetime OPEX savings are achievable in renewable-rich grids [10].
- **Hydrogen substitution.** Blue H<sub>2</sub> and green H<sub>2</sub> can abate on-site combustion emissions; European green H<sub>2</sub> costs are projected to fall materially by the 2030s with deployment and learning [11, 12].
- **Carbon capture and storage (CCS).** Post-combustion amine scrubbing can remove 85–90 % of flue-gas CO<sub>2</sub>, subject to transport and storage access; large projects report costs in the US\$60–120 t<sup>-1</sup> range at scale [13].
- **Biomass and biofuels.** Sustainable biomass (pellets, residues, bio-syngas) can replace fossil fuels with low/negative lifecycle emissions such as bio-energy with CCS (BECCS), but faces feedstock and price risks [14].

Each pathway exhibits a distinct learning curve and infrastructure dependency (e.g., grid build-out, CO<sub>2</sub> transport and storage). Determining not only which technologies to adopt but also when to deploy them requires models that co-optimize multi-decadal investments with high-resolution operations under realistic policy signals.

### 1.2. Motivation and research objectives

For a given site, the least-cost route to deep decarbonization depends on the joint evolution of technology costs, electricity and fuel prices, and carbon policy design (trading rules, free allocation, banking, linkage/CBAM). Decisions are intertemporal: firms choose commissioning schedules and operating strategies, and—under an ETS—may *bank* allowances as a hedge. There is thus a need for a decision-support framework that simultaneously: (i) evaluates competing technology portfolios, (ii) optimizes the timing of investments over decades while respecting hourly operations, and (iii) represents emissions-trading compliance with intertemporal banking. This paper addresses that need.

### 1.3. Modeling approaches and research gaps

**Table 1**  
Comparison of selected industrial decarbonization optimization studies

Study	Timing	Hourly	Multi-tech	Uncert.	Carbon policy	Horizon
Huynh <i>et al.</i> (2024) [15]	X	X	Limited	Stoch.	Exogenous	Design-only
Shen <i>et al.</i> (2022) [16]	X	✓	Limited	Robust	None	Operational-only
Wang <i>et al.</i> (2024) [17]	✓	X	Limited	Stoch.	Scenarios	30 yr
Yáñez <i>et al.</i> (2022) [18]	X	X	✓	None	None	Design-only
Giannikopoulos <i>et al.</i> (2024) [19]	X	✓	Limited	None	None	Operational-only
Zhang <i>et al.</i> (2024) [20]	✓	X	Limited	Scen.	Implicit	10 yr
Chew <i>et al.</i> (2025) [21]	X	✓	✓	None	None	Operational-only
Guo <i>et al.</i> (2023) [22]	✓	✓	✓	Scen.	Partial	2-stage (10 yr + 10 yr)
Neuwirth <i>et al.</i> (2024) [23]	✓	X	✓	Scen.	Scenarios	Multi-year
<b>This work (2025)</b>	✓	✓	✓	<b>Scen.</b>	<b>Trading &amp; banking</b>	<b>30 yr</b>

**Column definitions:** *Timing* = multi-stage investment timing (capacity expansion and commissioning); *Hourly* = high-resolution operational dispatch; *Multi-tech* = portfolio of competing routes; *Uncert.* = Scenario (Scen.), Stochastic (Stoch.), Robust, or None; *Carbon policy* levels — None (ignored), Implicit (cost proxy only), Exogenous (fixed carbon path), Scenarios (policy varies by case), Partial (some trading instruments without price feedback/banking), **Trading & banking** (explicit allowance balances with intertemporal banking); **Horizon:** numeric only when *Timing* is modeled; otherwise modeling scope — *Design-only* (single-shot design) or *Operational-only* (dispatch/scheduling).

Mixed-integer linear programming (MILP) has become the workhorse for techno-economic studies of industrial decarbonization, at both plant and sector scales [24]. Early “first-generation” studies typically optimized process superstructures under fixed, exogenous carbon-price trajectories. For example, Huynh *et al.* develop a two-stage stochastic MILP for biorefinery design that compares carbon tax versus cap-and-trade policies, but treats allowance prices as external inputs and focuses on a single conversion pathway [15]. Yáñez *et al.* present a deterministic refinery-level CO<sub>2</sub> mitigation portfolio (CCS, process improvements, fuel shifts) tailored to one facility; again, policy enters only as an exogenous scenario rather than a market with trading and carry-over [18]. As Verdolini *et al.* emphasize in their cross-sector review, most industry models still abstract away from real market design: free allocation, banking/borrowing, or border mechanisms are often omitted [25].

“Second-generation” works begin to add multi-period planning and uncertainty. Shen *et al.* formulate a data-driven robust MILP for an industrial energy system with renewable integration and short-term variability, but carbon policy remains an external cap/cost without allowance trading [16]. In the cement sector, Wang *et al.* propose a multi-period stochastic MILP that optimizes a 30-year CCS/CCU rollout under carbon-price and capture-cost uncertainty, advancing long-horizon decisions while still centering on a single route and exogenous policy paths [17]. At the technology level, Giannikopoulos *et al.* study thermal electrification with onsite wind/storage in a multi-year MILP, reporting sizable emissions cuts for electric process heat, yet without considering alternative pathways or carbon market interactions [19]. Zhang *et al.* schedule a decade of biomass co-processing retrofits for a refinery under supply-cost uncertainty, but omit operational flexibility and emissions trading, treating carbon costs only implicitly [20]. Chew *et al.* co-optimize a cement plant’s internal “smart energy system” with multiple technologies, though under deterministic price paths and without trading [21].

A few studies move toward more comprehensive policy representation. Guo *et al.* include allowance and green-certificate trading in a two-stage cement planning model and show that policy incentives can materially shift choices; however, they assume fixed stage prices and exclude banking/linkage, so compliance costs do not respond to intertemporal abatement within the model [22]. Beyond optimization, site-specific simulation frameworks such as Neuwirth *et al.* emulate discrete plant investment choices across energy-intensive industries under scenarios, but do not co-optimize hourly operations nor model allowance banking [23]. At the EU scale, the bottom-up FORECAST model has been used extensively to produce industrial decarbonization pathways, yet it is a simulation (not optimization) framework with exogenous carbon inputs [26]. Meanwhile, the market-design literature documents why banking matters: the EU ETS MSR alters intertemporal allowance supply and hence the value of banked permits, and agent-based/equilibrium studies show how banking and reserve rules shape price paths and investment [4, 27, 28]. Border measures like the EU CBAM further couple policy and trade, changing effective compliance costs for tradables [8].

Technological learning is another perspective where assumptions are often simplified. Reviews of learning highlight the importance of embedding experience curves inside the decision model, especially for planned investments in emerging options [29]. System-scale evidence shows that learning can materially shift the optimal timing and scale-up of green hydrogen, reinforcing the need to treat cost decline within long-horizon investment planning [30].

122 Taken together, several recurring gaps emerge across the literature reviewed above and summarized in Table 1.  
123 Carbon compliance is often represented as an exogenous CO<sub>2</sub> price adder or an aggregated annual penalty, with  
124 relatively few optimization studies embedding explicit scheme mechanics such as allowance balances, intertemporal  
125 banking/borrowing, or MSR-type rules [25, 22]. Commodity uncertainty is frequently treated in a limited or univariate  
126 manner, despite correlations between fuel, power and CO<sub>2</sub> prices that can shift the relative attractiveness of competing  
127 investment options simultaneously. Finally, many studies focus on one or a small subset of routes at a time rather  
128 than scheduling investment timing across a portfolio of competing technologies within a single optimization problem  
129 [17, 20, 19].

130 A related modeling trade-off concerns temporal resolution. Many long-horizon planning studies simplify operations  
131 for tractability, while high-resolution operational studies typically assume fixed capacities. Hourly resolution is used  
132 here because key drivers are defined at short time scales, including electricity prices, grid emissions intensity,  
133 operating constraints, and the availability of flexibility value streams such as demand response or load shedding  
134 [16, 21]. Evaluating candidate investment pathways under hourly dispatch therefore provides a more faithful estimate  
135 of operating costs, revenues, and feasibility than purely aggregated representations, while still allowing multi-decade  
136 investment timing to be optimized.

137 Table 1 benchmarks representative plant/sector studies against the capabilities included here.

#### 138 1.4. Scope, novelty, and structure

139 We develop a modular two-stage mixed-integer linear program (MILP) to support long-horizon industrial  
140 decarbonization planning under uncertain market and policy conditions. The framework combines: (i) multi-decadal  
141 capacity expansion and commissioning decisions; (ii) an ETS compliance module that tracks allowance balances  
142 over time and represents intertemporal banking under parameterized rule sets, including MSR-style mechanisms  
143 and assumptions consistent with EU–UK linkage/CBAM-style boundary conditions; (iii) correlated, scenario-based  
144 trajectories for fuel, power and CO<sub>2</sub> prices and ETS design, used for stress-testing rather than point forecasting;  
145 and (iv) learning-curve CAPEX dynamics for electrification, hydrogen substitution, CCS and bio-energy options.  
146 Candidate investment pathways are then assessed under hourly dispatch in Stage 2 to quantify operational feasibility  
147 and to capture short-timescale operating opportunities (including ancillary-service participation where applicable).  
148 We demonstrate the approach on a UK epoxy-resin facility (2025–2055) and evaluate five market–policy scenarios  
149 spanning grid decarbonization, commodity volatility and ETS design.

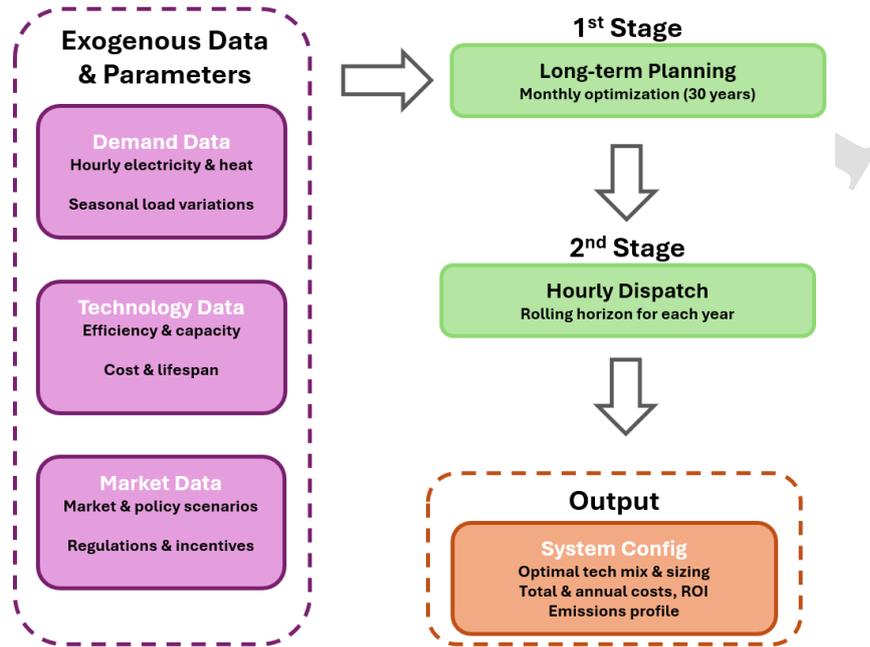
#### 150 *Contributions.*

- 151 • Endogenous carbon compliance with banking. Allowance-accounting constraints track balances and banked  
152 credits across periods so that intertemporal compliance decisions are represented within the optimization rather  
153 than imposed externally.
- 154 • Two-stage planning with hourly dispatch assessment. Long-horizon investment timing is solved on an aggregated  
155 time grid for tractability, and the resulting capacity pathway is then assessed with *hourly* rolling-horizon dispatch  
156 to ensure operational feasibility and to quantify operating costs, revenues, and ancillary-service opportunities.
- 157 • Correlated multi-commodity uncertainty for stress-testing. Scenarios preserve cross-commodity dependencies  
158 to evaluate how simultaneous shocks in fuel, power and CO<sub>2</sub> prices affect investment timing and technology  
159 choice.
- 160 • Modular structure for adaptation. The compliance module is parameterized to accommodate alternative ETS  
161 designs, and the technology set can be extended with minimal reformulation, supporting transfer to other energy-  
162 intensive sites.

#### 163 *Paper organization.*

164 Section 2 details the formulation, including investment and operational constraints, the allowance-balance and  
165 banking logic, scenario construction, and the computational structure adopted for tractability. Section 4 reports baseline  
166 and scenario results, including cost–emissions trade-offs and sensitivity analyses. Section 5 discusses implications and  
167 limitations and provides recommendations. Section 6 concludes and outlines extensions.

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**Figure 1:** Schematic representation of the integrated approach for decision-making. Inputs across demand, technology, and market variables inform the optimization. Stage 1 selects the investment pathway on an aggregated time grid, and Stage 2 evaluates the resulting capacity pathway using hourly rolling-horizon dispatch, refining operating cost/revenue estimates and capturing short-timescale operating opportunities (e.g., ancillary services).

## 2. Methodology

### 2.1. Model Overview

All model equations and the software implementation were developed for this study. Figure 1 summarizes the overall workflow. The framework is formulated as a mixed-integer linear program (MILP) in Pyomo and solved using Gurobi to identify least-cost decarbonization pathways under the assumed market-policy scenario inputs. Outputs include technology investment and sizing decisions, operating schedules, and cost-emissions trade-offs.

### 2.2. Two-Stage Optimization Framework

The optimization is divided into two stages (time-sequential decomposition). Stage 1 determines long-horizon investment timing and capacity expansion on a monthly grid for tractability. Stage 2 then evaluates the selected capacity pathway using hourly rolling-horizon dispatch to quantify operational feasibility and time-varying operating costs and revenues. In the present implementation, Stage 2 does not feed back to revise Stage 1 investment decisions.

#### *Stage 1: Long-Term Investment Decisions (Monthly Timescale)*

Stage 1 is dedicated to long-term investment decisions on a monthly basis. This stage determines the timing of capital allocation to technologies required for decarbonization. Due to the computational intensity of solving binary investment variables at hourly resolution over multi-decadal horizons, Stage 1 aggregates decisions over monthly intervals across the full investment horizon. The goal is to:

- identify which technologies to invest in (e.g., electrification, CCS, etc.);
- determine the required capacity and timing of these investments; and
- minimize the overall cost associated with fuel consumption, purchased electricity, carbon, and other relevant expenses.

188 Once an investment is made (e.g., electrifying a process in year 5), the new capacity becomes available and is treated  
 189 as a fixed (exogenous) constraint in Stage 2. For the case study presented in this work, plant energy-service demands  
 190 and product yields are specified using a fixed (stationary) operating profile over the planning horizon: demands can  
 191 vary within each year to reflect typical seasonality and planned outages, but the long-run production scale and yield  
 192 assumptions are not assumed to trend over time. This reflects the relatively stable throughput and utility profiles often  
 193 observed at continuous chemical sites, particularly where production planning and energy procurement are supported  
 194 by longer-term commercial arrangements. This is therefore a case-study specification rather than a structural limitation  
 195 of the framework: if anticipated changes in throughput, yields, or product slate are available, they can be represented  
 196 through time-varying demand/yield inputs, which would propagate through to investment timing and capacity choices

### 197 **Stage 2: Hourly Operation and Dispatch (Rolling Horizon)**

198 Building upon the investment decisions from Stage 1, Stage 2 focuses on the operational aspects of the system by  
 199 optimizing hourly dispatch within a rolling-horizon framework. This stage uses the capacities established in Stage 1  
 200 as exogenous inputs, so it is computationally tractable to solve the model at hourly resolution. The goals here are to:

- 201 • optimize hourly production and dispatch (based on prevailing hourly markets) to meet energy demands  
 202 efficiently;
- 203 • maximize revenues from ancillary services, such as load shedding or demand-response programs;
- 204 • manage hourly operational costs, including fuel consumption, spot-market electricity purchases, and any ramping  
 205 or startup/shutdown costs; and
- 206 • minimize penalties associated with shortfalls in grid reduction commitments or other obligations.

207 We employ a rolling-horizon approach, solving the hourly dispatch for each year sequentially across the investment  
 208 horizon. As the model progresses, it incorporates the investment decisions made in Stage 1, unlocking new capacities  
 209 as they become available. In the present framework, Stage 2 is used to represent operational feasibility and to quantify  
 210 cost and revenue impacts at hourly resolution, but it does not feed back to revise Stage 1 investment decisions.  
 211 This decoupling improves tractability for multi-decadal, multi-technology investment timing while still allowing  
 212 each candidate pathway to be evaluated under hourly operating conditions. Hourly resolution is used here because  
 213 key operating opportunities and constraints (including exposure to spot electricity prices and eligibility for ancillary  
 214 services) are defined at short time scales. The implications of this decomposition are discussed in Section 5.

## 215 **2.3. Mathematical Formulation**

216 The model partitions the site utility system into components typical of chemical plants (e.g., CHP systems, boilers,  
 217 furnaces). It distinguishes between existing conventional units and units that can be adapted to alternative fuels (e.g.,  
 218 hydrogen, biomass) through new acquisition or retrofitting, with unit-specific cost and performance assumptions.

219 In this work, “biomass” refers specifically to biogas/bio-methane used as a direct substitute fuel in CHP and  
 220 boiler burners, since this pathway can be represented as a relatively straightforward retrofit. We therefore do not  
 221 explicitly model solid-biomass conversion routes (e.g., wood-pellet boilers) or gasification systems. Consistent with  
 222 this representation, natural gas is assumed to be supplied via the conventional gas network, hydrogen via a pipeline  
 223 supply option, and biogas/bio-methane via an equivalent gas-grid or dedicated supply contract (treated as an exogenous  
 224 fuel price series in the model).

225 The core mass/energy balance and capacity constraints are common to both Stage 1 (monthly) and Stage 2 (hourly).  
 226 Stage 2 additionally includes hourly throughput/dispatch detail and the ancillary-market representation, which are not  
 227 required in the aggregated Stage 1 model.

### 228 **2.3.1. Energy Generation and Procurement**

229 This section provides constraints for Combined Heat and Power (CHP) systems (or pure heat/electric subsystems)  
 230 with potential ancillary-market participation. Electrification-driven decarbonization implies that industrial producers  
 231 may increasingly rely on grid electricity—raising reliability concerns if the grid itself is highly dependent on  
 232 intermittent renewables [31].

233 An industrial site can manage reliability and cost by operating its CHP system  $Q_{\text{prod}}(h)$  while also participating  
 234 in ancillary (demand-response) markets [32]. This dual role (acting as both a consumer and a flexibility provider)

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gains economic relevance in decarbonized power systems, where supply-demand balancing becomes increasingly fragile. Industrial actors must weigh the financial incentives of demand-side participation against process downtime and internal energy needs. We enable the model to decide how much heat  $Q_{\text{prod}}(h)$  to produce on-site versus how much to purchase from the grid  $E_{\text{purchased}}(h)$ , and how to exploit revenue streams from ancillary services  $R_{\text{elec}}(h)$ .

**Heat Balances**

The plant's *useful heat*  $Q_{\text{useful}}(h)$  includes demand from storage  $Q_{\text{withdrawn}}(h)$ , cooling  $Q_{\text{cooling}}(h)$ , and new units  $\sum_{t \in \mathcal{T}} Q_t(h)$ . This structure lets the optimization decide if and when to invest in additional capacity  $O_{\text{boiler}}(h)$  or if and when to produce steam electrically  $Q_{\text{elec}}(h)$ .

The thermal demand  $D_{\text{heat}}$  is treated as exogenous, representing a “forced” thermal load that must always be met. Eq. (3) ensures that  $Q_{\text{prod}}(h)$  cannot exceed the *installed* steam-generation capacity ( $\kappa_{\text{steam}} \times O_{\text{boiler}}(h)$ ) plus any baseline capacity  $O_{\text{baseline}}(h)$ . If the model invests in more boiler capacity, the baseline operation  $O_{\text{baseline}}(h)$  grows accordingly, thereby treating  $Q_t(h)$  and  $Q_{\text{elec}}(h)$  as exogenous in the second-stage optimization.

$$\forall h : Q_{\text{useful}}(h) = \underbrace{\left( Q_{\text{withdrawn}}(h) \eta_{\text{withdrawal}} \right)}_{\text{steam from storage}} + \underbrace{\frac{Q_{\text{cooling}}(h)}{\text{COP}_h}}_{\text{absorption cooling load}} + \underbrace{\sum_{t \in \mathcal{T}} Q_t(h)}_{\text{load from additional units}}. \quad (1)$$

$$\forall h : Q_{\text{prod}}(h) + Q_{\text{elec}}(h) = Q_{\text{useful}}(h) + Q_{\text{over}}(h) - D_{\text{heat}}(h), \quad (2)$$

$$\forall h : Q_{\text{prod}}(h) \leq \kappa_{\text{steam}} \times O_{\text{boiler}}(h) + O_{\text{baseline}}(h). \quad (3)$$

**Electricity Balances**

Eq. (4) indicates that the *net* electrical requirement  $E_{\text{net}}(h)$  in hour  $h$  includes a baseline consumption  $D_{\text{elec}}(h)$ , plus any incremental load  $Q_{\text{elec}}(h)$  if the plant decides to generate heat via electric means, minus any *reduction*  $R_{\text{elec}}(h)$  provided as ancillary or demand-response service. That net load  $E_{\text{net}}(h)$  is met by on-site generation  $E_{\text{plant}}(h)$  and/or grid purchases  $E_{\text{purchased}}(h)$ . Eq. (5) splits the plant's total electrical output  $E_{\text{useful}}(h)$  between *useful* consumption and any cooling  $E_{\text{cooling}}(h)$  powered by electricity. Specifically,  $E_{\text{useful}}(h)$  includes on-site usage  $E_{\text{plant}}(h)$  plus the electrical portion of cooling  $\frac{E_{\text{cooling}}(h)}{\text{COP}_e}$ . Eq. (6) records any *surplus* electricity  $E_{\text{over}}(h)$  as the difference between total generation  $E_{\text{production}}(h)$  and the plant's useful consumption  $E_{\text{useful}}(h)$ .

$$\forall h \in \mathcal{H} : E_{\text{plant}}(h) + E_{\text{purchased}}(h) = [D_{\text{elec}}(h) + Q_{\text{elec}}(h) - R_{\text{elec}}(h)], \quad (4)$$

$$\forall h \in \mathcal{H} : E_{\text{useful}}(h) = E_{\text{plant}}(h) + \frac{E_{\text{cooling}}(h)}{\text{COP}_e}, \quad (5)$$

$$\forall h \in \mathcal{H} : E_{\text{over}}(h) = E_{\text{production}}(h) - E_{\text{useful}}(h). \quad (6)$$

**Ancillary Market and Flexibility Constraints**

In periods of grid stress (e.g., low renewable output or high system demand), system operators may request the plant to curtail electricity consumption or provide demand response. Conversely, during times of surplus generation (e.g., very low electricity prices), the plant could shift additional processes onto electricity—such as electric boilers or other electric-driven units—to take advantage of low-cost power. We model this operational flexibility as follows:

$$\forall h \in \mathcal{H} : R_{\text{elec}}(h) + R_{\text{shortfall}}(h) \geq Q_{\text{req}}(h), \quad (7)$$

$$\forall h \in \mathcal{H} : R_{\text{elec}}(h) \leq \phi_{\text{flex}} \times D_{\text{elec}}(h). \quad (8)$$

Eq. (7) ensures that the sum of provided curtailment  $R_{\text{elec}}(h)$  and any shortfall  $R_{\text{shortfall}}(h)$  meets the grid's request  $Q_{\text{req}}(h)$ . Eq. (8) caps curtailment at  $\phi_{\text{flex}} D_{\text{elec}}(h)$ , preventing excessive load-shedding that could jeopardize safe

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operation or violate minimum production requirements. Ancillary market calls ( $Q_{\text{req}}(h)$ ) are synthetically generated and calibrated and extrapolated against real-world data and is outlined in Appendix B.

### Production and Dispatch Modeling

We assume a generic continuous production facility with no intermediate product storage. Any reduction in energy consumption (electricity or heat) directly reduces production output in that hour, and any increase in energy availability can raise output up to a nominal maximum. Let  $\psi(h)$  denote the production throughput (e.g., mass or volume per hour) in hour  $h$ . We link net available energy to output via a linear relation:

$$\forall h \in \mathcal{H} : \quad \psi(h) = \phi_{\text{prod}} \left[ E_{\text{purchased}}(h) + D_{\text{heat}}(h) - R_{\text{elec}}(h) - R_{\text{heat}}(h) \right]. \quad (9)$$

If both  $E_{\text{purchased}}(h)$  and  $D_{\text{heat}}(h)$  are fully met,  $\psi(h)$  can reach its nominal maximum. If the plant decides to curtail electricity  $R_{\text{elec}}(h)$  to satisfy an ancillary-service call or because grid prices spike, production  $\psi(h)$  declines proportionally according to Eq. (9).

1. Any energy curtailment reduces production output, assuming no intermediate storage buffering.
2. If electricity prices are low enough relative to production margins, the plant may choose to increase  $E_{\text{purchased}}(h)$  (and, where available, shift heat generation to electric boilers).
3. Full-plant shutdowns are avoided by capping  $\phi_{\text{flex}}$  at a safe fraction (e.g., 10–20%) of demand, reflecting that only partial curtailment is feasible without jeopardizing safety or violating long-term contracts.

By directly linking production to net energy availability, the model captures both (i) the plant's ability to provide ancillary services and (ii) its opportunistic ramp-up of electricity-intensive processes during periods of low energy cost. This general framework applies to any continuous process that scales production with available electricity and heat.

Note that these equations are subject to additional weather-related assumptions and constraints which are expanded upon in Appendix C.

### Refrigeration Balances

Equations (10)–(11) model a trigeneration concept (CHPC), where both thermal  $Q_{\text{prod}}(h)$  and electrical  $E_{\text{production}}(h)$  energies can be used for cooling processes. Surplus or “waste” heat  $Q_{\text{over}}(h)$  can thus reduce electrical cooling requirements  $E_{\text{cooling}}(h)$ , optimizing overall energy use.

$$\forall h \in \mathcal{H} : \quad R_{\text{prod}}(h) = E_{\text{cooling}}(h) \text{COP}_e + \Delta H_{\text{cooling}}(h) \text{COP}_h, \quad (10)$$

$$\forall h \in \mathcal{H} : \quad R_{\text{prod}}(h) = D_{\text{refrigeration}}(h). \quad (11)$$

### Ramping Constraints

Equations (12)–(13) ensure that the CHP system's heat production  $Q_{\text{prod}}(h)$  does not exceed technical limitations on how quickly it can increase or decrease between consecutive hours. Specifically,  $R_{\text{up}}(h)$  and  $R_{\text{down}}(h)$  represent the maximum allowable ramp-up and ramp-down rates, respectively.

$$\forall h \in \mathcal{H} \setminus \{0\} : \quad Q_{\text{prod}}(h) - Q_{\text{prod}}(h-1) \leq R_{\text{up}}(h), \quad (12)$$

$$\forall h \in \mathcal{H} \setminus \{0\} : \quad Q_{\text{prod}}(h-1) - Q_{\text{prod}}(h) \leq R_{\text{down}}(h). \quad (13)$$

### CHP Production Relationships

Eq. (14) defines the electricity output  $E_{\text{production}}(h)$  as a function of the fraction  $\rho_{\text{energy}}$  of the total heat production  $Q_{\text{prod}}(h)$  that is allocated to electrical conversion, modulated by the electrical efficiency  $\eta_{\text{electrical}}(h)$ . For systems dedicated exclusively to heat or electricity generation, one can set  $\rho_{\text{energy}} = 0$  or  $\rho_{\text{energy}} = 1$  respectively, resulting in a degenerate case. Eq. (15) establishes the relationship between total heat production  $Q_{\text{prod}}(h)$  and the fuel consumed

$F_{\text{consumed}}(f, h)$  allocated for utilities generation. The term  $\frac{HHV_f}{\Delta H_{\text{steam}}}$  converts the Higher Heating Value (HHV) of fuel  $f$

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299 into steam energy, while  $B_f(f, h)$  represents the blend ratio of fuel  $f$  at time  $h$ . The factor  $(1 - \rho_{\text{energy}})$  allocates the  
 300 remaining heat production to thermal processes, adjusted by the thermal efficiency  $\eta_{\text{thermal}}(h)$ . Eq. (16) enforces that  
 301 the sum of fuel blend ratios  $B_f(h)$  for all fuels  $f \in \mathcal{F}$  equals 1, ensuring a valid fuel mixture.

$$\forall h \in \mathcal{H} : E_{\text{production}}(h) = \left( Q_{\text{prod}}(h) \rho_{\text{energy}} \right) \times \eta_{\text{electrical}}(h), \quad (14)$$

$$\forall h \in \mathcal{H} : \sum_{f \in \mathcal{F}} \left[ \frac{HHV_f}{\Delta H_{\text{steam}}} \times B_f(f, h) \times F_{\text{consumed}}(f, h) \right] \times (1 - \rho_{\text{energy}}) \times \eta_{\text{thermal}}(h) = Q_{\text{prod}}(h), \quad (15)$$

$$\forall h \in \mathcal{H} : \sum_{f \in \mathcal{F}} B_f(h) = 1, \quad 0 \leq B_f(h) \leq 1. \quad (16)$$

302 **CHP Efficiencies**

303 We model the electrical  $\eta_{\text{electrical}}(h)$  and thermal  $\eta_{\text{thermal}}(h)$  efficiencies of a CHP system as functions of  
 304 the fuel blend ratios  $B_f(h)$ , ambient temperature  $T_{\text{ambient}}(h)$ , and other operational parameters. Fuel blend ratios  
 305 directly influence both electrical and thermal efficiencies by altering combustion properties and flame dynamics [33].  
 306 Additionally, higher ambient temperatures can reduce thermal gradients, decreasing overall system efficiency [34].

307 We can write:

$$\forall h \in \mathcal{H} : \eta_{\text{elec}}(h) C_{\text{CHP}} = \sum_{f \in \mathcal{F}} B_f(h) \left[ \alpha_{\text{elec},f} C_{\text{CHP}} + \beta_{\text{elec},f} E_{\text{production}}(h) + \gamma_{\text{elec},f} T_{\text{ambient}}(h) C_{\text{CHP}} \right]. \quad (17)$$

308 Eq. (17) shows how the electrical efficiency  $\eta_{\text{electrical}}(h)$  depends on the weighted contribution of each fuel  $f$   
 309 through the blend ratios  $B_f(h)$ . Each term inside the summation includes:

- 310 • A base capacity effect:  $\alpha_{\text{elec},f} C_{\text{CHP}}$ ,
- 311 • A production-load dependence:  $\beta_{\text{elec},f} E_{\text{production}}(h)$ ,
- 312 • An ambient-temperature impact:  $\gamma_{\text{elec},f} T_{\text{ambient}}(h) C_{\text{CHP}}$ .

313 Similarly, the thermal efficiency  $\eta_{\text{thermal}}(h)$  can be modeled as:

$$\forall h \in \mathcal{H} : \eta_{\text{thermal}}(h) C_{\text{CHP}} = \sum_{f \in \mathcal{F}} B_f(h) \left[ \alpha_{\text{therm},f} C_{\text{CHP}} + \beta_{\text{therm},f} Q_{\text{prod}}(h) + \gamma_{\text{therm},f} T_{\text{ambient}}(h) C_{\text{CHP}} \right]. \quad (18)$$

314 Eq. (18) captures the thermal efficiency  $\eta_{\text{thermal}}(h)$ 's dependence on fuel blend ratios  $B_f(h)$ , operational load  
 315  $Q_{\text{prod}}(h)$ , and ambient temperature  $T_{\text{ambient}}(h)$ . The parameters  $\alpha_{\cdot,f}$ ,  $\beta_{\cdot,f}$ , and  $\gamma_{\cdot,f}$  should be derived from manufacturer  
 316 data, empirical fits, or process simulations, indicating how capacity  $C_{\text{CHP}}$ , ambient conditions  $T_{\text{ambient}}(h)$ , and load  
 317 levels  $Q_{\text{prod}}(h)$  influence overall thermal efficiency.

$$\forall h \in \mathcal{H} \setminus \{0\}, \quad Q_{\text{stored}}(h) = \lambda \cdot (Q_{\text{stored}}(h-1) + (Q_{\text{over}}(h) \cdot \eta_{\text{storage}}) - (Q_{\text{withdrawn}}(h)/\eta_{\text{withdrawal}})) \quad (19)$$

$$\forall h \in \mathcal{H}, \quad Q_{\text{stored}}(h) \leq Q_{\text{max, storage}} \quad (20)$$

318 The heat storage dynamics within the system are described by equations (19) and (20), assuming a large hot  
 319 water tank. Eq. (19) calculates the stored heat  $Q_{\text{stored}}(h)$  at each hour by integrating heat contributions from over-  
 320 production  $Q_{\text{over}}(h)$  and subtracting withdrawals  $Q_{\text{withdrawn}}(h)$ , adjusted for storage efficiency  $\eta_{\text{storage}}$ , withdrawal  
 321 efficiency  $\eta_{\text{withdrawal}}$ , and inherent system losses represented by the decay factor  $\lambda$  per time step. Eq. (20) sets an  
 322 upper limit  $Q_{\text{max, storage}}$  on the heat that can be stored.

### 2.3.2. Investment Timing Modelling

We allow single-event or multi-stage investments. Future technologies like auxiliary boilers or retrofit CHP units can be capital-intensive, and operators often delay or stage investments to mitigate large up-front costs [35]. This approach also accounts for the potential learning-curve benefits (such as cost reductions or performance improvements in hydrogen systems) where cost trends heavily influence timing decisions [36]. Delaying or distributing investments can act like an insurance policy against technology obsolescence or market volatility, optimizing project viability by balancing near-term risk with longer-term gains. In many real-world scenarios, capital-intense expansions are pursued only when projected returns justify the risk, reinforcing the need for an explicit “investment timing” sub-model within broader decarbonization optimization.

#### Exogenous CAPEX Trajectories

All capital costs for new technologies (e.g., electrolyzers, CCS units, electric boilers, biomass retrofits) are based on *exogenous*, time-dependent unit cost trajectories rather than being derived endogenously from cumulative capacity. Specifically, for each technology  $t$  and investment interval  $m$ , we define:

$$\text{CAPEX}_t(m) = C_t^{\text{unit}}(m) \times x_t(m),$$

Thus, the total CAPEX term in the Stage 1 objective is:

$$\sum_{m \in \mathcal{M}} \sum_{t \in \mathcal{T}} C_t^{\text{unit}}(m) x_t(m).$$

By using an exogenous unit cost trajectory  $C_t^{\text{unit}}(m)$ , the model captures expected cost reductions (e.g., due to global learning or economies of scale). If  $C_t^{\text{unit}}(m)$  drops over  $m$ , the optimizer will naturally delay or stage investments to take advantage of lower future costs.

#### 1. Single-Event (One-Time) Investment

In certain cases, the plant may only invest *once* over a multi-period horizon, deciding *when* (i.e., in which month or other time interval) to incur the capital cost  $x_{\text{invest},t}(m)$ , for instance, to retrofit an existing system or perform a complete replacement.

Eq. (21) states that if  $x_{\text{invest},t} = 1$ , exactly one interval invests: the sum of  $x_{\text{invest},t}(m)$  across all  $m \in \mathcal{M}$  is 1. If  $x_{\text{invest},t} = 0$ , the plant never invests, so all  $x_{\text{invest},t}(m) = 0$ . Eq. (22) ensures  $x_{\text{active},t}(m) = 1$  if an investment has occurred in any prior or current interval  $j \leq m$ ; once installed, the technology remains active thereafter. Eq. (23) ensures that the technology’s operational output  $O_t(m)$  cannot exceed its capacity  $\bar{C}_t$  if it is not active.

This approach is ideal when only *one* discrete purchase is permitted (e.g., an expensive system that is either “all or nothing”), and the model must determine the *optimal timing* of that single investment.

$$\sum_{m \in \mathcal{M}} x_{\text{invest},t}(m) = x_{\text{invest},t}, \quad (21)$$

$$\forall t \in \mathcal{T}, \forall m \in \mathcal{M} : x_{\text{active},t}(m) = \sum_{\substack{j \in \mathcal{M}: \\ j \leq m}} x_{\text{invest},t}(j), \quad (22)$$

$$\forall t \in \mathcal{T}, \forall m \in \mathcal{M} : O_t(m) \leq \bar{C}_t \cdot x_{\text{active},t}(m). \quad (23)$$

If multiple *types* of single-event technologies are allowed (e.g., hydrogen system  $x_{\text{invest}}^{(\text{H2})}$ , electric boiler  $x_{\text{invest}}^{(\text{EB})}$ , or CCS  $x_{\text{invest}}^{(\text{CCS})}$ ) but only one can be chosen:

$$x_{\text{invest}}^{(\text{H2})} + x_{\text{invest}}^{(\text{EB})} + x_{\text{invest}}^{(\text{CCS})} \leq 1, \quad (24)$$

ensuring that at most one technology is selected for investment across the entire horizon.

## 2. Multi-Stage (Cumulative) Investment

In contrast, the plant may *incrementally expand* capacity or acquire multiple units over multiple time periods, resulting in cumulative installed capacity over time.

### Cumulative Investment Constraints:

$$\forall m \in \mathcal{M}, \forall t \in \mathcal{T} : A_{\text{tech}}(m, t) = \begin{cases} x_{\text{purchase}}(0, t), & \text{if } m = 0, \\ A_{\text{tech}}(m-1, t) + x_{\text{purchase}}(m, t), & \text{if } m > 0, \end{cases} \quad (25)$$

$$\forall t \in \mathcal{T} : I_{\text{tech}}(t) = \sum_{m \in \mathcal{M}} x_{\text{purchase}}(m, t), \quad (26)$$

$$\forall m \in \mathcal{M}, \forall t \in \mathcal{T} : O_{\text{tech}}(m, t) \leq C_{\text{installed}}(t) \cdot A_{\text{tech}}(m, t), \quad (27)$$

$$\sum_{t \in \mathcal{T}} C_{\text{installed}}(t) \leq R_{\text{max}}. \quad (28)$$

Eq. (25) defines  $A_{\text{tech}}(m, t)$ , the installed capacity of technology  $t$  in period  $m$ . If a purchase occurs at  $m = 0$ , that technology is available immediately; otherwise, capacity grows as  $x_{\text{purchase}}(m, t)$  decisions are made. Eq. (26) accumulates all purchases of technology  $t$  over the horizon, yielding a total investment measure  $I_{\text{tech}}(t)$ . Eq. (27) ties operational output  $O_{\text{tech}}(m, t)$  to the product of installed capacity factor  $A_{\text{tech}}(m, t)$  and per-unit capacity  $C_{\text{installed}}(t)$ , ensuring no technology exceeds its installed capacity. Eq. (28) imposes a system-wide limit  $R_{\text{max}}$  on total nominal capacities, reflecting resource or budget caps.

If each investment decision is binary (install or not), then  $x_{\text{purchase}}(m, t)$  and  $A_{\text{tech}}(m, t)$  can be constrained to  $\{0, 1\}$ . This formulation can be adapted for:

- **Auxiliary boilers**, where  $x_{\text{purchase}}(m, t)$  triggers new heat-generation capacity.
- **Hydrogen technologies**, such as electrolyzers  $x_{\text{purchase}}(m, t)$  or fuel cells  $x_{\text{purchase}}(m, t)$ , with staged expansions.
- **Retrofits of existing plants**, where partial upgrades  $x_{\text{purchase}}(m, t)$  become available immediately upon purchase.

### 2.3.3. Carbon Trading and CCS

Participation in ETS requires firms to either reduce their emissions or purchase carbon allowances  $C_{\text{credits}}(i)$  and offsets  $C_{\text{offset}}(i)$ . In this model, we focus primarily on the use of carbon credits and abatement through CCS, and ultimately, find a way to manage long-term cost uncertainty while navigating increasingly stringent carbon pricing regimes and reducing the economic cost of compliance. Due to the UK/EU ETS linkage, this study assumes fungible carbon credits and identical prices across both markets, and that this UK plant therefore follows the pattern of the larger EU market.

Under full ETS linkage, no additional CBAM surcharge applies to exports within the UK/EU. If the plant exported to a non-linked jurisdiction, a CBAM-equivalent fee (equal to the prevailing EU ETS price) would be added; we do not explicitly model CBAM certificates beyond this optional surcharge.

#### Allowance Allocation, Purchase and Banking

At each planning interval  $i \in \mathcal{I}$ , the plant is granted  $C_{\text{free}}(i)$  allowances and emits a net  $E_{\text{uncaptured}}(i)$  tonnes of  $\text{CO}_2$  after any capture. To comply with the EU/UK ETS, the plant must surrender exactly  $E_{\text{uncaptured}}(i)$  allowances, which it can cover using its free allocation  $C_{\text{free}}(i)$ , any previously banked allowances  $C_{\text{bank}}(i-1)$ , and additional market purchases  $C_{\text{credits}}(i)$ . If the sum of free allowances and banked credits exceeds actual emissions, the surplus can either be carried forward in the bank  $C_{\text{bank}}(i)$  or sold  $C_{\text{sold}}(i)$  in subsequent intervals.

#### Balance and Banking Constraints

Eq. (29) guarantees that total surrendered allowances (free, banked, or bought) cover the plant's emissions. Eq. (30) defines the "earned" surplus when emissions fall below available allowances; the binary  $\beta(i)$  and Big-M constraints in Eq. (31) ensure that in each period the plant either purchases *or* earns/banks, but not both. Eq. (32) caps sales by what is in the bank, and Eq. (33) carries forward any unused allowances (free or purchased) net of sales.

$$\forall i : C_{\text{free}}(i) + C_{\text{bank}}(i-1) + C_{\text{credits}}(i) \geq E_{\text{uncaptured}}(i), \quad (29)$$

$$\forall i \setminus \{0\} : C_{\text{earned}}(i) = [C_{\text{free}}(i) + C_{\text{bank}}(i-1) - E_{\text{uncaptured}}(i)] [1 - \beta(i)], \quad (30)$$

$$\forall i : C_{\text{credits}}(i) \leq M \beta(i), \quad C_{\text{earned}}(i) \leq M [1 - \beta(i)], \quad (31)$$

$$\forall i \setminus \{0\} : C_{\text{sold}}(i) \leq C_{\text{bank}}(i-1) + C_{\text{earned}}(i), \quad (32)$$

$$\forall i : C_{\text{bank}}(i) = C_{\text{bank}}(i-1) + C_{\text{earned}}(i) + C_{\text{credits}}(i) - E_{\text{uncaptured}}(i) - C_{\text{sold}}(i). \quad (33)$$

### Credit Disposal

Real-world ETS frequently impose rules that limit how long surplus allowances may be held before they must be surrendered for compliance or sold. These delayed-disposal restrictions shape firms' investment strategies: a plant that anticipates tighter future caps or higher carbon prices may wish to *bank* allowances now for later use, yet mandatory disposal deadlines constrain inter-temporal arbitrage and can force earlier liquidation. We embed a *maximum holding period*  $T_{\text{max}}$ , stipulating that allowances obtained in interval  $i$  must be utilized or sold no later than interval  $i + T_{\text{max}}$ , for flexibility to reflect potential policy scenarios.

We introduce a continuous decision variable  $D_{i,j} \geq 0$  indicating the amount of credits *earned* in interval  $i$  that are *disposed* (either sold or used to offset emissions) in interval  $j$ . The total credits earned in interval  $i$  are denoted  $C_{\text{earned}}(i)$ , and the model must allocate these earned credits to disposal intervals within the allowed range.

$$D = \{(i, j) \mid i, j \in \mathcal{I}, j \geq i, j \leq i + T_{\text{max}}\}.$$

Eq. (34) enforces that *all* credits earned in interval  $i$  are eventually disposed of, and none can remain on the books beyond  $T_{\text{max}}$  intervals. For each disposal interval  $j$ , the sum of incoming disposals from all possible origins  $i$  (where  $j$  is within the allowed disposal window for  $i$ ) must match the total credits sold or used to offset in  $j$ .

$$\forall i \in \mathcal{I} : \sum_{\substack{j \in \mathcal{I}: \\ j \geq i, j \leq i + T_{\text{max}}}} D_{i,j} = C_{\text{earned}}(i). \quad (34)$$

$$\forall j \in \mathcal{I} : \sum_{\substack{i \in \mathcal{I}: \\ i \leq j, j \leq i + T_{\text{max}}}} D_{i,j} = C_{\text{sold}}(j) + C_{\text{offset}}(j). \quad (35)$$

Eq. (35) ensures that the total credits *disposed* in interval  $j$  exactly matches the sum of those used for offsetting or sold on the market.

With the ETS, compliance cycles and auction schedules can limit the banking of allowances across multiple phases, especially if the scheme undergoes periodic cap revisions or expansions.

### Carbon Capture and Storage

Carbon Capture and Storage (CCS) provides a route to on-site abatement by diverting a portion of flue gas to an amine-based solvent system. The Operational Expenditure (OPEX) in amine-based CCS systems is primarily driven by the *reboiler duty*  $Q_{\text{CCS}}(h)$  required to strip  $\text{CO}_2$  from the solvent, which constitutes a significant portion of the energy consumption [37]. Studies have shown that the reboiler duty can account for up to 60–70% of the total OPEX, making it a critical factor in the economic viability of CCS [38].

Moreover, utilizing waste heat for the reboiler can significantly lower operating costs by reducing the reliance on external heat sources [39]. This makes the reboiler duty an ideal target for optimization, as integrating waste heat recovery into the CCS process can improve overall efficiency of industrial sites [40].

Let  $E_{\text{CO}_2}(h)$  denote the raw  $\text{CO}_2$  emissions if no capture occurs in hour  $h$ . We define:

$$E_{\text{captured}}(h) = \kappa_{\text{cap}}(h) \cdot E_{\text{CO}_2}(h), \quad (36)$$

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$$Q_{CCS}(h) = \alpha_A E_{\text{captured}}(h) + \alpha_B \frac{\kappa_{\text{cap}}(h)}{1 - \gamma_{CCS} \kappa_{\text{cap}}(h)}. \quad (37)$$

Here,  $\kappa_{\text{cap}}(h) \in [0, 1]$  is the fraction of CO<sub>2</sub> captured. The term  $\alpha_A E_{\text{captured}}(h)$  models a linear re-boiler load, while the second term introduces a *nonlinear* escalation as  $\kappa_{\text{cap}}(h)$  approaches 1 (i.e., near-total capture demands disproportionately higher energy). This encourages the solver to find an *optimal* capture fraction (e.g., 85–90%) unless carbon prices justify pushing beyond that threshold. Non-linear elements are linearized piecewise.

### Uncaptured CO<sub>2</sub>

Reducing  $E_{\text{uncaptured}}(h)$  lowers the plant's compliance cost. If the plant invests in *auxiliary boilers* to supply CCS steam, those boilers' emissions  $E_{\text{CO}_2, \text{boiler}}(h)$  are all assumed to go uncaptured, adding to  $E_{\text{uncaptured}}(h)$ .

$$E_{\text{uncaptured}}(h) = E_{\text{CO}_2}(h) - E_{\text{captured}}(h) + (\text{extra flue gas if new boilers are fossil-based}). \quad (38)$$

High capture rates require more steam for solvent regeneration. Let  $A_{\text{boiler}}(m)$  denote the cumulative boiler capacity in period  $m$ , with investment decisions  $P_{\text{purchase,boil}}(m) \geq 0$  adding new capacity:

$$A_{\text{boiler}}(m) = A_{\text{boiler}}(m-1) + P_{\text{purchase,boil}}(m), \quad A_{\text{boiler}}(0) = 0. \quad (39)$$

At an hourly resolution  $h$ , total steam production  $Q_{\text{prod}}(h)$  must remain within available capacity:

$$Q_{\text{prod}}(h) \leq O_{\text{boiler}}(h), \quad (40)$$

where  $O_{\text{boiler}}(h)$  represents the actual operation level. This coupling ensures the plant cannot capture large amounts of CO<sub>2</sub> without also securing adequate steam.

If captured CO<sub>2</sub> is sequestered underground, the model effectively treats those emissions as zero on-site. Policy frameworks in some jurisdictions differ on whether carbon in the ground" (e.g., geological storage) entitles the operator to additional credits (negative emissions) or merely zero-rates them [41]. Our baseline approach is to reduce on-site  $E_{\text{CO}_2}(h, s)$  proportionally by  $\kappa_{\text{cap}}$ , thus lowering the net  $E_{\text{uncaptured}}(h)$ .

## 2.4. Carbon Price Solver

We implement a carbon-price solver to determine, for each year  $t$ , the EU-ETS allowance price  $p(t)$  that would theoretically clear the market given each plant's optimal decarbonization response as a sensitivity tool, applying it to scenarios in which decarbonization is limited or delayed, so that we can identify the threshold carbon prices needed to trigger abatement and quantify their feedback on the market itself.

### Market-Clearing Equations

$$\tilde{C}_{\text{auc}}(t) = C_{\text{auc}}(t) - R(t), \quad (\text{net auction supply after MSR withdrawals}), \quad (41)$$

$$B(t) = B(t-1) + \tilde{C}_{\text{auc}}(t) - E(t, p(t)), \quad (\text{update of the sector's bank of unused allowances}), \quad (42)$$

$$R(t+1) = \phi_{\text{MSR}} \max(0, B(t) - \Theta), \quad (\text{MSR withdrawal when bank exceeds threshold}). \quad (43)$$

Eq. (41) computes the net volume of allowances offered at auction in year  $t$  once MSR withdrawals  $R(t)$  have been removed. Eq. (42) updates the cumulative bank  $B(t)$  by adding net auction supply and subtracting actual emissions  $E(t, p(t))$ . Eq. (43) defines the MSR withdrawal rule: if the bank  $B(t)$  exceeds the threshold  $\Theta$ , a fraction  $\phi_{\text{MSR}}$  of the excess is removed; the max ensures no negative (i.e. no injection).

The market-clearing problem defined by Eqs. (41)–(43) is solved numerically with the bisection-style procedure in Algorithm 1 shown in Appendix Section D.4. For each simulation year the algorithm adjusts the EU-ETS allowance price until aggregate emissions from all plants equal the net auction supply after MSR withdrawals. During the search it also pin-points the *floor* (the lowest price below which cheaper allowances no longer raise emissions) and the *ceiling* (the highest price above which allowances no longer induce additional abatement), thus identifying the price plateau on which plant-level decisions become market inefficient.

Throughout section 4, we use this solver as a sensitivity tool: in scenarios where abatement is delayed or physically constrained, we vary only the MSR withdrawal rule and infer the consistent price trajectory  $p(t)$ . This aims to reveal the carbon-price stringency required to unlock abatement under such bottlenecks, while quantifying the feedback onto the allowance bank and MSR actions.

### 2.4.1. Correlated Market Trajectories

We develop a scenario generator (Appendix A) to generate, multi-commodity price trajectories that preserve observed cross-commodity correlations. Each commodity's base price evolves according to a "decarbonization wedge" formula—compound escalation for natural gas and biomass, decline for electricity and hydrogen, which are adjusted by deterministic seasonality and stochastic volatility shocks whose magnitudes reflect renewable penetration. Time-varying correlation factors blend related commodities (e.g., hydrogen prices increasingly track electricity as renewables scale), and discrete policy or event multipliers (e.g., short-term supply shocks) are applied when specified. All resulting price series are then passed exogenously into the model.

### 2.4.2. Objective Functions

#### Stage 1: Investment & Cost (Monthly)

Stage 1 focuses on determining the optimal investment decisions and minimizing the associated monthly costs. These investment decisions form the foundation for subsequent stages by establishing the capacities and configurations that will influence operational and contractual optimizations.

We define the total monthly cost  $\mathcal{Z}$  across all months  $m \in \mathcal{M}$  as follows:

$$\begin{aligned}
 \min \quad \mathcal{Z}_1 = & \sum_{m \in \mathcal{M}} \left[ \underbrace{\sum_{f \in \mathcal{F}} B_f(m) F_{\text{consumed}}(m) P_f(f, m)}_{(1) \text{ Fuel Cost}} + \underbrace{\left( E_{\text{purchased}}(m) P_{\text{elec}}^{\text{buy}}(m) - E_{\text{sold}}(m) P_{\text{elec}}^{\text{sell}}(m) \right)}_{(2) \text{ Net Electricity Cost}} \right. \\
 & - \underbrace{Q_{\text{over}}(m) P_{\text{heat}}^{\text{sell}}(m)}_{(3) \text{ Heat Revenue}} + \underbrace{C_{\text{credits}}(m) P_{\text{credit}}(m)}_{(4) \text{ Carbon Compliance Cost}} + \underbrace{C_{\text{sold}}(m) P_{\text{credit}}(m)}_{(5) \text{ Carbon Credit Revenue}} \\
 & + \underbrace{\left[ \alpha_{\text{amine}} + \alpha_{\text{liquid}} + \alpha_{\text{transport}} \right] C_{\text{captured}}(m)}_{(6) \text{ CCS Operational Expenditure}} \\
 & + \underbrace{\sum_{m \in \mathcal{M}} \sum_{t \in \mathcal{T}} x_{\text{purchase}}(m, t) \text{CAPEX}_t(m, t)}_{(7) \text{ Multi-Period Investment Costs}} \\
 & + \underbrace{\sum_{m \in \mathcal{M}} \sum_{t \in \mathcal{T}} x_t(m, t) \text{CAPEX}_t(m, t)}_{(8) \text{ Single-Decision Investment Costs}} \left. \right]. \quad (44)
 \end{aligned}$$

This objective function ensures that investment and operational costs are minimized, while maximising profit from production.

#### Stage 2: Ancillary and Production Revenues

Building on the investment decisions from Stage 1, Stage 2 optimizes operational strategies on an hourly basis within a rolling horizon framework. Here, investment variables are treated as exogenous, allowing for the maximization of operational revenues. The objective is to maximize net revenues, which include production and ancillary revenues while accounting for penalties.

Note that the total calculated costs (taken as  $\mathcal{Z}_1$ ) in this stage mirrors stage 1, except that it is instead subtracted and evaluated on an hourly basis.

$$\max \quad \mathcal{R} = \sum_{h \in \mathcal{H}} \left[ \underbrace{\psi(h) \times P_{\text{resin}}(h)}_{(1) \text{ Production Revenue}} + \underbrace{P_{\text{reward}}(h) \times R_{\text{elec}}(h)}_{(2) \text{ Ancillary Revenue}} - \underbrace{P_{\text{penalty}}(h) \times R_{\text{shortfall}}(h)}_{(3) \text{ Shortfall Penalty}} - \mathcal{Z}_1 \right]. \quad (45)$$

478 By maximizing net revenues, Stage 2 ensures optimal operational performance based on the investment framework  
479 established in Stage 1.

### 480 3. Case Study: Epoxy Resin Production at a UK Chemical Plant

481 This study examines a UK-based chemical plant that produces **Epoxy Resin**, a high-value specialty polymer used  
482 in composites and coatings.

#### 483 3.1. Plant and Process Overview

484 We consider a representative 100 000 t yr<sup>-1</sup> epoxy-resin plant. Important features are outlined below:

- 485 • **Reaction and Heating:** Epoxy polymerization occurs at 250–300 °C, all process heat being supplied by a high-  
486 pressure steam network, backed by an integrated heat-storage tank for peak-load shaving and outage resilience.
- 487 • **Continuous Operation:** The plant runs 24/7, with a planned maintenance outage of approximately 7 days yr<sup>-1</sup>  
488 and unplanned downtime of 2–3 days yr<sup>-1</sup>.
- 489 • **On-Site CHP Unit:** A ten-year-old combined heat and power system meets a portion of both thermal and  
490 electrical demand, hence its thermal efficiency is slightly less than that of new equivalents.

491 In this framework, demands for process utilities—thermal energy, electricity and refrigeration—are treated as  
492 exogenous inputs used to compute fuel burn, production throughput and CO<sub>2</sub> emissions. For the case study, we assume a  
493 fixed (stationary) utility-demand profile over the planning horizon: demands vary within each year to reflect the site's  
494 typical operating pattern (e.g. seasonality and planned shutdowns), but the overall production scale is not assumed  
495 to trend upward or downward over time. This is a case-study specification rather than a structural limitation of the  
496 framework. If anticipated changes in throughput, product slate, or utilization are available, they can be represented  
497 through time-varying demand and availability parameters, which would propagate through to investment timing and  
498 capacity decisions. The full set of plant-specific parameters used to instantiate the case-study model is given in Table 2.  
499 Tables 3 and 4 summarize the inputs and justification used to generate the market data and events, respectively.

## A Generalized MILP Framework For Plant-Level Decarbonization

**Table 2**  
Parameter Values for the UK-Based Epoxy Resin Production Facility

Parameter	Symbol	Value	Units/Notes
<b>Plant and Production Parameters</b>			
Annual production capacity	$P_{resin}$	100 000	tonnes/year
Thermal energy intensity	$E_{th,req}$	0.8	MWh <sub>th</sub> /tonne resin
Annual thermal energy demand	$E_{th,total}$	80 000	MWh <sub>th</sub> /year (avg. $\approx$ 9.13 MW)
Sequestrable emissions	$E_{nese}$	8 000	tonnes CO <sub>2</sub> /year
Non-sequestrable emissions	$E_{nense}$	2 000	tonnes CO <sub>2</sub> /year
<b>CHP System and Energy Balances</b>			
Fraction for electricity	$\rho_{energy}$	0.25	—
Fraction for heat	$1 - \rho_{energy}$	0.75	—
Installed CHP capacity	$C_{CHP}$	12	MW (thermal + electrical)
Ramp-up and ramp-down rates	$R_{up}, R_{down}$	1	MW/h
<b>Heat Storage Parameters</b>			
Maximum storage capacity	$Q_{max,storage}$	20	MWh
Storage (charging) efficiency	$\eta_{storage}$	0.90	—
Withdrawal efficiency	$\eta_{withdrawal}$	0.95	—
Decay factor (storage losses)	$\lambda$	0.99	per hour
<b>Operational Flexibility and Ancillary Services</b>			
Ancillary reduction cap	$\phi_{flex}$	0.12	Fraction of baseline load (variable on investment)
<b>Efficiency Parameters</b>			
Thermal efficiency base constant	$\alpha_{therm,NG}$	0.60	—
Thermal efficiency load constant	$\beta_{therm,NG}$	0.002	per MWh
Thermal efficiency temp. constant	$\gamma_{therm,NG}$	-0.0002	per °C
Electrical efficiency base constant	$\alpha_{elec,NG}$	0.30	—
Electrical efficiency load constant	$\beta_{elec,NG}$	0.001	per MWh
Electrical efficiency temp. constant	$\gamma_{elec,NG}$	-0.0001	per °C
<b>Production</b>			
Production conversion factor	$\psi$	1.25	tonnes/MWh <sub>th</sub>
Approx margin	$P_{resin}$	1000	\$/tonne resin
<b>Exogenous Annual Demand Parameters</b>			
Annual electricity demand	$E_{elec,total}$	20 000	MWh/year (avg. $\approx$ 2.28 MW)
Annual refrigeration demand	$E_{ref,total}$	5 000	MWh/year (avg. $\approx$ 0.57 MW)
Electrical cooling COP	$COP_e$	3	—
Absorption cooling COP	$COP_h$	2	—

## A Generalized MILP Framework For Plant-Level Decarbonization

**Table 3**

Key market inputs and correlation anchors (Base-case scenario for 2025 and 2055). 2025 prices are based and adjusted by the bulk purchasing power of the plant, and is defined as "large" as per [42]. Other market inputs are tabulated in Appendix E, Table 11

Variable	Symbol	2025	2055	Notes / Source
<b>Prices (real USD kWh<sup>-1</sup>)</b>				
Electricity	$P_{\text{elec}}(t)$	0.22	0.06	1 % yr <sup>-1</sup> decline; EIA AEO 2023 [43].
Natural gas	$P_{\text{ng}}(t)$	0.045	0.034	Flat long-run view; IEA Gas Report 2025 [44].
Hydrogen (LHV)	$P_{\text{h}_2}(t)$	0.192	0.06	Falls to \$2 kg <sup>-1</sup> by 2030; IEA <i>Future of H<sub>2</sub></i> [45].
Biogas	$P_{\text{biom}}(t)$	0.12	0.07	Moderate learning; IEA Bioenergy 2022 [46].
<b>Carbon and emission factors</b>				
Carbon-credit price (USD tCO <sub>2</sub> <sup>-1</sup> )	$P_{\text{CC}}(t)$	80	150	EU ETS long-run industrial trajectory [47, 48].
Free allowances <sup>a</sup> (t CO <sub>2</sub> yr <sup>-1</sup> )	$C_{\text{free}}$	37 000	0	-4.3 % yr <sup>-1</sup> constant (CBAM listed sectors).
<b>Emission intensities (t CO<sub>2</sub> per unit)</b>				
Grid CO <sub>2</sub> intensity	$\zeta_{\text{elec}}(t)$	0.28	0.05	80% renewables by 2035 [49].
NG CO <sub>2</sub> intensity	$\zeta_{\text{ng}}(t)$	0.20	0.18	LNG spike until 2030 [43].
H <sub>2</sub> CO <sub>2</sub> intensity	$\zeta_{\text{h}_2}(t)$	0.12	0	Grey→green shift [45].
Biomass CO <sub>2</sub> intensity	$\zeta_{\text{biom}}(t)$	0.01	0	Near-neutral lifecycle [46].
<b>Correlation anchors</b>				
Elec/H <sub>2</sub>	$\rho_{\text{elec,h}_2}$	0.40	0.90	Grey→green transition ties cost to electricity [45].
Elec/NG	$\rho_{\text{elec,ng}}$	0.80	0.40	Renewables decouple electricity from NG [50].
NG/Biomass	$\rho_{\text{ng,biom}}$	0.20	0.20	Distinct supply chains keep link weak [43].

<sup>a</sup> We adopt a stylized, deliberately conservative free-allocation path for high-leakage chemical products: benchmark-based EU ETS allowances continue after 2035 and decline linearly to zero by 2050. This path is chosen to isolate technology and market fundamentals while accentuating allowance banking, investment timing, and hedging, to provide an upper-bound test of robustness to tighter policy regimes. Directive (EU) 2023/959 links free allocation to CBAM for covered goods from 2026; many chemical products are not currently CBAM goods and future scope remains under assessment at time of writing.

**Table 4**

Exogenous market-disturbance scenarios. Multiplicative factors (× baseline) are applied to the indicated price series for the duration of each event.

Event	Start	End	Price factors applied
Energy Crisis	2029-10-01	2030-03-31	$P_{\text{ng}} \times 2.0, P_{\text{elec}} \times 2.5, P_{\text{h}_2} \times 2.5, P_{\text{biom}} \times 2.0$
CBAM Uptake	2030-01-01	2055-12-31	$P_{\text{CC}} \times 1.2$
Severe Winter Storm	2032-01-01	2032-01-31	$P_{\text{elec}} \times 1.15, P_{\text{ng}} \times 1.2$
Biomass Subsidies	2032-01-01	2055-12-31	$P_{\text{biom}} \times 0.9$
Supply-chain Disruption	2035-01-01	2035-12-31	$P_{\text{biom}} \times 1.25, P_{\text{ng}} \times 1.25$
H <sub>2</sub> Production Breakthrough	2035-01-01	2055-12-31	$P_{\text{h}_2} \times 0.9$
Heatwave	2045-07-01	2045-07-31	$P_{\text{elec}} \times 1.1$

### 3.2. Model Building

The optimization model was developed in Pyomo 6.9.4 using Gurobi 12.1 and implemented in Python 3.11 and solved on an Intel(R) Core(TM) i9-14900HX CPU. [51, 52]. Stage 1 has 13,159 variables (12,945 continuous; 214 binary) and 12,670 constraints (7,091 equalities; 5,579 inequalities) and is terminated at a relative MIP optimality gap of 1%. In a representative scenario Stage 1 solves in approximately 36 s. Each annual Stage 2 subproblem has 245,294 variables (245,292 continuous; 2 binary) and 219,008 constraints (122,647 equalities; 96,361 inequalities) and solves in approximately 68 s on average; therefore, Stage 2 requires 30 annual solves per scenario, corresponding to ~2,040 s ( $\approx 34$  min) cumulative dispatch time, and an end-to-end runtime of ~2,076 s ( $\approx 35$  min) per scenario when combined with Stage 1.

## 4. Results

### 4.1. Introduction to Simulations

To assess the robustness of our optimization framework and investment decisions, we run five distinct scenarios outlined in Table 5, that vary key market parameters (Appendix E, Table 10), policy settings, and operational assumptions. Each scenario uses correlated market inputs generated by the model, along with prescribed policy or infrastructure constraints, enabling comprehensive “what-if” analysis under jointly varying market conditions. Table 4 shows exogenous events, such as energy crisis, subsidies and breakthroughs which are applied across all scenarios.

## A Generalized MILP Framework For Plant-Level Decarbonization

Table 5

Definition of scenarios and sub-cases

Scenario	Key assumptions / constraints	Main purpose / policy question
<b>Base (Benchmark)</b>		
	UK meets all 2030s decarbonization milestones; credit banking allowed; default ETS cap-tightening.	Sets an "ideal" case: how a rational plant decarbonizes under favorable market and policy conditions.
<b>A: Infrastructure limitations</b>		
A1	Electrical grid expansion is limited; only repurposed NG pipelines supply H <sub>2</sub> ; default carbon price.	How long can the plant defer action when fuels and allowances stay relatively cheap?
A2	Same physical limits as A1, but the carbon price is allowed to rise endogenously until the market clears.	What carbon price is needed to pull investment forward in an infrastructure-constrained world?
<b>B: Delayed grid decarbonization</b>		
B1	Grid (and therefore green H <sub>2</sub> ) remains carbon-intensive until 2050; carbon price unchanged.	"Do-nothing" least-cost benchmark under weak policy.
B2	Same grid delay as B1, but the carbon price rises.	Can a steeper price signal enable biomass to compensate for the slow power-sector transition?
<b>C: No banking of credits</b>		
	Annual reconciliation; allowances cannot be banked or borrowed.	Without inter-temporal arbitrage, is early abatement still optimal?
<b>D: Forced CCS</b>		
	Carbon price exogenously raised to \$305 t <sup>-1</sup> CO <sub>2</sub> ; post-combustion CCS becomes least-cost.	At what (steep) price does CCS out-compete simpler fuel-switch options for this plant configuration?

## 4.2. Overview of all Scenarios

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Table 6 presents the headline quantitative outcomes for each case, listing the key performance indicators such as CAPEX, fuel expenditure, carbon-compliance cost, cumulative CO<sub>2</sub>, and so on. Monetary values are expressed in real 2025 USD; emission figures are in metric tonnes of CO<sub>2</sub> equivalent unless noted otherwise. The subsections that follow unpack these results in further depth.

## A Generalized MILP Framework For Plant-Level Decarbonization

**Table 6**  
Master Summary of Key Performance Indicators Across Scenario Groups

KPI	Base	A		B		C	D
		A1	A2	B1	B2		
Investment CAPEX (\$M)	6.67	5.47	5.9	0	0	6.45	14.3
Fuel Cost (\$M)	276	233	278	202	290	261	286
Carbon Compliance Cost (\$M)	29.8	88	84	144	131	47.3	-20.1
Total CO <sub>2</sub> Emissions (Ktons)	650	1025	810	1395	1012	761	387
Ancillary Profit <sup>a</sup> (\$M)	7.1	0	0	0	0	6.6	0
Other Revenues <sup>b</sup> (\$M)	1.82	2.31	2.57	2.82	1.68	1.94	0.3
Additional Costs (\$M)	0	0	0	0	0	0	27
Investment Year	2035	2044	2039	N/A	N/A	2038	2031
Primary Fuel	E	H <sub>2</sub> /NG	H <sub>2</sub>	NG	NG/BM	E	NG-CCS
<b>Total Cost (\$M)</b>	<b>304</b>	<b>323</b>	<b>355</b>	<b>342</b>	<b>419</b>	<b>306</b>	<b>307</b>

<sup>a</sup> Profit generated after any loss in production or shortfall.

<sup>b</sup> Revenue generated from selling excess heat and electricity.

### 4.3. Baseline Scenario

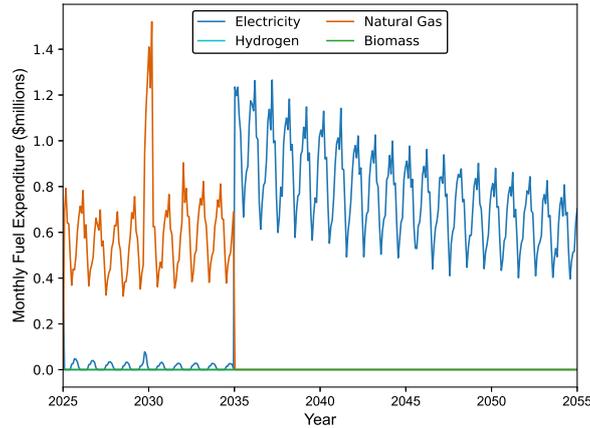
We initially implement our model under a baseline scenario that assumes full attainment of all UK government targets. Although this assumption may be considered optimistic, it establishes an ideal benchmark for assessing our model's performance under favorable policy conditions.

Under this scenario, the model opts to invest in the electrification of heat production after ten years (in 2035). This investment aligns with the anticipated decarbonization of the UK electricity grid, ensuring that all purchased electricity for steam production from 2035 onward is low-carbon. Figure 2 shows that fuel expenditure prior to 2035 consists of a mix of natural gas and electricity, whereas post-2035 it shifts entirely to electricity. Although electric boilers operate at approximately 98% efficiency compared to an average of 76% for the CHP system, more money is spent on purchased electricity to achieve the same heat output. This is also influenced by the assumed electricity price trajectory: the peak around 2030 is introduced via exogenous "energy crisis" modifiers (Table 4), while the gradual decrease in average electricity cost thereafter follows the baseline scenario assumptions (Table 3) and these patterns are observed across all fuel expenditure graphs. Even by 2055, the fuel cost remains higher than what would have been incurred with natural gas, only since it is more optimal to offset carbon compliance costs instead.

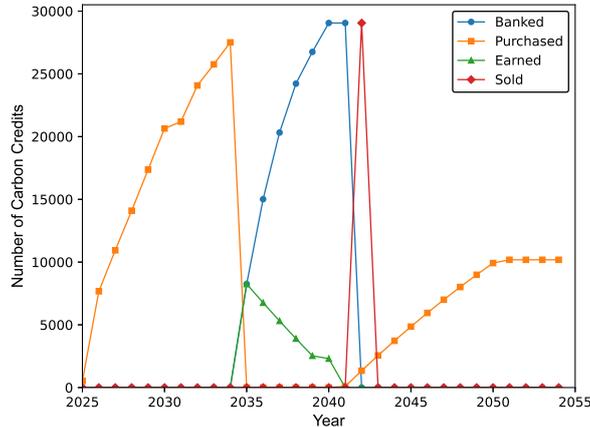
Figure 3 provides an annual summary of carbon credit trading dynamics, where the plant is required to surrender credits equivalent to the previous year's emissions. Importantly, the quantity shown as "banked" is a year-end *stock* of accumulated credits carried forward (including balances from earlier years), whereas "earned" denotes the *flow* of surplus credits generated within that specific year. As a result, the year-end banked balance can exceed the credits earned in a given year because it reflects cumulative carryover over multiple years, not only the current-year surplus. This "early" decarbonization enables the plant to accumulate carbon credits over several years, which are sold once carbon prices peak and begin to stabilize around 2041. Despite the transition, the number of carbon credits that must be purchased increases annually due to residual non-energy system emissions and reducing free allocations.

Figure 4 illustrates the effect of plant electrification on ancillary market participation by comparing electricity consumption profiles before and after the transition. The top panel shows the plant's hourly electricity consumption in 2034 (pre-investment), while the bottom panel displays the higher consumption in 2035 following the electric boiler investment, reflecting the plant's former heat load converted into electricity load, all of which is now procured from the grid. The plant only curtails load during the winter months when seasonal electricity prices narrow operating margins, making it advantageous to reduce production in exchange for ancillary revenue. However, the total revenue generated is approximately \$7.21 million over the boiler's 20-year lifetime—an average of only about \$0.36 million per year—which is insufficient to offset the higher electricity procurement costs incurred by investing earlier (in fact, the sooner the electrification is brought forward, the greater the cumulative fuel costs), resulting in a net shortfall against the increased OPEX. This ancillary revenue corresponds to a life-time cost reduction of less than 4%, indicating that it has virtually no effect on the investment decision or its timing. In this case, the high profit margin of the manufactured

## A Generalized MILP Framework For Plant-Level Decarbonization



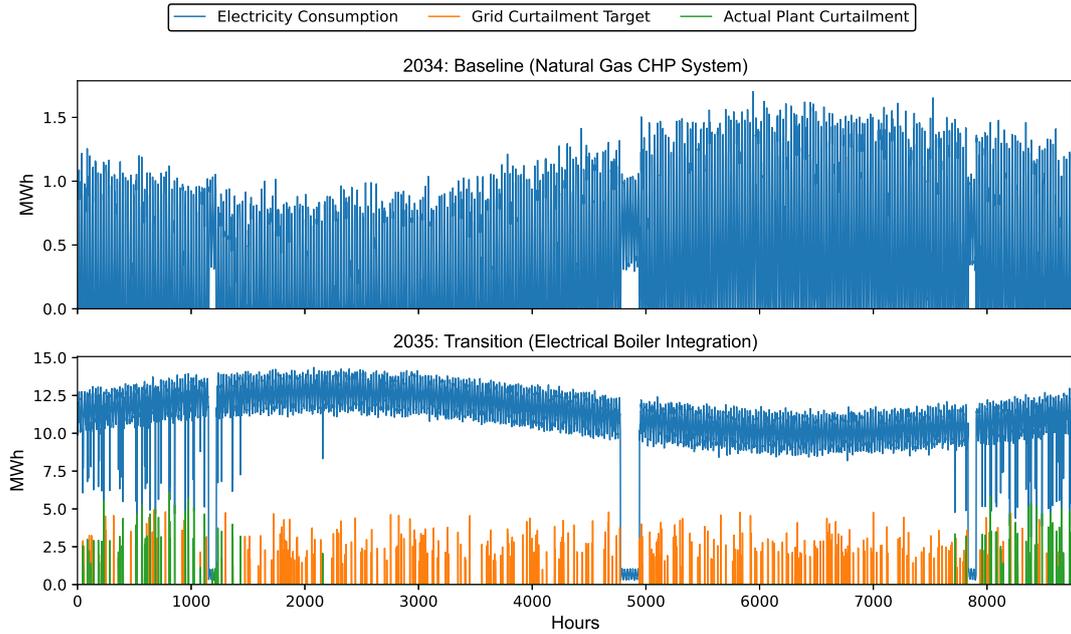
**Figure 2: Baseline Scenario:** Monthly fuel expenditures (US\$ millions) of electricity (blue), hydrogen (aqua), natural gas (orange) and biomass (green) from 2025–2055. After decarbonizing via electrification in 2035, all natural gas purchases are effectively converted into electricity purchases.



**Figure 3: Baseline Scenario:** Carbon-credit dynamics(2025–2055). Annual credits ( $tCO_2$ ) by category: banked—solid blue with circle markers; purchased—solid orange with square markers; earned—free allocations in excess of process emissions—solid green with triangle markers; sold—solid red with diamond markers. After plant decarbonization in 2035, allocations exceed emissions until 2040 and are therefore banked from 2035 onward.

554 commodity favors maintaining a high production rate; conversely, if the margin were significantly lower, ancillary  
 555 market participation could have more influence on the investment strategy.

## A Generalized MILP Framework For Plant-Level Decarbonization



**Figure 4: Baseline Scenario:** Hourly electricity consumption of the chemical plant depicted for two different years: before (top panel) in 2034 and after (bottom panel) the investment in an electric boiler in 2035. The blue line represents the plant's hourly consumption, the orange line indicates the grid's curtailment target, and the green line shows the actual curtailment achieved by the plant at each hour.

#### 4.4. Scenario A: Infrastructure Limitations

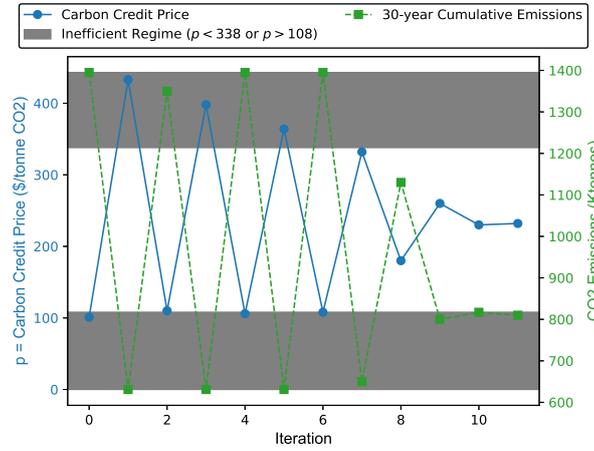
This scenario investigates the decarbonization pathway under constrained infrastructure conditions. Hydrogen infrastructure is assumed to be available via the repurposing of existing natural gas pipelines, while additional electricity transmission capacity remains limited due to regulatory and policy-induced delays.

In case A1, the plant retrofits its CHP system to hydrogen in 2047. However, full decarbonization is deferred until 2050, as the plant uses both hydrogen and natural gas to exploit seasonal fuel price variations, shown in Figure 6. This delayed transition reflects the limited competitiveness of hydrogen and carbon pricing under current government targets, resulting in increased lifetime CO<sub>2</sub> emissions. This results in a \$50M increase in carbon compliance costs relative to the base case; however, this is partially offset by the lower cost of natural gas, reducing the fuel cost by \$18M, but overall emissions are 70% higher.

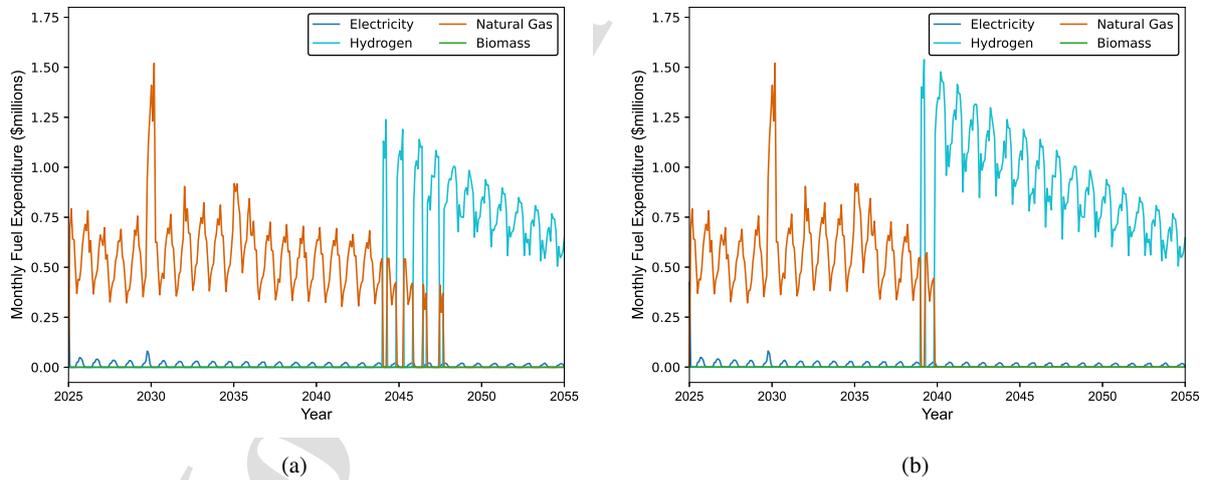
In case A2, to encourage an earlier investment and reduce life-time emissions, we search for a carbon price that can induce faster emissions reductions if no plants decided are able to decarbonize due to the lack of electricity infrastructure to assess how this might impact the overall carbon market. High emissions trigger an increase in carbon credit demand, driving the price upward from an initial \$150 per tonne CO<sub>2</sub> to an equilibrium level of approximately \$230 per tonne CO<sub>2</sub> (see Figure 5). Under this new carbon price, the plant decides to retrofit its CHP system to hydrogen in 2038 instead, 9 years earlier, achieving a 26% reduction in lifetime emissions relative to Case A1. This improvement, however, comes at a cost: overall fuel expenditures increase by \$49M and total system costs by \$32M, indicating that reliance on carbon pricing alone is insufficient for an optimal transition, leading to inefficient cost increases, and that complementary measures—such as electrification or competitively priced hydrogen and biomass—are necessary. In reality, an inefficient carbon market would trigger the introduction of additional policy safeguards, to prevent carbon prices from spiraling to unrealistic levels.

Figure 7 presents the cumulative CO<sub>2</sub> emissions from 2025 to 2055, illustrating the environmental and economic implications of the delayed transition in Case A1.

## A Generalized MILP Framework For Plant-Level Decarbonization

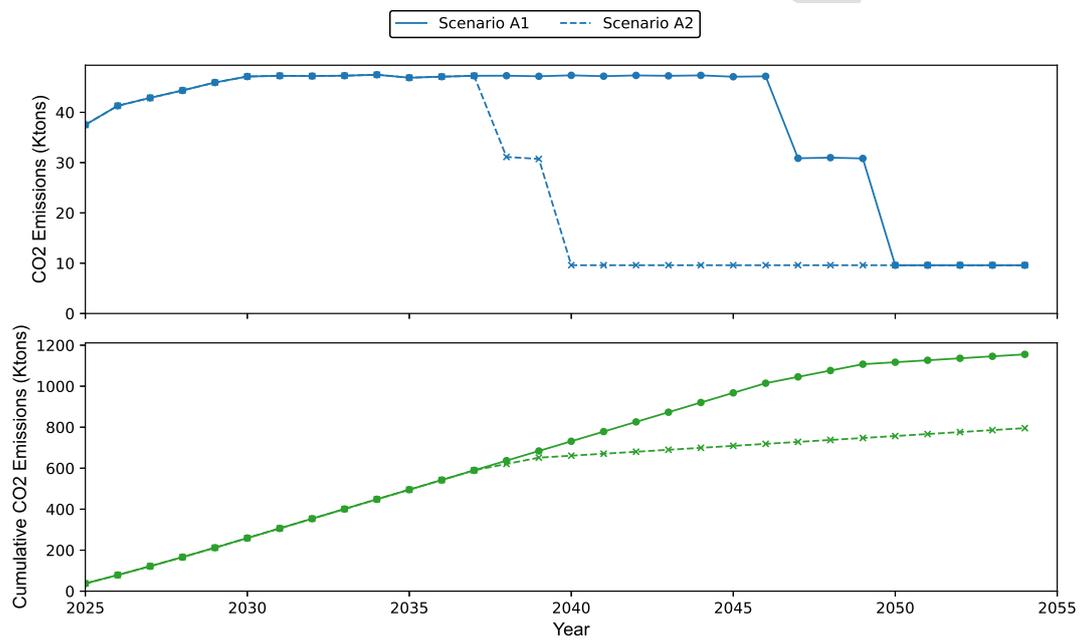


**Figure 5: Scenario A2:** Carbon-credit price iteration and abatement response (2025–2055). Left axis: carbon price  $p$  (US\$/tCO<sub>2</sub><sup>-1</sup>); right axis: 30-year cumulative emissions (kt CO<sub>2</sub>). Carbon price—solid blue with circle markers; emissions—dashed green with square markers. Gray bands denote the “inefficient” region where  $p$  lies outside the target corridor [108, 338] US\$/tCO<sub>2</sub><sup>-1</sup> where further price changes induce no abatement response. The sequence converges to an equilibrium near  $p \approx 230$  US\$/tCO<sub>2</sub><sup>-1</sup>.



**Figure 6: Scenario A:** Monthly fuel expenditures (US\$ millions) of electricity (blue), hydrogen (aqua), natural gas (orange) and biomass (green) from 2025–2055. Panel (a): scenario A1; panel (b): scenario A2. In scenario A1, natural gas purchases are converted into hydrogen in 2044 after decarbonizing, with a mixture of both until 2048. In scenario A2, investment is instead made in 2039 driven by a higher carbon price.

## A Generalized MILP Framework For Plant-Level Decarbonization



**Figure 7: Scenario A:** Annual and cumulative CO<sub>2</sub> emissions for scenarios A1 and A2 (2025–2055). Top panel: annual emissions (kt CO<sub>2</sub> yr<sup>-1</sup>). Bottom panel: cumulative emissions from 2025 (kt CO<sub>2</sub>). Scenario A1—solid lines; A2—dotted lines. Annual emissions drop significantly after investment is made in 2039 in A2, resulting in cumulative emissions curving off, but in A1 this drop is much later in 2048, resulting in significantly greater cumulative emissions.

**4.5. Scenario B: Delayed Grid Decarbonization**

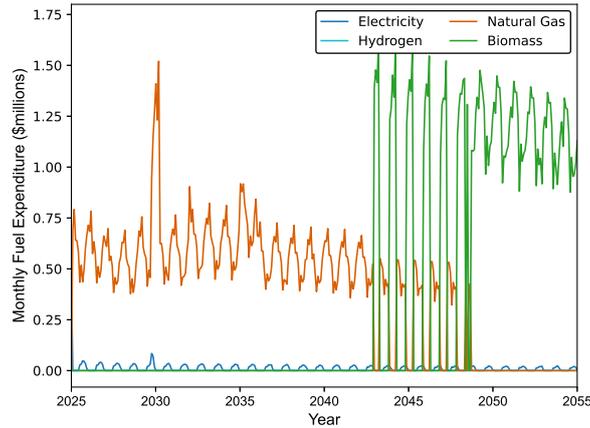
In this scenario, we assume that the UK fails to meet its 2035 grid decarbonization target, with full decarbonization occurring only by 2050. Consequently, green electricity remains largely unavailable in the near term, constraining the supply of green hydrogen. Under unchanged carbon policy settings, these limitations drive up the costs of both fuels, forcing the plant to rely on fossil fuels while incurring substantial carbon compliance expenses.

In Case B1, no new investments are made. With the grid remaining carbon-intensive until 2050, it becomes uneconomical for the plant to invest in any decarbonization technology. Natural gas remains the most competitive fuel option, resulting in the lowest overall fuel costs among all scenarios; however, this comes at the expense of a significant compliance cost of \$144M. Over a 30-year horizon, not decarbonizing incurs an additional cost of \$52M compared to the base case, which, for a plant of this size, is a relatively modest penalty for a risk-neutral strategy, though more stringent policies or market pressures would likely force decarbonization in other ways.

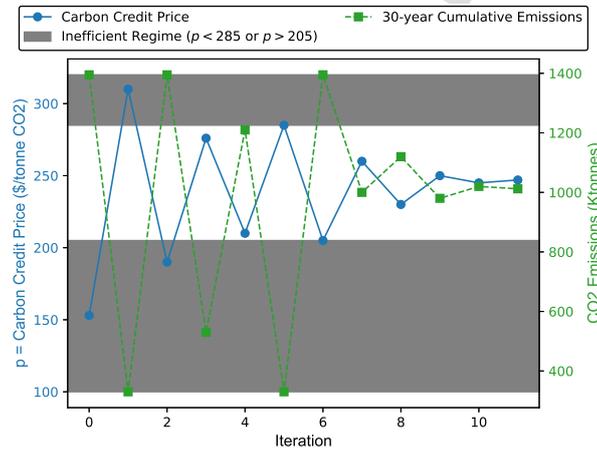
In Case B2, we assume the carbon market reacts to plants lacking the ability to decarbonize and search for an equilibrium price. Under these conditions, the model begins to incorporate biomass into the fuel mix at carbon prices above \$205/tonne CO<sub>2</sub> (see Figure 8). Moreover, since biomass can be readily blended into existing systems without new capital expenditures, the plant retains the flexibility to revert to natural gas if necessary, rendering the biomass option effectively risk-free in the face of price volatility.

In practice, if the ETS fails to drive decarbonization effectively, additional policy interventions, such as targeted subsidies for hydrogen or biomass integration, or adjustments to the cap tightening schedule, would likely be necessary to achieve similar outcomes to the base-case scenario. If these base-case targets are not achieved such as in this scenario, producers would most likely not be forced to decarbonize, and instead, regulatory frameworks might favor a less stringent cap tightening regime with the increased provision of free allowances to accommodate the delay in grid decarbonization until the option becomes viable.

## A Generalized MILP Framework For Plant-Level Decarbonization



**Figure 8: Scenario B2:** Monthly fuel expenditures (US\$ millions) of electricity (blue), hydrogen (aqua), natural gas (orange) and biomass (green) from 2025–2055. Extremely high carbon prices and the limitation of other decarbonization routes enable biomass as a viable fuel-switching option.



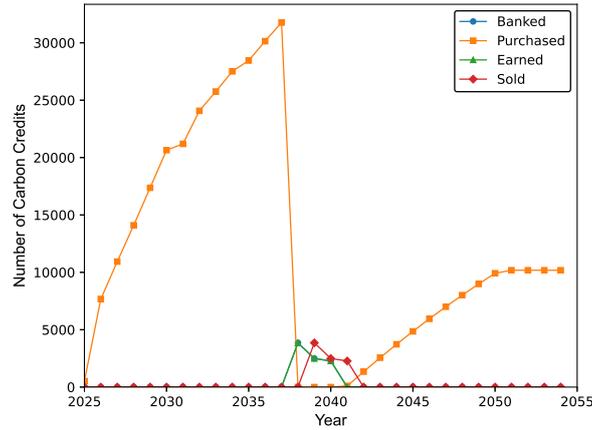
**Figure 9: Scenario B2:** Carbon-credit price iteration and abatement response (2025–2055). Left axis: carbon price  $p$  (US\$/tCO<sub>2</sub><sup>-1</sup>); right axis: 30-year cumulative emissions (kt CO<sub>2</sub>). Carbon price—solid blue with circle markers; emissions—dashed green with square markers. Gray bands denote the “inefficient” region where  $p$  lies outside the target corridor [205, 285] US\$/tCO<sub>2</sub><sup>-1</sup> where further price changes induce no abatement response. The sequence converges to an equilibrium near  $p \approx 253$  US\$/tCO<sub>2</sub><sup>-1</sup>.

#### 4.6. Scenario C: No Banking of Credits

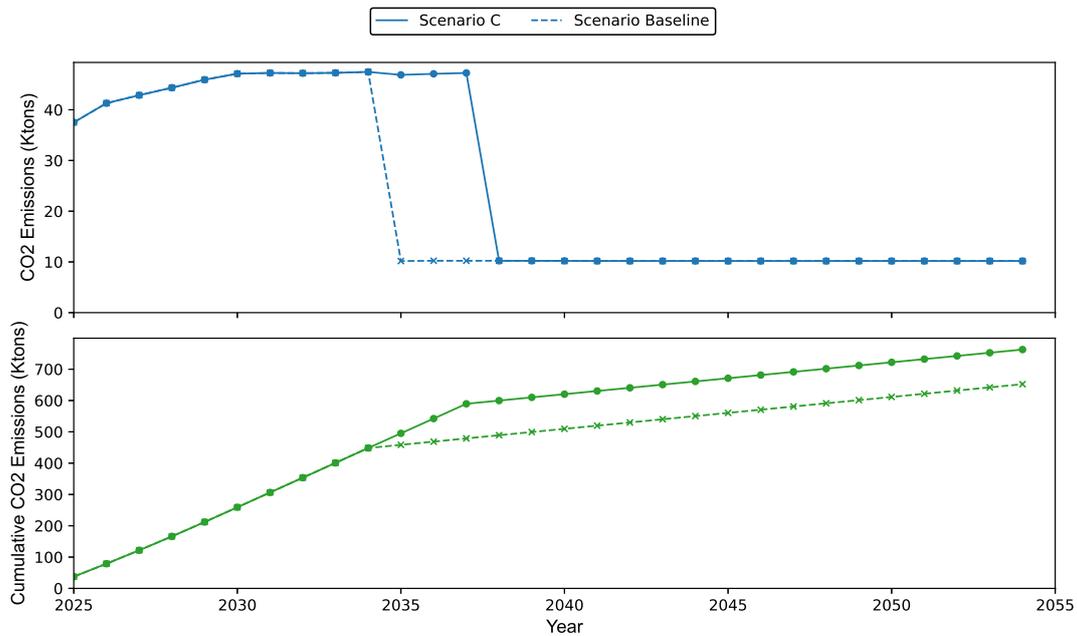
In this scenario, the plant is not permitted to hold, aka, ‘bank’ carbon credits across multiple years, reflecting certain emissions trading systems that enforce annual reconciliation (e.g., South Korea), or plants that want to avoid any arbitrage uncertainty. There is little incentive to decarbonize earlier than strictly necessary to meet immediate compliance. As a result, the electrification investment in Scenario C is delayed by approximately three years relative to the baseline (investing in 2038 instead of 2035), and overall project emissions rise.

Figure 10 illustrates the plant’s carbon credit dynamics under this no-banking rule. In every year, any earned credits are sold immediately, producing short-term revenue but eliminating any arbitrage possibilities. In principle, one might expect forced liquidation of credits to induce market volatility, as allowance prices fluctuate more acutely in response to annual supply-demand imbalances. From the plant’s perspective, however, short-run compliance costs do not motivate early abatement when there is no prospect of holding (and potentially profiting from) surplus credits in future, higher-priced markets, removing any cost/emissions tradeoff.

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**Figure 10: Scenario C:** Carbon-credit dynamics (2025–2055). Annual credits (tCO<sub>2</sub>) by category: banked—solid blue with circle markers; purchased—solid orange with square markers; earned—free allocations in excess of process emissions—solid green with triangle markers; sold—solid red with diamond markers. After plant decarbonization in 2038, all earned credits are immediately sold the following year.



**Figure 11: Scenario C:** Annual and cumulative CO<sub>2</sub> emissions for scenarios C compared to the baseline scenario (2025–2055). Top panel: annual emissions (ky CO<sub>2</sub> yr<sup>-1</sup>). Bottom panel: cumulative emissions from 2025 (kt CO<sub>2</sub>). Scenario C—solid line; Baseline—dotted line. The ability to bank gives a more efficient time-dependent cost-emissions trade-off enabling earlier investment in the baseline scenario compared to C.

613 Despite the delay, the total life-cycle cost to the plant remains effectively unchanged compared to the baseline.  
 614 Figure 11 shows that the main consequence is a net increase in cumulative emissions of about 110 kton CO<sub>2</sub>. Since  
 615 the cost impact is negligible, the plant experiences no meaningful penalty for delaying decarbonization. In policy  
 616 terms, this indicates an inefficiency: although the company avoids significant additional financial risk, the scenario  
 617 effectively shifts emissions into later years rather than reducing them overall, ultimately producing higher lifetime

618 CO<sub>2</sub> emissions. Moreover, by removing the possibility of holding credits as a hedge or strategic asset, the policy could  
619 introduce heightened volatility into the carbon market, since large emitters all offload allowances at once each period.

#### 620 4.7. Scenario D: Forced CCS

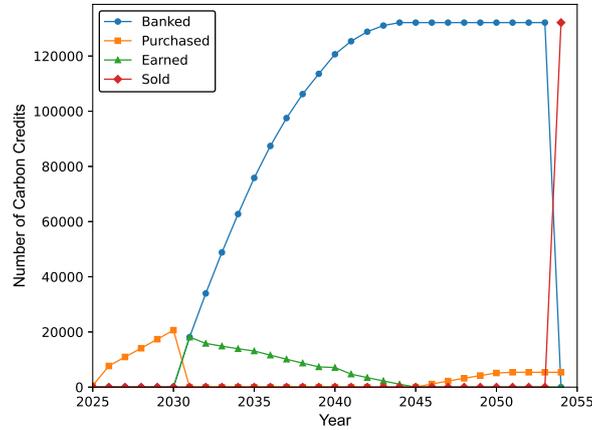
621 In this scenario, the carbon price is increased until CCS system becomes the preferred pathway. A carbon price of  
622 \$305/tCO<sub>2</sub> is required for CCS to match the baseline scenario's net present cost.

623 CCS is implemented in 2031. Once operational, the system captures about 92% of the plant's residual emis-  
624 sions—those not already abated through further electrification or low-carbon fuels.

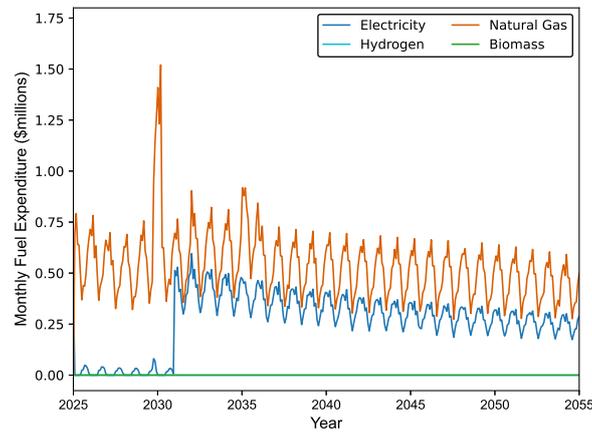
625 The model opts for an auxiliary electric boiler rather than expand on-site fuel combustion. The associated energy  
626 penalty is around 2 MWh per tonne of CO<sub>2</sub> captured, driving electricity consumption and costs sharply upward post-  
627 2030. Figure 12 shows how captured CO<sub>2</sub> credits accumulate to nearly 130 kt, whereas Figure 13 depicts the increase  
628 in electricity expenditure. Transport, storage, and amine-regeneration requirements add approximately \$27 million.

629 For this particular plant, a large fraction of total emissions can be mitigated by modifying the energy system,  
630 leaving relatively few *residual* emissions for CCS to target—making the technology economically viable only at an  
631 unrealistically high carbon price. In contrast, plants with higher shares of *uncapturable* emissions (e.g., process CO<sub>2</sub>  
632 streams that cannot be readily abated by fuel switching) may find CCS profitable at lower carbon prices. Thus, although  
633 our scenario suggests that CCS is uneconomical under most moderate-pricing policies, this conclusion primarily  
634 reflects the extent to which simpler decarbonization strategies can already reduce emissions at this specific site. Under  
635 different industrial configurations or more carbon-intensive processes, CCS could become competitive at lower carbon  
636 prices.

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**Figure 12: Scenario D:** Carbon-credit dynamics (2025–2055). Annual credits (tCO<sub>2</sub>) by category: banked—solid blue with circle markers; purchased—solid orange with square markers; earned—free allocations in excess of process emissions—solid green with triangle markers; sold—solid red with diamond markers. After investment in CCS in 2031, a large amount of credits are earned, and are banked until the value of carbon credits in this scenario rises to \$305 / t CO<sub>2</sub>, and peaks at the end of the investment horizon.



**Figure 13: Scenario D:** Monthly fuel expenditures (US\$ millions) of electricity (blue), hydrogen (aqua), natural gas (orange) and biomass (green) from 2025–2055. Investment in CCS in 2031 substantially increases electricity demand due to auxiliary electric boilers for thermal regeneration of solvent.

## 5. Discussion

### 5.1. Technology Maturity and Plant-Level Feasibility

The model assumes that low-carbon technologies and the requisite infrastructure are available; in practice, deployment is constrained by technology maturity, site integration, and permitting and supply-chain readiness.

Electrification is currently most mature for medium-temperature steam services (roughly 350–400 °C at moderate-to-high pressures), whereas many high-temperature processes (e.g., steam cracking >500 °C) remain beyond commercially viable. High-temperature electric furnaces and burners are under active development, but their cost and performance trajectories remain uncertain, and premature deployment can introduce lock-in risk. Consistent with this, electrification is selected in the baseline scenario but becomes infeasible in Scenario A, where electrification is disallowed; total decarbonization costs increase substantially, illustrating that electrification's competitiveness is strongly case-dependent and constrained by process temperature requirements.

Hydrogen combustion provides broader temperature coverage (up to and beyond 1,000 °C) and can often be retrofitted into existing burner systems with less disruption than full equipment replacement. Although hydrogen pathways can be more expensive in operating cost than electrification under many price trajectories, they offer operational flexibility and can provide a pragmatic transition option where electrification is technically constrained or where fuel switching is desired without extensive process redesign.

### 5.2. Policy Credibility and Imperfect Foresight

The case study highlights that least-cost decarbonization pathways can be sensitive to long-run policy and system assumptions that are outside the control of the plant. In the base case, we assume the UK grid's carbon intensity falls below 50 g CO<sub>2</sub> kWh<sup>-1</sup> by 2035, under which full electrification of steam emerges as the lowest-cost option. When this trajectory is relaxed, for example if grid intensity remains above 100 g CO<sub>2</sub> kWh<sup>-1</sup> until 2040, the model reverts towards BAU operation. This illustrates the opportunity cost and regulatory risk of anchoring long-lived investment decisions to optimistic decarbonization timelines.

A second realism consideration is the perfect-foresight structure implicit in each deterministic scenario. Under perfect foresight, the optimizer can time investments exactly when assumed policy thresholds are reached and when relative prices switch, which understates frictions faced by industrial decision-makers. The formulation therefore abstracts from multi-year supply and off-take contracting constraints, permitting and financing lead times, and discrete planning cycles that typically limit how precisely investments can be synchronized with evolving policy milestones. Results should be interpreted as cost-effective target pathways conditional on each scenario, rather than as an implementable year-by-year investment plan.

A related computational consideration is the two-stage structure adopted to manage scale. In the present implementation, Stage 1 determines investment timing and capacity expansion on an aggregated time grid, while Stage 2 optimizes hourly operation to quantify feasibility, operating costs and revenues, and short-timescale value streams (e.g. demand response or load shedding). However, Stage 2 outcomes do not feed back to revise Stage 1 investment decisions. Consequently, the resulting investment pathway is not guaranteed to coincide with the fully integrated hourly investment–dispatch optimum; in particular, the model may understate the long-run value of operational flexibility and may miss investment choices whose attractiveness is driven primarily by short-duration price extremes or ancillary-market revenues.

Both perfect foresight and single-scenario specialization motivate uncertainty-aware extensions. Stochastic or robust formulations can select strategies that perform well across multiple plausible market–policy realizations and explicitly value recourse, i.e., the ability to adapt investments and operations as uncertainty resolves. A practical implementation is rolling re-optimization, in which investment decisions are periodically updated as information on prices, policy milestones, and technology costs changes, while respecting sunk investments and commissioning lead times. In addition, real-world delivery typically depends on complementary market arrangements and policy instruments that reduce revenue and cost uncertainty, such as longer-term off-take and hedging arrangements (e.g. fixed-price supply contracts or collars) and carbon-policy designs that provide clearer forward guidance (e.g. price corridors or tighter commitment to milestone delivery).

### 5.3. Price Volatility and Risk-Buffer Mechanisms

Carbon pricing acts as a “buffer” that determines how large a premium a plant can tolerate for low-carbon energy carriers relative to natural gas. In Scenario A1, hydrogen is adopted only late in the horizon (2047) because early-period delivered costs remain above what the prevailing carbon-price path can justify. This indicates that, under the

trajectories considered, earlier switching requires risk-reduction mechanisms that lower the effective premium faced by the plant, such as long-term fuel-price guarantees or hedging structures (e.g. fixed-price contracts, forwards, or collars) that smooth delivered costs over time.

Scenario A2 increases carbon prices to induce earlier switching and shows that the required price level exceeds approximately  $\$200 \text{ tCO}_2^{-1}$ . This is well above typical policy expectations and suggests that carbon pricing alone is unlikely to bridge sustained green-fuel premia under plausible cost trajectories. Volatility in hydrogen and electricity prices further weakens the buffer: short-lived spikes can make low-carbon operation temporarily unattractive and increase downside exposure. These results motivate complementary instruments that address both uncertainty and volatility. For example, Dynamic Adaptive Policy Pathways (DAPP) approaches can define decision points and “signposts” at which pre-agreed adjustments (e.g. corridor tightening or activation of price guarantees) are triggered when observed conditions deviate from expectations.

#### 5.4. Permit Banking as a Strategic Hedge

Scenario C quantifies the economic value of intertemporal arbitrage when banking of  $\text{CO}_2$  allowances is permitted. Between 2035 and 2041 the model over-complies, accumulating 30 kt  $\text{CO}_2$  of credits that are sold at  $\$153 \text{ t}^{-1} \text{CO}_2$ . Without banking, the solution lies on a stricter cost–emissions frontier; investment timing is then driven primarily by CAPEX learning and fuel-price trends, and lifetime emissions increase by 110 kt  $\text{CO}_2$  with a total-cost change of less than 1%. While firms could, in principle, bank allowances strategically, hoarding incentives are constrained in practice by reserve mechanisms such as the MSR.

Banking has a particularly strong effect for CCS. With banking (Scenario D) the model captures 92% of residual emissions and stores 130 kt  $\text{CO}_2$ ; if banking is disallowed, the additional operating cost outweighs the implied value and CCS is not deployed. The sensitivity of outcomes to banked volumes also highlights risk exposure: strategies that rely heavily on stored credits are more vulnerable to future rule changes and spot-price swings. Where banking materially contributes to value, complementary hedges (e.g. long-dated forwards or swaps) can stabilize cash flows while preserving incentives for early abatement.

As an illustrative example, a long-dated fixed-price swap (structured as a strip of forwards) starting in 2035 at a fixed  $\$110 \text{ t}^{-1} \text{CO}_2$  reproduces the baseline outcome without physical carry-over, replacing banking value with a contractual hedge. In practice, such a hedge would embed a risk premium and would require careful design to avoid reintroducing incentive distortions.

#### 5.5. Biomass and Carbon Offsets

Across the scenario set, biomass alone is not cost-optimal unless carbon prices exceed approximately  $\$250 \text{ t}^{-1} \text{CO}_2$  (Case B2) and competing low-carbon fuel options are unavailable; under these conditions, biomass feedstock costs account for more than 80% of total utility OPEX. Similarly, standalone CCS requires an ETS price near  $\$305 \text{ t}^{-1} \text{CO}_2$  (Scenario D) before capture becomes economically attractive given energy penalties and operating costs. Both thresholds exceed typical policy expectations.

These break-even prices reflect avoidance-only incentives. If policy provides a removal premium for each tonne of  $\text{CO}_2$  permanently sequestered, the effective threshold can fall materially. For example, a removal certificate priced roughly  $\$150 \text{ t}^{-1} \text{CO}_2$  above avoidance credits would reduce the required ETS price for BECCS to approximately  $\$150\text{--}\$155 \text{ t}^{-1} \text{CO}_2$ , bringing it closer to plausible policy levels once removals value is recognized.

Current UK-ETS treatment zero-rates sustainable biomass at the stack but does not grant a tradable removal unit; the operator primarily avoids purchasing allowances [53]. The UK green-house gas removals consultation proposes ex-post negative-emission certificates priced via long-term contracts, providing policy-stable revenue but unbankable within the ETS [54]. The draft EU CRCF aims to certify permanent-storage removals and proposes potential links to compliance use [55]. In voluntary markets, permanent-storage units can trade at multiples of avoidance prices [56]. Overall, credible removals policy with clear eligibility and value signals is a prerequisite for biomass and BECCS to move beyond niche deployment under the assumptions considered.

## 6. Concluding remarks and recommendations

We developed a policy-integrated planning–operations framework that combines multi-decadal investment timing with hourly dispatch evaluation under an explicit emissions trading system with intertemporal banking. By linking long-run capacity choices, hour-level operating outcomes, and allowance-market decisions, the framework shows how

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737 policy timing and market volatility can reshape least-cost decarbonization outcomes across a diverse range of future  
738 scenarios.

739 Across the scenarios evaluated, four insights emerge:

- 740 1. A synchronized grid decarbonization trajectory is critical. Electrification outperforms alternative routes only  
741 when grid carbon intensity falls below  $50 \text{ g CO}_2 \text{ kWh}^{-1}$  by 2035. Slower grid decarbonization shifts the optimum  
742 toward business-as-usual, generating an additional 745 kt of  $\text{CO}_2$  emissions over 30 years.
- 743 2. Carbon pricing requires complementary risk-reduction mechanisms. A predictable floor can encourage earlier  
744 investment, yet even a  $\$200 \text{ t}^{-1} \text{ CO}_2$  price does not fully offset delivered green-fuel costs in the scenarios  
745 considered. Complementary instruments such as longer-term fuel-price guarantees (e.g., PPAs, fixed-price  
746 supply contracts, or hedging arrangements) are therefore important to reduce exposure to volatility and support  
747 earlier adoption.
- 748 3. Allowance banking reduces cost and can enable earlier abatement. Allowing intertemporal trading enables  
749 additional abatement in the base case (110 kt  $\text{CO}_2$ ) by valuing early action and flexibility across compliance  
750 periods. Removing banking flattens the cost-emissions frontier and reduces flexibility.
- 751 4. CCS and biomass are niche options under the assumptions considered unless supported by additional value  
752 streams. Forced early CCS increases total cost by 30–40%, while biomass without explicit recognition of  
753 removals value is not selected across the scenarios evaluated. Policies that credibly value removals and/or provide  
754 access to low-cost clean power are therefore important if these options are to play a larger role.

755 A central finding is the degree to which the preferred decarbonization strategy and its timing depend on the assumed  
756 future. The optimal pathway shifts markedly across scenarios, driven by changes in grid decarbonization timing,  
757 volatility in hydrogen and biomass costs, and alternative carbon-price trajectories. The framework therefore functions  
758 as a transparent stress-testing tool that can be rerun under alternative policy road-maps and technology outlooks to  
759 identify where policy credibility and timing are most consequential.

760 By tailoring investments and operating outcomes to a facility's characteristics, the model produces decisions that  
761 reflect operational constraints and economic trade-offs. Nonetheless, the framework should be tested on additional case  
762 studies spanning different industries and process configurations to examine how factors such as feedstock availability,  
763 process-utility demands, and local policy design vary across sites. Such cross-industry analysis would also help assess  
764 whether current policy designs inadvertently advantage certain sectors and would support more technology-neutral  
765 regulation design.

766 The analysis uses deterministic, perfect-foresight optimization within each scenario. In addition, the two-stage  
767 structure used for tractability means that hourly operational outcomes do not feed back to revise long-horizon  
768 investment timing decisions. Consequently, reported arbitrage values and investment timings should be interpreted  
769 as conditional on the assumed trajectory and are not guaranteed to match the fully integrated hourly investment-  
770 dispatch optimum. In practice, decision-makers face uncertainty about policy evolution, supply-chain bottlenecks, and  
771 technology learning rates, and cannot synchronize investments precisely to threshold-crossing events or market peaks.  
772 A natural next step is therefore to extend the framework toward decision-making under uncertainty using stochastic  
773 or robust optimization and rolling re-optimization. This would enable strategies that are less specialized to any single  
774 assumed future and explicitly value recourse, namely the ability to adapt investments and operations as uncertainty  
775 resolves.

776 Several limitations also motivate directions for future research. First, the case study uses a fixed operating profile  
777 and fixed production outputs over the 30-year horizon, but no long-run changes in throughput or product slate are  
778 imposed exogenously). In practice, industrial sites experience shifts in utilization and product mix driven by market  
779 demand and relative product prices. Extending the framework to incorporate time-varying production plans and, where  
780 relevant, to co-optimize production capacity alongside utility investments would improve realism. Second, we assume  
781 the required enabling infrastructure is available (e.g., hydrogen transport, biomass supply chains, and  $\text{CO}_2$  transport  
782 and storage). Coupling the plant-level model to regional infrastructure deployment models would help capture rollout  
783 constraints, lead times, and sequencing effects. Finally, the present demonstration focuses on an epoxy-resin plant;  
784 applying the approach to other energy-intensive sectors (e.g., steel, cement, refining) would test transferability and  
785 clarify which levers and policy sensitivities are sector-specific.

786 Overall, the results indicate that technology readiness, price stability, and credible policy design must advance  
787 together. Risk mitigation requires transparent pathways, periodic reassessment, and practical instruments that reduce  
788 exposure to adverse outcomes. Carbon-price corridors, fuel-price guarantees, and supportive contracting structures

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789 can complement long-lived investment decisions, while recourse-based extensions can support least-regret strategies  
790 across uncertain futures. The framework presented here provides a scalable template for analyzing integrated policy-  
791 technology packages and guiding plant-level investment planning under evolving market and policy conditions.

Journal Pre-proof

792 **7. Nomenclature**

Symbol	Description	Units
<b>Indices &amp; Sets</b>		
$h \in \mathcal{H}$	Hour index and set of hourly operating periods (Stage 2)	–
$m \in \mathcal{M}$	Month index and set of monthly planning periods (Stage 1)	–
$y \in \mathcal{Y}$	Year index and set of years	–
$t \in \mathcal{T}$	Technology index and set of candidate technologies (e.g., CHP, boiler, CCS)	–
$f \in \mathcal{F}$	Fuel index and set of fuels (e.g., natural gas, hydrogen, biomass)	–
$c \in \mathcal{C}$	Commodity index and set of commodities (e.g., electricity, gas, hydrogen, biomass)	–
$i \in \mathcal{I}$	Carbon-compliance interval index and set of compliance intervals	–
$j \in \mathcal{I}$	Allowance-disposal interval index (same universe as $\mathcal{I}$ )	–
<b>Capacity &amp; Investment Variables</b>		
$\bar{C}_t$	Maximum (design) capacity of technology $t$ if installed (single-event case)	MW
$C_{\text{installed}}(t)$	Nominal capacity added per purchase unit of technology $t$ (multi-stage case)	MW
$R_{\text{max}}$	System-wide upper limit on total installed nominal capacities	MW
$A_{\text{tech}}(m, t)$	Cumulative installed units/capacity-availability indicator for technology $t$ by month $m$ (multi-stage)	– or MW
$I_{\text{tech}}(t)$	Total number of purchased units (or cumulative purchases) of technology $t$ over horizon	–
$O_{\text{tech}}(m, t)$	Operational output / utilised capacity of technology $t$ in month $m$ (multi-stage)	MW
$x_{\text{purchase}}(m, t)$	Binary/integer: purchase decision for technology $t$ in month $m$ (multi-stage)	–
$x_{\text{invest},t}(m)$	Binary: 1 if single-event investment in technology $t$ occurs in month $m$	–
$x_{\text{invest},t}$	Binary: 1 if single-event investment in technology $t$ occurs at any time	–
$x_{\text{active},t}(m)$	Binary: 1 if technology $t$ is active by month $m$ (single-event activation)	–
$O_t(m)$	Operational output of technology $t$ in month $m$ (single-event formulation)	MW
$O_{\text{baseline}}(h)$	Available baseline (existing) steam capacity at hour $h$	MW <sub>th</sub>
$O_{\text{boiler}}(h)$	Available auxiliary boiler steam capacity at hour $h$	MW <sub>th</sub>
$P_{\text{purchase,boil}}(m)$	Additional boiler capacity purchased in month $m$ (e.g., to supply CCS steam)	MW <sub>th</sub>
$A_{\text{boiler}}(m)$	Cumulative installed auxiliary boiler capacity by month $m$	MW <sub>th</sub>
<b>Heat-Related Variables</b>		
$Q_{\text{prod}}(h)$	On-site thermal (steam) production at hour $h$	MW <sub>th</sub>
$Q_{\text{useful}}(h)$	Useful heat delivered to process demands at hour $h$	MW <sub>th</sub>
$D_{\text{heat}}(h)$	Exogenous thermal demand at hour $h$	MW <sub>th</sub>
$Q_i(h)$	Heat duty served by additional unit/technology $t$ at hour $h$	MW <sub>th</sub>
$Q_{\text{elec}}(h)$	Heat produced electrically at hour $h$ (e.g., electric boiler)	MW <sub>th</sub>
$Q_{\text{over}}(h)$	Surplus (waste/exportable) heat at hour $h$	MW <sub>th</sub>
<b>Thermal Storage</b>		

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Symbol	Description	Units
$Q_{\text{stored}}(h)$	Stored thermal energy at end of hour $h$	MWh <sub>th</sub>
$Q_{\text{withdrawn}}(h)$	Heat withdrawn from storage during hour $h$	MW <sub>th</sub>
$\eta_{\text{storage}}$	Storage charging efficiency	–
$\eta_{\text{withdrawal}}$	Storage discharging efficiency	–
$\lambda$	Per-hour storage decay/retention factor (losses)	–
$Q_{\text{max,storage}}$	Maximum thermal storage energy capacity	MWh <sub>th</sub>
<b>Cooling &amp; Refrigeration</b>		
$Q_{\text{cooling}}(h)$	Cooling load served via absorption/thermal cooling pathway in hour $h$	MW <sub>th</sub>
$\Delta H_{\text{cooling}}(h)$	Thermal energy input to absorption cooling in hour $h$	MW <sub>th</sub>
$\text{COP}_h$	Coefficient of performance for thermal (absorption) cooling	–
$E_{\text{cooling}}(h)$	Electrical input to electric chiller in hour $h$	MW <sub>e</sub>
$\text{COP}_e$	Coefficient of performance for electrical cooling	–
$R_{\text{prod}}(h)$	Total cooling production (electric + absorption) at hour $h$	MW <sub>th</sub>
$D_{\text{refrigeration}}(h)$	Exogenous refrigeration/cooling demand at hour $h$	MW <sub>th</sub>
<b>Electricity-Related Variables</b>		
$E_{\text{plant}}(h)$	On-site electrical generation delivered to plant loads at hour $h$	MW <sub>e</sub>
$E_{\text{production}}(h)$	Gross electrical production by CHP at hour $h$	MW <sub>e</sub>
$E_{\text{purchased}}(h)$	Electricity purchased from grid at hour $h$	MW <sub>e</sub>
$E_{\text{useful}}(h)$	Useful electrical consumption at hour $h$	MW <sub>e</sub>
$E_{\text{over}}(h)$	Surplus electricity (exported or curtailed) at hour $h$	MW <sub>e</sub>
$D_{\text{elec}}(h)$	Baseline (forced) electrical demand at hour $h$	MW <sub>e</sub>
<b>Ancillary Services &amp; Flexibility</b>		
$Q_{\text{req}}(h)$	Grid-requested electrical curtailment in hour $h$	MW <sub>e</sub>
$R_{\text{elec}}(h)$	Delivered electrical curtailment in hour $h$	MW <sub>e</sub>
$R_{\text{heat}}(h)$	Delivered thermal curtailment in hour $h$	MW <sub>th</sub>
$R_{\text{shortfall}}(h)$	Shortfall slack for unmet curtailment request in hour $h$	MW <sub>e</sub>
$\phi_{\text{flex}}$	Flexibility cap: max fraction of $D_{\text{elec}}(h)$ that can be curtailed	–
$P_{\text{reward}}(h)$	Ancillary remuneration rate in hour $h$	\$/MWh
$P_{\text{penalty}}(h)$	Penalty rate for unmet curtailment in hour $h$	\$/MWh
<b>Production &amp; Ramping</b>		
$\psi(h)$	Production throughput (plant output) in hour $h$	t h <sup>-1</sup>
$\phi_{\text{prod}}$	Proportionality factor linking net energy availability to throughput	(t h <sup>-1</sup> )/(MW)
$R_{\text{up}}(h)$	Maximum ramp-up of CHP system	MW <sub>th</sub> /h
$R_{\text{down}}(h)$	Maximum ramp-down of CHP system	MW <sub>th</sub> /h
<b>CHP Performance Relationships</b>		
$C_{\text{CHP}}$	Nominal CHP capacity	MW
$\rho_{\text{energy}}$	Fraction of thermal production allocated to electricity conversion	–
$\eta_{\text{electrical}}(h)$	Electrical efficiency of CHP at hour $h$	–
$\eta_{\text{thermal}}(h)$	Thermal efficiency of CHP at hour $h$	–

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Symbol	Description	Units
$\alpha_{\text{elec},f}$	Electrical-efficiency base coefficient for fuel $f$	–
$\beta_{\text{elec},f}$	Electrical-efficiency load coefficient for fuel $f$	–
$\gamma_{\text{elec},f}$	Electrical-efficiency ambient-temperature coefficient for fuel $f$	–
$\alpha_{\text{therm},f}$	Thermal-efficiency base coefficient for fuel $f$	–
$\beta_{\text{therm},f}$	Thermal-efficiency load coefficient for fuel $f$	–
$\gamma_{\text{therm},f}$	Thermal-efficiency ambient-temperature coefficient for fuel $f$	–
$T_{\text{ambient}}(h)$	Ambient temperature at hour $h$	°C
<b>Fuel Use &amp; Blending</b>		
$F_{\text{consumed}}(f, h)$	Fuel $f$ consumed at hour $h$	MWh
$F_{\text{consumed}}(m)$	Total fuel consumed in month $m$ (monthly aggregate)	MWh
$HHV_f$	Higher heating value of fuel $f$	MJ/kg
$\Delta H_{\text{steam}}$	Steam enthalpy change per unit mass (if used)	MJ/kg
$B_f(h)$	Fuel blend fraction of fuel $f$ at hour $h$ (or shorthand for $B_f(f, h)$ )	–
$B_f(m)$	Fuel blend fraction of fuel $f$ in month $m$ (monthly aggregation)	–
<b>Carbon Capture &amp; Storage (CCS)</b>		
$E_{\text{CO}_2}(h)$	Unabated CO <sub>2</sub> emissions at hour $h$ (no capture)	tCO <sub>2</sub> /h
$\kappa_{\text{cap}}(h)$	Fraction of CO <sub>2</sub> captured at hour $h$	–
$E_{\text{captured}}(h)$	CO <sub>2</sub> captured at hour $h$	tCO <sub>2</sub> /h
$E_{\text{uncaptured}}(h)$	Net uncaptured CO <sub>2</sub> emissions at hour $h$	tCO <sub>2</sub> /h
$E_{\text{CO}_2,\text{boiler}}(h)$	CO <sub>2</sub> emissions from auxiliary boilers at hour $h$ (assumed uncaptured)	tCO <sub>2</sub> /h
$Q_{\text{CCS}}(h)$	Reboiler (steam) duty for CCS at hour $h$	MW <sub>th</sub>
$\alpha_A$	Linear coefficient relating captured CO <sub>2</sub> to reboiler duty	MW <sub>th</sub> /tCO <sub>2</sub>
$\alpha_B$	Nonlinear escalation coefficient in CCS steam requirement	MW <sub>th</sub>
$\gamma_{\text{ccs}}$	Diminishing-returns parameter in CCS performance relation	–
$C_{\text{captured}}(m)$	Captured CO <sub>2</sub> in month $m$	tCO <sub>2</sub>
<b>Carbon Trading &amp; Banking</b>		
$C_{\text{free}}(i)$	Free allocation of CO <sub>2</sub> allowances in interval $i$	tCO <sub>2</sub>
$C_{\text{credits}}(i)$	Allowances purchased in interval $i$	tCO <sub>2</sub>
$C_{\text{offset}}(i)$	Offsets used for compliance in interval $i$	tCO <sub>2</sub>
$C_{\text{sold}}(i)$	Allowances sold in interval $i$	tCO <sub>2</sub>
$C_{\text{earned}}(i)$	Surplus allowances earned in interval $i$	tCO <sub>2</sub>
$C_{\text{bank}}(i)$	Banked allowances carried into interval $i$	tCO <sub>2</sub>
$\beta(i)$	Binary: 1 if purchasing allowances in interval $i$ , else 0	–
$M$	Big- $M$ constant	–
$T_{\text{max}}$	Maximum holding duration for earned allowances	–
$D_{i,j}$	Allowances earned in $i$ disposed (sold/offset) in $j$	tCO <sub>2</sub>
<b>Carbon-Price Solver (Market Clearing)</b>		
$C_{\text{auc}}(y)$	Gross auction volume in year $y$	tCO <sub>2</sub>
$R(y)$	Allowances withdrawn by MSR in year $y$	tCO <sub>2</sub>

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Symbol	Description	Units
$\tilde{C}_{\text{auc}}(y)$	Net auction supply after MSR in year $y$	tCO <sub>2</sub>
$B(y)$	End-of-year bank of unused allowances in year $y$	tCO <sub>2</sub>
$\phi_{\text{MSR}}$	MSR withdrawal fraction when bank exceeds threshold	–
$\Theta$	Bank threshold triggering MSR withdrawal	tCO <sub>2</sub>
$p(y)$	Market-clearing carbon price in year $y$	\$/tCO <sub>2</sub>
<b>Costs &amp; Objective Terms</b>		
$Z_1$	Stage 1 total cost	\$
$\mathcal{R}$	Stage 2 net revenue	\$
$P_f(f, m)$	Fuel price for fuel $f$ in month $m$	\$/MWh
$E_{\text{sold}}(m)$	Electricity exported/sold in month $m$	MWh
$P_{\text{elec}}^{\text{buy}}(m)$	Electricity purchase price in month $m$	\$/MWh
$P_{\text{elec}}^{\text{sell}}(m)$	Electricity selling price in month $m$	\$/MWh
$P_{\text{heat}}^{\text{sell}}(m)$	Heat selling price in month $m$	\$/MWh <sub>th</sub>
$P_{\text{credit}}(m)$	Carbon allowance price in month $m$	\$/tCO <sub>2</sub>
$P_{\text{resin}}(h)$	Resin selling price in hour $h$	\$/t
$\alpha_{\text{amine}}$	Amine solvent OPEX per captured CO <sub>2</sub>	\$/tCO <sub>2</sub>
$\alpha_{\text{liquid}}$	Solvent makeup OPEX per captured CO <sub>2</sub>	\$/tCO <sub>2</sub>
$\alpha_{\text{transport}}$	CO <sub>2</sub> transport OPEX per captured CO <sub>2</sub>	\$/tCO <sub>2</sub>
$\text{CAPEX}_t(m)$	Exogenous unit CAPEX trajectory for technology $t$ in month $m$	\$/MW
$\text{CAPEX}_t(m, t)$	CAPEX term used in objective for tech $t$ commissioned in month $m$	\$
<b>Synthetic Scenario Generator Parameters (Appendix)</b>		
$\tau$	Continuous time stamp (market-model clock)	–
$\tau_0$	Base (reference) date/time	–
$\Delta y(\tau)$	Elapsed years since $\tau_0$	yr
$\hat{Y}_c$	Stabilisation year after which commodity growth is capped	yr
$\Delta y_c^*(\tau)$	Capped elapsed years for commodity $c$	yr
$P_c(\tau_0)$	Nominal price of commodity $c$ at $\tau_0$	\$/MWh
$g_c$	Annual compound growth rate for commodity $c$	–
$\delta_{\text{elec}}$	Electricity price wedge depth	–
$Y_{\text{stab}}^{\text{elec}}$	Year when electricity wedge reaches plateau	yr
$P_{\text{elec}}^{\infty}$	Electricity price plateau	\$/MWh
$\delta_{\text{h}_2}$	Hydrogen price wedge depth	–
$Y_{\text{par}}^{\text{h}_2}$	Parity year when hydrogen price locks to electricity plateau	yr
$S_{\text{mon}}(\tau)$	Monthly seasonality factor	–
$\delta_{\text{winter}}$	Winter price uplift factor	–
$\delta_{\text{summer}}$	Summer price discount factor	–
$\mathcal{M}_{\text{win}}$	Set of winter months	–
$\mathcal{M}_{\text{sum}}$	Set of summer months	–
$S_{\text{ren}}^0$	Initial grid renewable share at $\tau_0$	–

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Symbol	Description	Units
$S_{\text{ren}}^1$	Target grid renewable share by $Y_{\text{ren}}^1$	–
$Y_{\text{ren}}^1$	Year at which $S_{\text{ren}}^1$ is reached	yr
$S_{\text{ren}}(\tau)$	Grid renewable share at time $\tau$	–
$Z_c(\tau)$	IID standard-normal draw for commodity $c$ at time $\tau$	–
$\sigma_c^0$	Base volatility for commodity $c$	–
$\sigma_{\text{max}}$	Maximum electricity volatility cap	–
$\Theta_{\text{ren}}(\tau)$	Normalised renewable progress (0 to 1)	–
$\Theta_{\text{roll}}(\tau)$	Rollout factor for volatility amplification	–
$\sigma_c(\tau)$	Time-varying volatility for commodity $c$	–
$X_c(\tau)$	Log-normal volatility multiplier for commodity $c$	–
$\rho_{\text{h}_2}^0, \rho_{\text{h}_2}^{\text{max}}$	Base / maximum H <sub>2</sub> –electricity correlation	–
$\rho_{\text{h}_2,\text{elec}}(\tau)$	Time-varying H <sub>2</sub> –electricity correlation	–
$\rho_{\text{biom}}^0$	Base biomass–natural-gas correlation	–
$\lambda_{\text{decay}}$	Decay rate for biomass–natural-gas correlation	–
$\rho_{\text{biom,ng}}(\tau)$	Time-varying biomass–natural-gas correlation	–
$t_{\text{start}}, t_{\text{end}}$	Start/end of a market-event window	–
$\alpha_e(\tau)$	Event multiplier during event window	–
$\alpha_e$	Scalar event multiplier	–
$\eta_e$	Geometric ramp rate for event multiplier	–
$k(\tau)$	Event ramp-step counter	–
$\zeta_{\text{elec}}^0, \zeta_{\text{elec}}^1$	Initial/final electricity emissions intensity	kgCO <sub>2</sub> /MWh
$\zeta_{\text{elec}}(\tau)$	Electricity emissions intensity at time $\tau$	kgCO <sub>2</sub> /MWh
$I_y$	Annual inflation rate in year $y$	–
$I_{\text{cum}}(y)$	Cumulative inflation index through year $y$	–
$X^{\text{real}}(\tau)$	Real-terms value corresponding to nominal $X(\tau)$	–
$P_{\text{feed},i}(\tau)$	Feedstock price for feedstock $i$ at time $\tau$	\$/t
$\eta_i$	Feedstock sensitivity to gas-price deviations	–
$C_{\text{fix}}(\tau)$	Fixed cost component at time $\tau$	\$/t
$P_{\text{resin}}(\tau)$	Resin selling price at time $\tau$	\$/t
$M_{\text{in}}(\tau)$	Resin margin at time $\tau$	\$/t
$r$	Real discount rate	–
$DF(\tau)$	Discount factor applied to time- $\tau$ cash flows	–
$Q_t(y)$	Installed capacity of technology $t$ in year $y$	MW
$g_t$	Annual capacity growth rate for technology $t$	–
$r_t^{\text{learn}}$	Learning-curve rate for technology $t$	–
$\gamma_t$	Learning exponent for technology $t$	–
$C_t(0)$	Initial CAPEX for technology $t$ (reference)	\$/kW
$Q_t(0)$	Initial capacity for technology $t$ (reference)	MW
$\text{CAPEX}_t^{\text{nom}}(y)$	Nominal CAPEX for technology $t$ in year $y$	\$/kW
$\text{CAPEX}_t^{\text{real}}(y)$	Real CAPEX for technology $t$ in year $y$	\$/kW

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Symbol	Description	Units
$CAPEX_t^{PV}(y)$	Present-value CAPEX for technology $t$ in year $y$	\$/kW

793

794 **Declarations**

795 The authors declare that they have no known competing financial interests or personal relationships that could have  
796 appeared to influence the work reported in this paper.

797 During the preparation of this work, the authors used AI to assist with language editing and improve readability.  
798 The authors reviewed and edited the text as needed and take full responsibility for the content of the published article.

799 **Data Availability**

800 The code that supports the findings of this study will be made openly available in a public repository at  
801 <https://github.com/mahdi1190/IDO> upon publication of the article. Until the repository is public, materials can be  
802 provided by the corresponding author upon reasonable request.

803 **CRedit authorship contribution statement**

804 **Mahdi Ahmed:** Conceptualization, Methodology, Software, Validation, Formal analysis, Investigation, Data  
805 curation, Visualization, Writing – original draft, Writing – review & editing.

806 **Solomon Brown:** Supervision, Writing – review & editing.

807 **Joan Cordiner\*:** Supervision, Writing – review & editing.

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991 **Appendices**992 **A. Scenario Generator**

993 Accurately forecasting energy markets decades into the future is notoriously difficult. Instead of attempting to  
 994 produce a precise forecast, this approach focuses on generating synthetic market trajectories that can flexibly represent  
 995 a range of potential and correlated events. This strategy acknowledges the inherent uncertainty in projecting exact  
 996 prices and technology developments over long horizons. Energy systems are subject to policy-driven shifts and volatile  
 997 interactions among commodities, making scenario-based analysis critical for evaluating investment strategies.

998 A key feature of this framework is the preservation of realistic linkages among commodities by embedding  
 999 correlations and volatility behaviors. For instance, shocks in natural gas prices can propagate through related  
 1000 commodities such as biomass and electricity, mirroring real-world interactions. This is essential for stress-testing  
 1001 decarbonization strategies under diverse policy and market conditions. Moreover, the ability to modify parameters such  
 1002 as renewable energy penetration, carbon tax rates, or exchange rate volatility provides a powerful tool for "what-if"  
 1003 analyses, facilitating decision-making under uncertainty.

1004 **Investment Evaluation and Financial Metrics**

1005 All investments are evaluated on a net present value (NPV) basis. All future cash flows, including retrofit CAPEX,  
 1006 modified OPEX, carbon compliance costs, and ancillary revenues, are first expressed in real (inflation-adjusted) terms  
 1007 and then discounted using an annual real discount rate  $r$ . Specifically, a cash flow occurring  $t$  years in the future is  
 1008 adjusted by the factor

$$DF(t) = \frac{1}{(1+r)^t}.$$

1009 This approach provides a rigorous basis for our DCF analysis and allows us to compute the internal rate of return  
 1010 (IRR)—the discount rate that zeros the NPV. In practice, investments in large-scale chemical retrofits are benchmarked  
 1011 against a risk-adjusted hurdle rate, often set around 15%, which represents a premium over the firm's WACC. An IRR  
 1012 exceeding this threshold indicates that the project generates returns that justify the inherent risks and the substantial  
 1013 upfront capital commitment.

1. A novel two-stage MILP framework optimizes long-term capital investment timing and hourly operation.
2. The framework stress-tests decarbonization pathways for an epoxy-resin plant across 5 scenarios of grid decarbonization, fuel prices and policy designs.
3. Electrification is least-cost and lowest-emissions only if grid intensity drops below 50 g CO<sub>2</sub> kWh<sup>-1</sup> by 2035.
4. Credit banking delivers an additional 110 kt CO<sub>2</sub> of cost-effective abatement and is proven necessary to reward first movers.

**Declaration of interests**

The authors declare that they have no known competing financial interests or personal relationships that could have appeared to influence the work reported in this paper.

The authors declare the following financial interests/personal relationships which may be considered as potential competing interests:

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