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1 Learning from the experience of peer support facilitators and study nurses in diabetes peer
2 support: a qualitative study

3 **Abstract**

4 Objectives

5 We report on the experiences of Peer Support Facilitators (PSFs) and study nurses who
6 participated in a large trial of peer support for type 2 diabetes. The support was led by
7 volunteer PSFs, who were trained in overcoming barriers to diabetes care, motivational
8 interviewing, listening skills and setting up and running group support sessions. There is
9 currently a distinct lack of qualitative evidence on what works in peer support.

10 Methods

11 The PSFs and study nurses completed open-answer questionnaire items on what worked well
12 and less well, problems encountered and how they were resolved, group dynamics and
13 suggestions for improvement. We also collected data from end of study meetings. Inductive
14 thematic analysis was used to allow the emergent themes to be strongly based in the data.

15 Findings

16 We find that process factors, PSF and peer characteristics, their relationships with each other
17 and group dynamics are all fundamental for effective peer support. Sustaining and ending
18 support also emerged as a key theme.

19 Discussion

20 Given the increasing interest in peer support, these findings will be useful to those interested
21 in running groups in the future. Training programmes should help PSFs develop confidence
22 whilst emphasising that peer support ideally entails an equal, democratic dynamic. More
23 attention is needed on to how to end groups appropriately.

24 **Introduction**

25 In recent years much research and policy has focused on self-management of chronic illness.
26 Peer support, where people with the same condition support each other in managing their
27 health is increasingly popular. The number of citations for peer support has increased around
28 tenfold in the last ten years.¹ Despite this increased attention, there is a lack of qualitative
29 research on peer support.

30 **Background**

31 Peer support is a process where people who have experiential knowledge of an illness or
32 condition support each other, in contrast to clinical care delivered by a health professional¹.
33 In type 2 diabetes, peer support typically centres on the day-to-day challenges in self-
34 managing one's diet, exercise, medication, and monitoring glucose levels.² Much existing
35 literature pertains to cancer peer support, where emotional dynamics are instead forefronted.³
36 In this paper, we report the experiences of volunteer Peer Support Facilitators (PSFs) and
37 research nurses from the RAPSID (RANdomised controlled trial of Peer Support In type 2
38 Diabetes) study,⁴ on what made for successful peer support groups. The clinical outcomes of
39 the trial are reported separately.⁴ We sought to answer the research question: 'What do peer
40 support facilitators and study nurses see as important for successful diabetes peer support
41 groups?'

42 *What is peer support?*

43 Peer support entails group or 1-on-1 interactions, either face-to-face, over the telephone or
44 electronically, where people who typically have the same illness or condition support each
45 other. Dennis offers a popular definition:

46 Peer support, within the health care context, is the provision of emotional, appraisal,
47 and informational assistance by a created social network member who possesses

48 experiential knowledge of a specific behaviour or stressor and similar characteristics
49 as the target population, to address a health-related issue of a potentially or actually
50 stressed focal person.⁵

51 The emphasis is therefore on emotional, appraisal and informational support derived from
52 experience, as opposed to professional medical healthcare (however groups can involve
53 health professionals, typically nurses, to provide backup support⁶). Although the term ‘peer’
54 emphasises that all participants are equal, groups are typically led by PSFs, who are
55 responsible for organising and running sessions, including publicising the group and
56 encouraging attendance, planning activities, and gathering information during sessions. In
57 their peer support programme for psychiatric care, Jacobson et al.⁷ found that there was
58 approximately a 50/50 split between ‘direct’ and ‘indirect’ duties. PSFs commonly share their
59 role so that each individual may not need the whole set of skills⁷, which may prevent
60 burnout.⁸ It has been suggested that retaining PSFs is an issue when they also have full time
61 jobs, and that asking volunteers to carry out administrative work is difficult without
62 remuneration.⁹

63 *Existing qualitative research on peer support*

64 Existing research focuses on three factors: PSF characteristics, peer characteristics, and
65 practical issues. In terms of PSF characteristics, the overriding message is that being warm,
66 friendly and caring is fundamental.^{10,11} Empathy is important, and is more likely when groups
67 are homogenous according to key characteristics.¹² The literature is unclear on what
68 characteristics matter most, though demographic and illness factors (e.g. length of diagnosis
69 or severity of complications) are often cited.¹² On the other hand, some evidence suggests
70 that heterogeneous groups are more creative and better at problem solving.¹³ Participants tend
71 to have mixed views on whether matching e.g. by ethnicity and gender would encourage

72 participation.³² Group composition is clearly fundamental to peer support groups and the
73 mixed picture in the literature warrants further research.

74 Flexibility is also helpful since peer support entails relationships that do not follow clinical
75 boundaries, meaning that relationships and groups are varied.¹⁴ Without flexible boundaries,
76 there is a risk of re-creating the power structure of the clinical relationship¹⁴, something peer
77 support is explicitly meant to avoid. In terms of other PSF characteristics, resilience is needed
78 when groups suffer low attendance, which is common and often causes disappointment.¹⁵
79 Based on six nurse interviews, Costello¹⁶ describes four values seen as positive in diabetes
80 groups: having a philosophy of shared authority; seeing diabetes as complex and
81 interconnected with all areas of life; focusing on quality of life; and regarding perfectionism
82 as impossible and undesirable.

83 Peers vary according to their health, treatment regimes, socio-demographic characteristics,
84 needs, motivations, personalities, and availability. These influence whether they feel suitable
85 for and participate in support e.g. stage of illness influences uptake and retention.¹⁷ In
86 Sandaunet's¹⁸ study of an online cancer support group, people sometimes did not feel 'ill
87 enough' to participate, struggling to find their position and felt a need to share values of
88 courage, optimism and quality of life to fit in. Perceived need for peer support can also
89 depend on the quality of support from existing social networks (e.g. friends and family).¹⁹
90 More widely, peers (and PSFs) come from varied social contexts¹⁴. They will vary according
91 to their responsibilities e.g. with regard to employment or providing informal care for others.
92 They might experience comorbidities and other difficult circumstances or stressful situations,
93 such as in relation to their families or relationships. Their dispositions and comfort with
94 discussing personal issues in a group setting will also vary. Relatedly, each support group
95 takes place in a unique local setting with its own policy, healthcare, and deprivation

96 characteristics.²⁰ Peer support groups are likely to benefit from a sensitivity to the social
97 context of participants' lives¹⁴ as well as the wider policy and cultural context.²¹

98

99 Motivations to attend support groups are important. Butow et al.¹⁰ surveyed 50 cancer
100 support groups and found the main reason for attending was to not feel alone. Other
101 motivations were to hear about research and medications, learn how others cope, and relax
102 with others going through cancer. Groups will be more successful if they can meet multiple
103 needs and foster a sense of community; essentially, people are motivated by the social nature
104 of groups, and learning about the practical aspects of illness management is only possible if
105 groups flourish socially¹¹.

106 Low attendance and withdrawal is common in peer support. Sandaunet¹⁸ suggested that
107 changing health, avoiding painful details, and other commitments are key reasons. Luke et
108 al.'s²² analysis highlighted the concept of 'member-group fit'. They distinguish between
109 those who drop out after one or two meetings and those who attend longer, suggesting initial
110 impressions are crucial. The first meeting should elucidate who the group is for, find out
111 reasons for joining, and recognise the need to change if something about the group is off-
112 putting. Dropout may reflect reduced need (e.g. after initial diagnosis), but need may return.
113 Complex patient needs mean that moulding groups to fulfil varying stages is challenging.²²

114 Peer support also requires a substantial focus on practical and organisational issues such as
115 venue and timing. Venues should have easy access and be comfortable, have good lighting,
116 low noise and facilities for refreshments.²⁰ They should be local or have good public
117 transport links, room for growth and be cheap or free.¹¹ The timing of meetings should be
118 consistent, suiting as many group members as possible.¹⁵ If the group has to fundraise, this
119 can be exhausting, contributing to burnout. To attract interest, groups must be seen as

120 credible by health professionals, which can cause frustration as they often fail to gain this
121 credibility.⁸ Support groups often invite guest speakers, depending on group preferences.^{23,24}
122 In Butow et al.'s¹⁰ study, most participants thought that 9-15 members was the ideal group
123 size . Maintaining such numbers given inevitable attrition is challenging; thus initial over-
124 recruiting is essential.

125 In this paper we build upon the existing literature by reporting findings from our study of
126 peer support for type 2 diabetes. As noted, this condition requires proactive, responsive
127 management, including changing health behaviours and taking medications, so for many the
128 burden of treatment is great. People who attend groups have wide-ranging needs related to
129 disease progression, complications, comorbidities and treatments, as well as non-diabetes
130 commitments. This raises particular challenges for type 2 diabetes peer support groups. In
131 this study we sought to understand what peer support facilitators and study nurses saw as
132 important for successful diabetes peer support groups.

133 **Method**

134 *Study setting and overview*

135 RAPSID was conducted in small towns and rural communities in the East of England where
136 type 2 diabetes is largely managed in general practice, with group-based education offered at
137 diagnosis. Participants were mainly recruited via letters from their general practices and the
138 study was organised in clusters, based on small local government areas to facilitate
139 commonality. All participants were offered group-based education and those not in the
140 control group were invited to take on the PSF role. Those interested were assessed for
141 suitability according to how they talked about their diabetes and interacted with others during
142 recruitment and education, and we also asked for an assessment from patients' general
143 practices, as well as carrying out Criminal Records Bureau checks. Those deemed suitable

144 were invited to attend a two-day training programme, delivered by trained diabetes educators.
145 More detail on the trial including the selection and training has been reported separately.⁴

146 Groups were asked to meet monthly for 6 months and optionally for another 6 months if they
147 wanted to, and were asked to run sessions for 90 minutes maximum. PSFs were given a list of
148 peers to contact in their local area who had enrolled in the trial and an agenda for the first 6
149 months, and then were allowed to have an open agenda afterwards. Venues were arranged by
150 the PSFs who had local area knowledge. The PSFs were unpaid volunteers. A study nurse
151 met with groups of PSFs monthly, where they could share experiences and discuss issues.
152 The nurses were also contactable by telephone during office hours, and attended peer support
153 meetings when the PSFs requested. The scale of the trial meant that rich data could be
154 collected from PSFs and study nurses on what they thought made for successful groups.

155 Altogether 106 PSFs trained to lead sessions, and 652 participants engaged in support. 62%
156 of PSFs were male, the average age was 65, and 78% were from professional and managerial
157 backgrounds – much higher than the national average, which we discuss further below. There
158 were 65 groups, and 52 of these met for 5 months or longer. Typically two or three PSFs led
159 sessions but sometimes they were led by a single PSF. Maximum group size was 15.

160 *Data collection*

161 We collected three types of qualitative data: written reports from the PSFs, written reports
162 from the nurses, and notes from end-of-study meetings. Data was collected as the groups
163 were finishing or had finished. The first part of the reports asked PSFs to evaluate their
164 approach, what worked well/less well, problems encountered and how these were resolved.
165 The second part asked about the group as a whole, dynamics between the PSFs, what could
166 have been done better and any other comments. The nurses were asked the same questions.
167 Typically, the answers given by both PSFs and nurses were a few sentences long for each

168 question, though nurses generally gave more detail. The PSFs were sent invitations to fill in
169 the report, to be returned by freepost, handed to the nurses, or completed online. A reminder
170 was sent after 1-2 weeks. 81 PSFs returned completed forms. Nurses completed reports for 54
171 of the 65 groups. All PSFs were invited to attend one of eight end-of-study group meetings
172 and 63 did so. These were facilitated by the researchers and study nurses, and PSFs discussed
173 experiences and shared ideas on how to keep groups going or reflections on setting up groups
174 in the future. Detailed notes were taken at these sessions by a researcher.

175 *Analysis*

176 The reports and end-of-study meetings were transcribed and entered into NVivo (QSR
177 International PTY Ltd) for coding and qualitative analysis. The analysis was conducted
178 inductively in stages, with the researchers triangulating data from the different sources and
179 comparing interpretations as themes emerged. Inductive thematic analysis allows the
180 emergent themes to be strongly related to the data without imposing a pre-conceived
181 framework, and is appropriate for investigating a diversity of experiences.²⁵ Two researchers
182 (DH and JPG) read the transcripts and independently drafted coding frames by arranging text
183 relating to particular concepts and themes. Given that formal measures of inter-rater
184 reliability are of questionable utility in qualitative research²⁶, we did not calculate this, and
185 instead report on how we arrived at the final coding frame. DH initially identified the
186 following themes: group dynamics and atmosphere; external factors; things PSFs and peers
187 had in common; how PSFs undertake their role; knowing what peer support is/expectations.
188 JPG initially identified three main themes with subthemes: individual factors (personal
189 factors; motivations; expectations); relational factors (common ground/pre-existing relations;
190 atmosphere of session/interpersonal dynamics); process factors (support for groups; group
191 process). After comparing coding frames, differences were discussed until agreement was
192 reached. The agreed analytic framework comprised the following: process – setting up and

193 running groups; PSF characteristics; peer characteristics; PSF's working relationships; group
194 dynamics; topics covered and group atmosphere; nurse support; ongoing and ending support.

195 Once the coding frame was agreed, DH coded the data in NVivo by applying the agreed
196 codes. Summaries were produced by theme and all authors then discussed these, in particular
197 considering inter-relationships between themes. DH and JPG subsequently collated and
198 redrafted these, selecting illustrative quotations.

199 *Ethics*

200 Ethical approval was obtained within the framework of the larger study [reference blinded for
201 review] from [blinded for review] Ethics Committee (reference number [blinded for review]).
202 Participants signed written informed consent sheets during the training programme.

203 **Results**

204 *Process - setting up and running groups*

205 The initial contact PSFs were asked to make with peers was seen as the first 'motivational
206 hurdle' and for some this induced anxiety. Often there was not enough initial peer interest,
207 which some PSFs felt responsible for. PSFs were given mobile telephones to facilitate
208 communication. Reception was mixed, with some PSFs reporting frustrations with
209 unanswered calls or that initially establishing rapport was difficult, and others reporting
210 telephones as useful for following-up peers or arranging appointments.

211 Garden centres, cafes and village halls worked well as venues, so long as they were relatively
212 quiet – it was difficult to maintain discussion in busy public places. PSFs reported success
213 arranging chairs in a circle to facilitate discussion. A proactive approach to meetings, for
214 example by giving peers reminders, printing slips with meeting times, or following up

215 discussions raised in the group encouraged attendance. Setting dates for several meetings in
216 advance made it easier for people to attend.

217 Setting ground rules to cover the aims of the sessions, confidentiality and taking turns to
218 speak was helpful. PSFs reported that a set agenda enabled them to rein in over-talkative
219 people, and a theme for each meeting ensured that the group covered the main issues.

220 PSFs were broadly positive about the training programme, especially as it offered an
221 opportunity to meet others taking on the role. As the study nurse commented:

222 If the PSFs had not trained together it would have been hard to get them to bond as
223 they are all different characters and there is a big age difference (Nurse comments
224 cluster 617).

225 *PSF characteristics*

226 A range of PSF characteristics were seen as contributing to success, including their
227 professional backgrounds, experience, motivations, personality, expectations, shared norms
228 and values, and illness characteristics. The main reasons PSFs gave for volunteering were
229 wanting to learn more about diabetes and to help others. From the study nurses' perspective,
230 the most engaged PSFs took an interest in diabetes and were conscientious patients. They had
231 a general belief in the power of shared action. Nurses noted that successful PSFs were: good
232 at listening, empathetic, gregarious, sympathetic, caring, community-spirited, did not
233 overplay their knowledge, were genuinely interested in "what makes others tick", and were
234 confident and encouraged confidence in others.

235 Indeed, lack of confidence or shyness – or being overbearing or dominant – was the main
236 PSF characteristic that was seen as problematic by both the study nurses and PSFs. This was
237 partly seen to reflect personality; as a study nurse commented: "she has amazing fortitude and

238 seas of emotional energy”. Another PSF simply stated that he was “not a good leader”. Other
239 difficulties related to the concept of peer support and running groups appropriately. One PSF
240 was positive to start with, but grew disappointed that there was no-one in the group to
241 discipline those with poor self-management, as there would be in a formal setting. In another
242 case, a nurse was critical of a PSF letting the session run for two and half hours, despite
243 repeated advice.

244 Nurses observed that PSFs had skills in different areas, influencing their approach, with some
245 better at the social and emotional aspects and others at organisation and administration. PSFs
246 with a professional occupational background were often well-versed in the skills required for
247 peer support e.g. they tended to have experience of group work or in some cases, experience
248 of using counselling techniques. As one nurse said:

249 As the main PSF has a great deal of professional experience in dealing with a learning
250 and sharing environment she came to each meeting with a structure of how the session
251 might go. Also she came with the feedback from the last session and what they
252 covered so peers could review what they talked about last time (Nurse comments
253 cluster 750).

254 On the other hand, one PSF was a retired teacher and set out the group like a classroom,
255 implying a power differential between himself and his peers. Overall, in their reports the
256 nurses emphasised that being good at listening and being empathetic were the most important
257 attributes.

258 *Peer characteristics*

259 As well as PSF characteristics, peer characteristics and especially their needs, also affected
260 participation in the groups. When peers experienced medical complications this presented a

261 challenge for some PSFs who felt that they could only identify with whose condition was
262 similar to their own:

263 One of my two remaining peers has much more severe diabetes than me. She is
264 consequently much more knowledgeable than me. I am not sure that matching this
265 lady with me has helped either of us very much (Male, 63).

266 Several PSFs also thought that most of those who attended were already committed to
267 managing their diabetes, whereas newly diagnosed patients might need more support. As one
268 put it:

269 We were preaching to the converted! The people we were seeing were knowledgeable
270 and controlled. Our experiences might have been more profitably shared with newly
271 diagnosed diabetics who were struggling with the system (Female, 60).

272 Similarly, another PSF suggested that:

273 We need to find a way to attract those people who either don't know about us or think
274 there is nothing to learn (Female, 58).

275 Some peers were explicitly motivated by the social element of peer support, which frustrated
276 some PSFs (e.g. one described a “very elderly” lady who “wanted company and tea”). Others
277 felt their peers wanted clinical advice or education, which peer support is not intended to
278 offer. One commented that the process could be “like the blind leading the blind”. Although
279 the study team attempted to be clear about what peer support is, many appeared not to fully
280 understand this. When there was mismatch between expectation and experience, peers often
281 withdrew.

282 The social context of peers’ lives influenced their orientation towards peer support. A
283 recurring theme from PSFs was that the retired had different schedules, with more time for

284 meetings; the idea of relaxed group chats was at odds with busy careers. Often peers had
285 more pressing concerns, such as caring for others, bereavement, or family issues. One PSF
286 commented “much of what I dealt with was impacting on diabetes control but hinged on
287 some rather tough circumstances hidden under the surface”.

288 Peers also differed in their orientation towards support, in whether they were comfortable
289 talking about diabetes or wanted a more practical approach. For example, one PSF suggested
290 that his group were not keen on peer support because they “were just not talkers”, and some
291 peers reported frustration that the group was not *doing* anything. In other words, some peers
292 expected the groups to mainly involve practical activities rather than simply talking about
293 diabetes.

294 *PSFs’ working relationships*

295 The way in which PSFs worked together was crucial to success. Some PSFs noted they were
296 committed to the same ends, or that they simply liked each other. Their skills also influenced
297 working relationships, with some better at emotional aspects and others better at
298 organisational aspects. When two PSFs had complementary skills, there was often an
299 effective division of labour. As a study nurse said of one pairing: “they complement one
300 another's skills and realise this too”. Finally, we found that it was better to have two or three
301 facilitators in case of absence or withdrawal. Inevitably some peer/PSF relationships work
302 better than others, so having more than one PSF allows peers choice in establishing
303 relationships.

304 *Group dynamics*

305 A sense of commonality amongst peers was perceived as fundamental to the peer support
306 working:

307 All of the people I met on a regular basis had similar characteristics. They have had
308 diabetes for approx. ten to twenty years. They are all very interested in diabetes and
309 keen to find out more. We shared a lot of information that we had found out through
310 books, newspaper articles and the internet. We had some very good discussion. They
311 said they were pleased to talk about diabetes with someone with the same condition.
312 (Female, 67).

313 Gender and age may also influence relationships. One study nurse reported that some male
314 PSFs worked well with female PSFs, and also that some PSFs got on well because they were
315 the same age.

316 Some PSFs stated they were on “completely different wavelengths”, whilst others thought
317 differences were an opportunity for learning e.g.:

318 Peers came from 2 villages and 2 surgeries plus peers were at different stages of
319 disease development from diet only to insulin user with significant complications. We
320 were therefore able to share experiences at all levels (Male, 64).

321 The sociality of the groups influenced whether they flourished and endured, reflected by
322 PSFs who said they started off covering practical aspects, but over time familiarity developed
323 and the groups became a social gathering. This may have helped maintained attendance. In
324 terms of peer numbers and group dynamics, study nurses reported that fewer peers made
325 discussions repetitive, with the ideal size felt to be 8-9 peers. If people could not attend,
326 group sizes could drop rapidly. Therefore, recruiting a larger group to allow for non-
327 attendance and dropout is sensible.

328 *Topics covered and group atmosphere*

329 Many of the groups' discussions related to day-to-day management e.g. diet, exercise and
330 medications. Often content evolved from being surface-level, e.g. mutual interests/hobbies
331 through to more practical aspects of managing diabetes, to social support/friendship groups.
332 A good starting point for some was to establish things in common as an icebreaker exercise.
333 How PSFs steered the discussion was central to this transition. Many reported that some
334 structure was helpful to keep discussion on track. To help with this, the study team provided
335 information about the barriers to diabetes care reported by trial participants in the area, a
336 suggested curriculum and booklets about local resources. Participants also brought in items to
337 discuss e.g. newspaper stories. They also arranged (as they were encouraged to) their own
338 activities together, such as carpet bowls, though this tended to happen most when groups
339 flourished rather than being common across all groups.

340 PSFs reported the need for balance between letting the groups run freely and controlling
341 discussion. Being flexible was important so that the core subjects were covered without the
342 groups feeling rigid. For example, one PSF set a theme for each meeting, but allowed
343 discussion to flow around it. PSFs also reported the challenge of striking a balance between
344 being a professional and friend.¹ In some cases, the groups were felt to just 'ramble', or
345 people dominated the conversation. One PSF wrote:

346 Certain peers were only interested in talking about themselves, so when they had
347 talked themselves out, they stopped coming. I felt that there was no peer support as
348 such (Male, 66).

349 Peers clearly liked to talk about clinical care. Consequently some were more confident in
350 approaching their doctors, but this sometimes turned into 'NHS bashing'. Groups sometimes
351 ran out of conversation, or kept returning to the same topics. Some structure to discussion but
352 also flexibility according to the needs of the group is important. When things went well there

353 was a relaxed atmosphere of equality, respect and mutuality. Some described developing
354 relationships as ‘diabetes friends’. Inviting in guest speakers e.g. dietitians or nurses was felt
355 to be positive to keep the groups interesting.

356 *Sustaining and ending peer support*

357 The programme envisaged people meeting with a structured programme over the first six
358 months, and an unstructured programme for the next six months. During this time, attendance
359 diminished, and some groups came to an end. There were a range of comments about how the
360 groups changed over time, and what sort of groups kept people engaged. Sometimes groups
361 stopped because they had fulfilled their purpose – people attended, compared experiences and
362 found they were doing OK. As noted, the groups that carried on offered a social benefit to
363 attendees. This depended on whether people “gelled” and whether the experience was
364 socially positive. Sometimes illness or other commitments stopped people attending. Several
365 emphasised the importance of the project organisation and the need to secure ongoing
366 external funding. Others emphasised a need for ‘buy in’ from general practice surgeries. The
367 need to end groups appropriately was also flagged:

368 There needs to be a clear way to withdraw at the end of the time with peers because I
369 don't want to leave people in a dependent state when I stop doing this (Female, 58).

370 **Discussion**

371 This study investigated what makes for successful diabetes peer support groups from the
372 perspective of PSFs and study nurses. Overall, groups that took an organised approach and
373 encouraged peers to share their experiences and support members in a friendly atmosphere
374 worked best. Effective PSFs were able to guide this process and the most successful were
375 genuinely interested in helping others. The fact that people saw learning about their condition

376 as fundamental reflects the work needed in managing diabetes, especially in terms of diet and
377 medications. The issue of peers' varying needs recurred in our findings and some appeared to
378 expect input from a health professional. Outlining what peer support is (and is not) needs
379 stressing in training programmes. Training should help PSFs develop confidence but should
380 also emphasise that peer support entails an equal, democratic dynamic. Sustainability seems
381 to require support at the programme level – which in our case was delivered by nurses – to
382 support the PSFs.

383 Our finding that having multiple PSFs per group so they can continue in case of absence
384 echoes Boyden et al.²⁷ A factor not much considered in previous studies is PSFs'
385 relationships with each other. PSFs work well together when they complement each other's
386 skills, and are fond of each other, which was corroborated by nurse observation. Dividing up
387 tasks clearly at the outset is one way to facilitate an effective division of labour. Attending
388 training together enables PSFs to establish good working relationships. Whether or not PSFs
389 related to each other (and to peers) was influenced by their age, gender and
390 occupational/educational backgrounds. In thinking about the skills they bring to the role, it
391 would be beneficial for PSFs to draw on their occupational experience.

392 Ending support groups is rarely discussed in the literature²⁸, though Embuldeniya et al.²⁹ have
393 mentioned the difficulty of severing relationships. One exception comes from Watson³⁰, who
394 reflected on her experiences of ending peer support and the guilt involved with this, which
395 was echoed in our findings. She also notes that people vary in how they end relationships,
396 making it difficult to suggest universal guidelines. Nonetheless, the topic of ending support
397 needs to be addressed from the outset, and where possible plans need to be in place for
398 continuation. Our finding that continued attendance was motivated by the sociality of the
399 groups is supported by previous research.³¹ However, we have shown that peers are mixed in

400 terms of whether they saw the groups as a way to socialise, which may depend on their
401 personalities or be related to the other social networks they are a part of or supported by.¹⁹

402 The characteristics of peers attending groups, in terms of illness, motivations, expectations,
403 personality and socio-demographics, influenced how successful the groups were. As noted
404 earlier, the literature suggests various possibilities regarding the homogeneity of groups in
405 terms of these key characteristics, with some studies suggesting that homogenous support
406 groups engender understanding, empathy, and help,¹² and others that heterogeneous groups
407 are more creative and better at problem solving.¹³ In addition to the above factors, we also
408 found that amount of free time available, related to engagement with the labour market, is
409 important for peer support groups. This should be kept in mind if groups are to be matched,
410 especially as chronic conditions tend to develop in later life. Our results suggest this is not a
411 straightforward issue however, as we found that if PSFs and peers were very different to each
412 other it was difficult to find common ground; on the other hand, if there were very few
413 differences, groups presented fewer opportunities for learning from each other. Differences
414 were more easily overcome when PSFs were skilled in managing the complexity of the
415 groups, echoing previous research¹⁶, and re-iterating the importance of training. Finally, as
416 discussed in previous studies²⁰, the local setting also has an influence. To some extent, the
417 small village community setting in our study aided commonality. The dynamics of urban-
418 based groups may be different in this respect.

419 Our study has several strengths and limitations. The PSFs tended to be from professional and
420 managerial backgrounds, and different issues might affect a more culturally diverse
421 population. Fewer of those who dropped out returned reports, meaning that we were less
422 likely to hear negative experiences. The nurse reports however provided useful data on the
423 groups that had lapsed. Triangulating data from different sources allowed us to get a rich
424 understanding of PSFs' and study nurses' perspectives, though we were not able to get their

425 feedback on the data or analysis due to resource constraints. Despite these limitations, to our
426 knowledge RAPSID is the largest diabetes peer support study to date, and the experiences we
427 report should prove informative to others planning to establish groups. We have summarised
428 our findings into key lessons in Figure 1 which may be useful PSFs, trainers, intervention
429 developers or researchers.

430 [Figure 1 here]

431

432 **Conclusions**

433 Peer support is a potentially valuable means to encourage self-management in diabetes and
434 other conditions. This paper has outlined key issues PSFs and nurses found most important in
435 establishing and running diabetes peer support groups. The most successful tended to have
436 strong social relationships with productive dynamics and a good group atmosphere. This is
437 likely to emerge when PSFs are committed and genuinely interested in helping others.

438 Training can help PSFs who might facilitate groups together to develop a common approach.

439 We found that many participants were positive about the benefits of peer support but the
440 efforts of those who volunteer to assist in this cannot be taken for granted. Given that there is
441 a paucity of research on this topic we encourage those establishing future peer support
442 groups, including for diabetes but also other conditions, to conduct further research on this
443 topic. In particular, there is a lack of information on how to effectively match group members
444 and end peer support groups, including when this appropriate.

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448 **Declaration of conflicting interests**

449 The Authors declare that there are no conflicts of interest.

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