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Title: From Marxan to Management: Ocean Zoning with stakeholders for the proposed Tun Mustapha Park in Sabah, Malaysia

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1 **From Marxan to Management: Ocean Zoning with stakeholders for Tun Mustapha Park**
2 **in Sabah, Malaysia**
3
4

5 **Abstract:** Tun Mustapha Park (TMP) in Sabah, Malaysia was gazetted in May 2016 and is
6 the first multiple use park in Malaysia where conservation, sustainable resource use and
7 development co-occur within one management framework. We applied a systematic
8 conservation planning tool, Marxan with Zones, and stakeholder consultation to design and
9 revise the draft zoning plan. This process was facilitated by Sabah Parks, a government
10 agency, and WWF-Malaysia, under the guidance of a TMP Steering Committee and with
11 support from the University of Queensland. Four conservation and fishing zones, including
12 no-take areas, were developed, each with representation and replication targets for key
13 marine habitats and a range of socio-economic and community objectives. Here we report
14 on how decision-support tools informed the reserve design process in three planning stages:
15 prioritization, government review, and community consultation. Using marine habitat and
16 species representation as a reporting metric, we describe how the zoning plan changed at
17 each stage of the design process. We found that the changes made to the zoning plan by
18 the government and stakeholders resulted in plans that compromised the achievement of
19 conservation targets, because no-take areas were moved away from villages and the
20 coastline, where unique habitats are located. Importantly, the design process highlights a
21 number of lessons learned for future conservation zoning, which we believe will be useful as
22 many other places around the world embark on similar zoning processes in the land and
23 sea.

24
25 **Keywords:** Biodiversity, Coral Triangle Initiative, marine protected area, Marxan,
26 representation, sustainable resource use, systematic conservation planning, Zoning.
27
28
29
30

31 **Introduction**

32 Marine ecosystems are threatened by human activities on land and in the sea (Halpern et
33 al., 2015). Coupled with growing human populations and economies, the main threats
34 include increasing overfishing (Jackson et al., 2001; Lotze et al., 2006; Worm et al., 2006,
35 2009), pollution (Syvitski et. al., 2005; Vitousek et.al., 1997), habitat modification and
36 degradation (Burke et. al., 2011; Halpern et al., 2008, 2015). Further, climate change affects
37 marine ecosystems through changes in sea level, aragonite concentrations and temperature
38 (Hoegh-Guldberg et al., 2007; Hughes, 2003; Jackson et al., 2001). Marine protected areas
39 (MPAs) are a key regional action that can help conserve marine biodiversity and sustain
40 coastal resources (Edgar et al., 2014; Gaines et. al., 2010; Hughes et.al., 2010; Mumby &
41 Harborne, 2010).

42

43 Given growing threats facing marine ecosystems, there is increasing incentive to establish
44 MPAs. For example, the Convention on Biological Diversity aims to represent 10% of marine
45 habitats in protected areas by 2020 (Convention on Biological Diversity, 2011). As protected
46 areas often constrain resource users such as fishers, establishing different types of zones
47 can accommodate multiple conflicting and incompatible uses of the ocean (Crowder et al.,
48 2006; Yates, Schoeman, & Klein, 2015). Ocean zoning thus aims to regulate activities in
49 time and space to achieve specific objectives for industries and biodiversity (Agardy, 2010).

50

51 There are many approaches that have been used to design zoning plans, ranging from
52 stakeholder- to software-driven processes. For example, stakeholder groups were
53 responsible for developing networks of coastal MPAs in California (Gleason et al., 2010;
54 Klein et.al., 2008), and a national marine conservation strategy in the Marshall Islands
55 (Baker et. al., 2011). In Papua New Guinea (Green et al., 2009), Australia (Fernandes et. al.,
56 2005) and Indonesia (Grantham et al., 2013), spatial planning software helped identify
57 priority areas for multiple human activities and biodiversity. Ideally, decision makers will
58 utilize both stakeholder input and spatial planning software to identify zone placements to
59 meet conservation and socio-economic objectives (Game et al., 2011). However, there is

60 limited guidance on how to best integrate stakeholder input and spatial planning software to
61 design a zoning plan for multiple uses. Few published examples exist that describe the
62 challenges and opportunities for integrated approaches. Accessing lessons learnt from
63 projects that pioneered such approaches remains a challenge. As an increasing number of
64 nations embark on ocean zoning processes to conserve biodiversity and manage growing
65 economic activities, such guidance is urgently required to support effective decisions.

66

67 In this paper we describe the approach used to develop a zoning plan for Tun Mustapha
68 Park (TMP) in Sabah, Malaysian Borneo, where the planning tool Marxan with Zones (Watts
69 et al., 2009) was integrated with stakeholder consultation. Stakeholders included
70 representatives from the government, academia, non-governmental organizations, and
71 community members affected by TMP. One of the primary objectives of the plan was to meet
72 basic representation targets for key marine habitats and species within TMP. We show how
73 the representation of key marine habitats and species changed in each of three stages of the
74 design process, as well as how evenly habitats and species are represented across each
75 zone. We hope that lessons learned from our TMP experience can guide decisions about
76 how to zone for conservation and human-uses elsewhere. In particular, we believe this study
77 will be useful across the Coral Triangle, where an increasing number of zoning plans are
78 underway, as the policy context and data limitations are similar.

79

80 **Study Area**

81 TMP is located in the northern region of Sabah. Prior to gazette, the region had no
82 effective formal natural resource management plans, and laws regulating its resource use
83 were not fully enforced. To address this, the Sabah Government approved the intention to
84 gazette TMP in 2003, with the gazette finalized in May 2016. During this period, TMP
85 became part of two major initiatives: the Sulu Sulawesi Marine Ecoregion Programme and
86 the Coral Triangle Initiative for Coral Reefs, Fisheries and Food Security (CTI-CFF). The
87 CTI-CFF is a regional multi-lateral collaboration to manage coral reef resources. TMP is
88 among the top priority sites within the region that will help fulfill multiple goals of the CTI-CFF

89 (Beger et al., 2015). It is globally significant for its marine life, with a rich diversity of coral
90 reef, mangrove, and seagrass habitats as well as several threatened species, including
91 dugong (*Dugong dugon*), otters (*Lutra perspicillata*), humpback whales (*Megaptera*
92 *novaeangliae*), and sea turtles (*Chelonia mydas*, *Eretmochelys imbricata*, *Lepidochelys*
93 *olivacea*) (Conservation Plan for the Sulu-Sulawesi Marine Ecoregion, 2003). TMP is home
94 to over 187,000 people living in three administrative districts (Kudat, Pitas, Kota Marudu),
95 almost half of which depend on marine resources for their livelihood and wellbeing
96 (Department of Statistics Malaysia & Department of Statistic Malaysia, 2010; PE Research,
97 2011). Fishing is a primary economic activity in the region, contributing 22% of total marine
98 fisheries production in Sabah in 2008 (PE Research, 2011). Although trawl and purse seine
99 fisheries are the largest fisheries in the region, the live reef fish trade, long line and small
100 scale artisanal fisheries are significant for local livelihoods. As such, the habitats and marine
101 life are threatened by a suite of human activities, including overfishing, destructive fishing,
102 unsustainable coastal land-uses, and illegal harvest of sea turtles/eggs (Jumin et. al., 2013).

103

104 We categorized TMP into four ecological regions based on geographic location, ocean
105 currents and wind regimes that influence the development of coral reef ecosystems, and
106 report our results according to these regions (Figure 1). The planning area is 1.02 million
107 hectares, which includes areas three miles from the mainland and two miles from the islands
108 within TMP. We excluded an area of approximately 560 hectares adjacent to Kudat Town
109 due to heavy degradation and industrial development including regional port and ferry
110 terminals, and a landing jetty.

111

112 **Methods: Zoning Process**

113 In 2003, the Sabah State Government approved the intention to gazette and zone the area
114 for multiple uses, including conservation and fishing. The Sabah State Government has
115 three objectives for TMP: 1) eradicate poverty; 2) develop economic activities that are
116 environmentally sustainable; and 3) conserve habitats and threatened species. In 2011, an
117 Interim Steering Committee (henceforth “the Committee”) was established to manage and

118 guide the development of an integrated management plan for TMP. The Committee contains
119 stakeholders representing the region's interests and is chaired by the Ministry of Tourism,
120 Culture, and Environment. There are six technical working groups focused on different
121 aspects of management, including a zoning working group, which facilitated all stages of the
122 planning process described in this paper via review, feedback and endorsement of the final
123 draft to the Committee. Stakeholder outreach was focused on these three objectives, with
124 emphasis on how a well-designed multiple use MPA can achieve TMP's three objectives.

125

126 Prior to this zoning effort, two major marine zones existed within the proposed boundary of
127 TMP: a commercial fishing zone (>3nm from mainland and >1nm from the islands) and a
128 traditional fishing zone (< 3nm from mainland and <1 nm from islands). Both zones were
129 insufficient in protecting key habitats such as mangroves and coral reefs, and existing laws
130 were not fully enforced, which meant there was killing of endangered species and
131 overfishing. Potential new zone types were developed consultatively with key stakeholders
132 from Sabah Parks, Department of Fisheries Sabah, Universiti Malaysia Sabah, Land &
133 Survey Department, Sabah Forestry Department, Persatuan Pemilik Kapal Nelayan Kudat
134 (Kudat Fishing Boat Owners Association), and other non-governmental organisations
135 (NGOs) (Weeks et al., 2014). The new zone types for TMP were determined to be: 1)
136 Preservation Zone which prohibits all extractive activities; 2) Community Use Zone which
137 allows non-destructive small scale and traditional fishing activities, and encourages the
138 nearby communities to take part in the management of their own resources; 3) Multiple Use
139 Zone which allows non-destructive and small scale fishing activities as well as other
140 sustainable development activities, such as tourism and recreation; and 4) Commercial
141 Fishing Zone which allows large scale extractive fishing practices. Certain types of
142 commercial fishing activities such as long line (rawai) and recreational fishing are also
143 allowed in the Multiple Use Zones but are not allowed in the Community Use zone.

144

145 The primary four design principles considered in the zoning process were protection of key
146 habitats in no-take areas, replication, representation, and connectivity (Green et al., 2014;

147 Lee & Jumin, 2007). Specifically, the representation goal was to ensure all major habitats
148 were included within no-take zones and the replication goal was to ensure that each habitat
149 was protected in multiple individual no-take zones. The TMP zoning process was undertaken
150 in three stages: prioritization, review and consultation (Figure 2), each of which produced a
151 proposed zoning map. The entire process involved academics, government and NGOs, and
152 local communities. Here, we describe each stage of the process and evaluate how well each
153 resulting zoning plan achieved the outlined conservation and socio-economic goals for TMP.

154

155 Stage 1: Prioritization using Marxan with Zones

156 We used the systematic conservation planning software, Marxan with Zones (Watts et al.,
157 2009), to assist in the creation of multiple-use zoning plans for TMP to ensure a repeatable,
158 transparent and scientifically credible methodology (Klein et al., 2009).

159

160 We identified priority areas for three different zones: 1) Preservation; 2) Community use; and
161 3) Multiple use. We did not include a zone for commercial fishing activities (i.e., trawl and
162 purse seine gear). Rather, the commercial fishing zone was restricted to beyond 3 nautical
163 miles of land, which is the legal limit for commercial fishing activity in Sabah, Malaysia.
164 However, it is important to note that this legal limit is not currently strictly enforced, resulting
165 in commercial fishing occurring closer to shore; a problem that will be addressed when the
166 zoning plan is implemented.

167

168 For each zone, Marxan with Zones requires two basic types of information: 1) how much and
169 what type of features (e.g., habitat and distributions and fishing grounds) should be included
170 in each zone; and 2) the 'cost' for implementing the zone.

171

172 We targeted 15 conservation features (habitats and species) and two socioeconomic
173 features (fishing grounds and historical sites) in each of the four ecological regions for
174 inclusion in preservation and community use zones (Table 1) (Weeks et al., 2014). We set a
175 target for each feature in each zone to address the principle of replication, which helps

176 ensure the zoning plan is resilient to catastrophic events (Green et al., 2009; Green et al.,
177 2014). A minimum of 30% representation of habitats and species were set in line with
178 general recommendations from conservation science (Bohnsack et al., 2000; O’Leary et al.,
179 2016). This figure is higher than the 20% target set for the broader Coral Triangle (White et
180 al., 2014) but is justified by the prevailing threats of unsustainable fishing practices in the
181 area such as dynamite and cyanide fishing. The Balambangan Island caves and historical
182 sites were fixed as targets to protect their unique status (Lee & Jumin, 2007).

183

184 The coral reefs were divided into eight distinct types on the basis of a rapid morphological
185 assessment of TMP’s reef area, combining reef data from (Zulkafly et. al., 2011) and the
186 World Conservation Monitoring Centre’s global coral reef distribution data ([http://data.unep-
187 wcmc.org/datasets/1](http://data.unep-wcmc.org/datasets/1)). Each reef type represents different reef assemblages based on the
188 general influence of wind and ocean current exposure. Mangrove data were sourced from
189 remotely sensed images (SPOT5, 2006). Turtle nesting and feeding grounds, dugong
190 habitat, and important traditional fishing ground were mapped using data from a community
191 survey conducted in 2006 -2007 by WWF-Malaysia and Sabah Parks (Jumin et. al., 2012).
192 The survey team made up of WWF-Malaysia and Sabah Parks visited 58 villages,
193 interviewed more than 500 respondents with a structured questionnaire, and conducted
194 discussions and mapping with more than 1,500 local community members.

195

196 A large number of TMP’s communities depend on fisheries for subsistence and livelihoods.
197 Therefore, we aimed to minimize the impact of preservation zones on these communities.
198 We developed a proxy of opportunity cost that was a function of distance from fishing
199 villages (the closer to the village, the higher cost) and important fishing grounds (higher cost
200 where important fishing grounds existed). Further, we targeted traditional fishing grounds in
201 the Community Use and Multiple Use zones that allow traditional fishing. Distance from the
202 village was used as the management cost for the Community Use zone, where the further
203 away the area is from a village, the more costly will it be for the community to manage the
204 area because it will require more resources to access. As a cost is required for each zone,

205 we defined the cost in the Multi-Use zones as the area of the planning unit; this essentially
206 identifies the smallest area possible that achieves the conservation and socio-economic
207 targets. We constrained Marxan with Zones to ensure that some of the Preservation zones
208 were adjacent to Community Use zones so that communities could benefit from the spillover
209 of adult fish from the Preservation zone.

210

211 Stage 2: Review and enforceability assessment by Sabah Parks

212 The Marxan with Zones planning stage produced several zoning solutions that met TMP's
213 conservation and socioeconomic targets. As the analysis is done based on a grid of small
214 planning units, the boundaries of the zones are jagged and cannot realistically be enforced.
215 Thus, the best solution Marxan with Zones map (Figure 3a) was submitted to Sabah Parks
216 to assess in terms of enforceability. Based on this map, Sabah Parks identified general
217 areas for each zone, using the map as a guide to refine zone boundaries. This produced the
218 first draft zoning plan that was endorsed by the Committee for stakeholder consultation
219 (Figure 3b).

220

221 Stage 3: Stakeholder consultation

222 The stakeholder consultation was conducted by Sabah Parks, with support from WWF-
223 Malaysia, Department of Fisheries Sabah and Universiti Malaysia Sabah. Facilitators with in-
224 depth knowledge of TMP, its stakeholders and their languages conducted consultations for
225 feedback on the draft zoning plan produced in Stage 2, targeting three main stakeholder
226 groups: local coastal communities, the private sector, in particular commercial fishermen,
227 and government agencies. Consultations were conducted in two steps, taking accessibility
228 and efficiency of information dissemination into consideration, and the role of the
229 stakeholders in decision making as well as their influence in the process. The first step
230 involved: i) discussions with district officers, ii) briefing during District Offices Development
231 Committee meetings (Pitas and Kota Marudu), iii) exhibition at the annual Kota Marudu Corn
232 Festival, iii) pilot testing in Banggi Island where community leaders and members of the
233 communities were invited to the district office of Banggi for presentations of the zoning

234 process, and iv) early ground surveys (Pitas, Kudat, Banggi, Matunggong). During the
235 ground surveys, facilitators visited at least 134 coastal communities/villages and the
236 commercial fishing group based in Kudat, to pre-inform community groups about the
237 proposed plans, and to establish contact with village heads to assist with information
238 dissemination for the second step.

239

240 The second step of the consultations involved the use of a semi-structured questionnaire as
241 a tool to systematically capture stakeholder feedback on the draft zoning plan including
242 direct input to the draft zoning map attached to the semi-structured questionnaire. This
243 accumulated 1,017 respondents from the coastal villagers (72% of targeted respondents)
244 and 18 respondents from the commercial fishing group (75% of targeted respondents).

245

246 Subsequent to the consultation with the coastal communities and the private sector,
247 consultations with the district offices of Pitas, Kota Marudu, Kudat and the sub-district of
248 Banggi were conducted, presenting the outcome of the previous consultations. Feedback
249 from the stakeholders were incorporated into the draft zoning plan and when necessary,
250 follow-up consultations with specific stakeholders were undertaken to reach a consensus on
251 their input to the zoning plan. The consultations resulted in a third zoning plan (Figure 3c).

252

253 Evaluation of zoning maps produced in each planning stage

254 For each stage of the zoning process, we calculated the amount of each conservation
255 feature represented in each zone by region (Figure 4). We also used an additional metric to
256 illustrate how evenly the habitats were represented within each zone. This metric is a
257 modification of the Gini coefficient (Barr et al., 2011), widely used in economics as a
258 measure of income equality. Here, we used it to quantify the evenness of habitat
259 representation within each zone for each planning stage. We modified the coefficient so that
260 a value of 1 indicates perfect evenness across conservation features, and values closer to 0
261 indicate uneven representation. We also capped the coefficient, so that 30% protection was

262 considered the maximum. For simplicity in the evaluation, we aggregated the coral reef
263 types and report representation for coral reef habitat as a whole.

264

265 **Results**

266 The zoning plan resulting from Stage 1 (Marxan with Zones prioritization) achieved all
267 conservation targets (Table 2). Stage 1 met the design principles for the preservation zones,
268 representation of features and replication of features across regions. We found an even
269 representation of features in the preservation zones, and an unequal representation of
270 features in the other two zones (Table 2).

271

272 In Stage 2, Sabah Parks altered the zone boundaries. This process maintained the 30%
273 habitat targets achieved for Region 1 and Region 2, but did not maintain the targets of 30%
274 for coral reefs and seagrass in Region 3 and seagrass and turtle nesting in Region 4 (Figure
275 4). The Gini Coefficient indicated reduced evenness in representation of features in
276 preservation zones across the park (Table 2). The draft zoning map from this stage
277 produced large coastal preservation zones, particularly around Banggi Island, driven by the
278 desire to protect important coastal habitats like seagrass and mangroves (Figure 3b).

279

280 In Stage 3, stakeholder consultation process produced a result that reflects the general
281 preference of stakeholders to have more area assigned to community use, and less for
282 preservation. No 30% targets were achieved in Regions 1, 2 and 3. In these regions, some
283 features still achieved some inclusion in preservation areas (corals, dugong), but in Region 3
284 only 6% of corals were represented, and none of the estuary, mangrove and seagrass
285 features (Figure 4). On the other hand, the 30% targets for coral reefs and turtle habitat were
286 achieved for Region 4 (Figure 4). Stakeholders' preference to have preservation zones
287 located away from their villages contributed to the lack of coastal habitats in the preservation
288 zone. In some cases, stakeholders recommended relocation of a preservation zone to areas
289 that do not contain conservation features or important habitats. Some governmental
290 decisions made during this process also contributed to the target shortfall, including i)

291 excluding coastal land area and mangrove forest reserves from the TMP boundary, and ii)
292 amending the outer boundary of TMP in some regions (Figure 3c). This development
293 equates to a change in management objectives during the process, where stakeholders
294 decided that some nearshore habitats could not be represented given their socio-economic
295 and political needs.

296

297 Changing conservation objectives to accommodate economic and political realities is
298 common (Goldsmith et. al., 2016; Gormley et. al., 2015; Sale et al., 2014), but it does
299 compromise management outcomes and the livelihoods of people who depend on
300 sustainable resource use. For example, many important fisheries species that are well
301 protected on coral reefs require nursery habitat in seagrasses and mangroves (Olds et. al.,
302 2012) which remain unprotected.

303

304 The biggest change was evident in Region 3. After the stakeholder process, the coastal
305 boundary of TMP was significantly altered, moving the park boundary in some areas to 500
306 meters away from the coastline and reducing the total area of the park. Additionally, coastal
307 habitats like mangroves, seagrass and turtle nesting areas were excluded from the TMP. As
308 in Region 3, mangroves are also not represented within TMP in Region 4, however some
309 mangrove areas are protected by forestry management regulations (Boon & Beger, 2016).
310 The changes in the park and zone boundaries reduced the Gini coefficient for the
311 preservation zone, but increased it slightly for the community use zone (Table 2).

312

313 **Discussion**

314 The establishment of TMP as a multiple use park under IUCN Category VI (Protected Area
315 with Sustainable Use of Natural Resources) is the first of its kind to be established in
316 Malaysia and the first under the Coral Triangle Initiative (Beger et al., 2015; Weeks et al.,
317 2014). We applaud this achievement and believe TMP makes substantial strides towards
318 the protection of biodiversity and the ecosystem services it provides to the local
319 communities. The planning process began with the intention to gazette TMP approved by

320 the Sabah State Government in 2003. The process on which we report spanned over a
321 decade and included the establishment of a management plan and the design of the TMP
322 zoning plan. However, it was not a perfect planning process and we focus the discussion on
323 the challenges and lessons learned. Our aim is to assist other integrated planning processes
324 within the Coral Triangle, and more broadly around the world, to establish marine protected
325 areas.

326

327 Our evaluation shows that the conservation targets were substantially compromised in Stage
328 3 of the planning process, during the stakeholder consultations, when areas near the
329 coastline were excluded from the park and the outer boundary of the park was reduced.
330 These modifications reflect the concerns of the stakeholders, including local communities,
331 government agencies, and industries (e.g., commercial fishing), who thought that they would
332 not have access to natural resources once the zones were established. These concerns
333 are, in part, due to the perception that the law under which TMP was established (Sabah
334 Parks Enactment 1984) is strictly focused on protecting biodiversity and does not allow for
335 extractive activities, such as fishing. This perception arose because most parks in Sabah
336 established under this law are “no-take” state parks (established as IUCN category II) that
337 only allow for non-extractive recreational activities. However, as demonstrated with TMP,
338 special provisions under the law can be made to allow for the establishment of multiple use
339 parks (IUCN category VI). Educating stakeholders on the benefits of no-take areas to
340 fisheries and food security, as well as clear communication of the special provisions of law,
341 may have prevented some of the comprising changes in Stage 3.

342

343 The reduction of the park’s outer boundary in Stage 3 reflects concerns of government
344 agencies. In Sabah, different government agencies have jurisdiction over different habitats
345 that are important for marine biodiversity (e.g., mangroves, estuaries, turtle nesting areas).
346 The Park Enactment law does not allow for collaborative management, and the sole
347 mandate of management belongs to the Sabah Parks Board of Trustees for a period of 99
348 years (Thandauthapany, 2008). The lack of regulatory support for collaborative management

349 contributed to the doubts of other government agencies that TMP can be successfully
350 managed by multiple agencies. Consequently, government agencies preferred to maintain
351 the current management practices. For example, the Forestry Department requested that
352 mangrove forest reserves remain under their management, and the District Offices
353 requested some coastal area excluded from TMP boundary for development purposes
354 (Binson, 2014). Excluding these areas may impact the effectiveness of TMP in marine
355 resource management and biodiversity conservation. Notably, most mangrove areas that are
356 important for fish breeding will remain as mangrove forest reserves under the management
357 of the Forestry Department which does not regulate fishing activities, while turtle nesting
358 beaches will remain as state land under the management of the Land Office and will be
359 subject to development. Overall, the exclusions reduced the total area gazetted under the
360 TMP from the proposed 1.2 million ha to 898,762 ha (Warta Kerajaan Negeri Sabah, 2014).

361

362 If stakeholders were involved earlier in the planning process, we believe the resulting zoning
363 plan would have better protected biodiversity. Collective decision-making on critical issues
364 such as the park boundary, conservation objectives, features to be protected and their
365 conservation targets, and the types of zones is a crucial step in conservation planning and
366 the success of conservation plans (Carwardine et. al., 2009; Margules & Pressey, 2000;
367 Watts et al., 2009). Although the benefits of involving stakeholders at the beginning of the
368 planning process are well known (Beger et. al., 2004; Crawford et. al., 2006; Fernandes et.
369 al., 2005; Gaymer et al., 2014; Pollnac & Crawford, 2000), inadequate resources delayed the
370 consultation process until funding from the USAID Coral Triangle Support Partnership
371 (CTSP) could be secured in 2010, enabling a focused and structured effort to push for the
372 zoning and designing of TMP. This effort commenced with the establishment of the TMP
373 Interim Steering Committee in January 2011.

374

375 The delay led to other, not yet mentioned, challenging negotiations during stakeholder
376 consultation in Stage 3. Several government agencies requested that new areas for
377 commercial fisheries, aquaculture and socio-economic development be identified.

378 Stakeholders in the trawl fishery were concerned that the exclusion of trawl fishing from
379 multiple-use zones would make their fishery unprofitable. Many of the trawl operators have
380 to service significant loans taken out to buy boats and gear and which they feel they will not
381 be able to repay with spatial restrictions on their fishing effort (Barrett et al., 2011; Cinner,
382 2011; Cinner et. al., 2009; McNally et. al., 2011). In line with institutional and legal support,
383 adequate funding of the process over multiple years is vital to maintain momentum, and to
384 achieve stakeholder buy-in throughout the process.

385

386 Important hurdles tackled during the TMP planning process arose from realities and
387 perceptions of the legislations relevant to Malaysian marine parks. The Sabah Parks
388 Enactment is perceived to be a strong legislation that do not allow for multiple use and
389 collaboratively managed park. We found that a legal framework that allows for the
390 implementation of a conservation planning process geared towards multiple use and
391 collaboratively managed park will ensure commitment by and foster confidence from the
392 stakeholders to be part of the process.

393

394 A decision support tool such as Marxan with Zones is useful as it translates the planning
395 goals into spatial maps and provides several different zoning options for consideration by
396 stakeholders. In the TMP process, only one zoning map was given to Sabah Parks (Stage
397 2) for consideration. The decision to use only best option produced by the Marxan with
398 Zones analysis was due to the desire to keep communications with stakeholders simple,
399 rapid and less technical. However, this was a mistake and we learnt that a number of
400 different zoning plans should have been submitted to demonstrate that there are many ways
401 to achieve the desired goals (Game et al., 2011; Linke, Watts, Stewart, & Possingham,
402 2011).

403

404 The use of a planning tool and the associated internal learning processes of the
405 implementing agencies were a novel step for Malaysian national parks planning. Many
406 MPAs around the world are planned without the use of decision support tools. Although

407 there are many valid planning approaches, decision support tools ensure that resulting plans
408 achieve goals efficiently (Klein et al., 2008). Further, they find places that are required to
409 achieve goals, places that are never needed to achieve goals, and provide stakeholders with
410 alternatives for achieving their goals. Marxan with Zones was used out of the desire by
411 Sabah Parks and WWF-Malaysia to have a decision support tool that is transparent,
412 repeatable and can directly identify areas required for different management types (zones)
413 (Game et al., 2011; Watts et al., 2009). Marxan with Zone produces multiple options for
414 decision making – informed selection of alternate area for the zones that can serve to guide
415 an iterative decision process in stakeholder consultations. However, due to the need to
416 rapidly reach a large number of stakeholders, the approach used in TMP was to focus on the
417 best solution produced by Marxan with Zones, which did allow direct stakeholder input into
418 the Marxan design. While this approach is flawed, the use of Marxan with Zone enabled the
419 zoning team to assess whether conservation targets has been achieved and provide
420 recommendations where critical areas needed to be included in the zoning plan.

421

422 The use of Marxan with Zones was challenging because it is new to most people involved in
423 the zoning process. WWF and Sabah Parks staff spent a great deal of time learning and
424 understanding how to use the software. Although the software itself is relatively simple to
425 use, it requires a sophisticated understanding of the principles of systematic conservation
426 planning as well as spatial analyst skills. We learned that understanding the basic guiding
427 principles to systematic conservation planning and the socio-economic benefits of MPAs is
428 perhaps more fundamental compared to understanding the mechanics of a decision support
429 tool, as such technical expertise can be sourced externally. This type of education requires
430 long-term commitment; education that would ideally start in university environmental
431 programmes.

432

433 Future planning processes would benefit from having social implications, like poverty traps,
434 explicitly considered in planning tools. For instance, social equity is important to consider to
435 trade off conservation, cost and equity outcomes in reserve design (Agardy, 2003; Barrett et

436 al., 2011; Halpern et al., 2013). While poverty traps were not explicitly considered in the tools
437 used for the TMP planning process, the process has helped to start discussions between
438 fishermen and the government. These discussions have brought the issue of poverty traps to
439 the government's attention, who is seeking solutions, although inadequate funding hinders
440 implementation (e.g., trawler buy-back).

441

442 Zoning the ocean is just one of many interventions used to manage natural resources. There
443 are many other effective tools that can be used both in isolation or in conjunction with ocean
444 zoning, including various fisheries management regimes (e.g., quotas, gear restrictions)
445 (Costello et al., 2016; Day & Dobbs, 2013; Hilborn, 2016). The designing of TMP's zoning
446 plan described in this paper is part of the overall initiative to develop an integrated
447 management plan for TMP. We hope that the lessons from this zoning process will provide
448 guidance for implementation of similar initiatives in Malaysia and elsewhere, as ecosystem
449 approaches to resource management become more important regionally and globally.
450 Collaborative planning processes that involve representative stakeholders in all phases of
451 the planning process will help lead to outcomes that foster the protection of biodiversity and
452 security of livelihoods for many generations to come.

453

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664 **Biographical Sketches**

665 Rebecca Jumin’s interest is in conservation planning, especially in the integration of science and
666 human dimension in marine conservation and resource management. Augustine Binson specialized
667 in Park management, ensuring good governance and management system is in place for Tun
668 Mustapha Park. Jennifer McGowan’s research interest is in conservation planning focused on
669 developing and integrating novel methods for mobile marine species conservation into spatial
670 decision-support tools. Sikula Magupin is a GIS specialist with WWF-Malaysia; his research interest
671 is in coastal management and spatial conservation planning. Maria Beger’s research interest is in
672 spatial conservation planning, environmental management and ecology, combining empirical and
673 theoretical approaches. Christopher Brown’s research interest is in the conservation of marine
674 ecosystems and sustainable management of fisheries. Hugh Possingham is Chief Scientist of The
675 Nature Conservancy and a Professor at The University of Queensland. Carissa Klein’s primary
676 research interest is in supporting marine conservation decisions, especially in tropical ecosystems.

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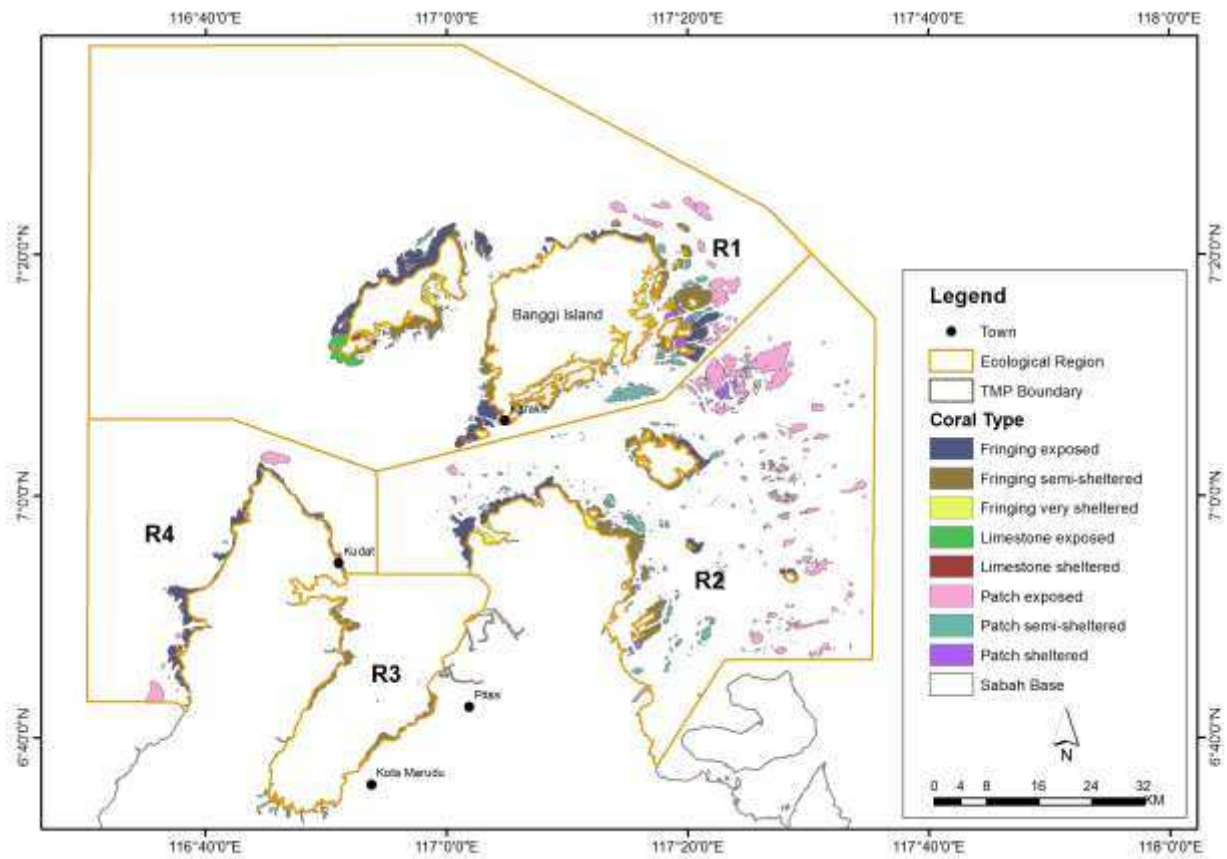
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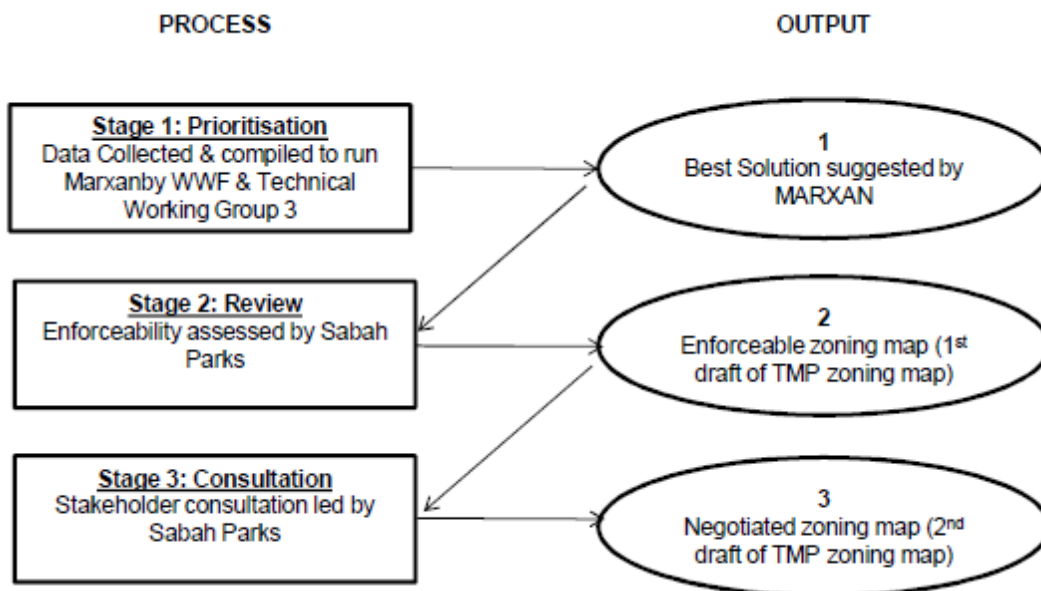
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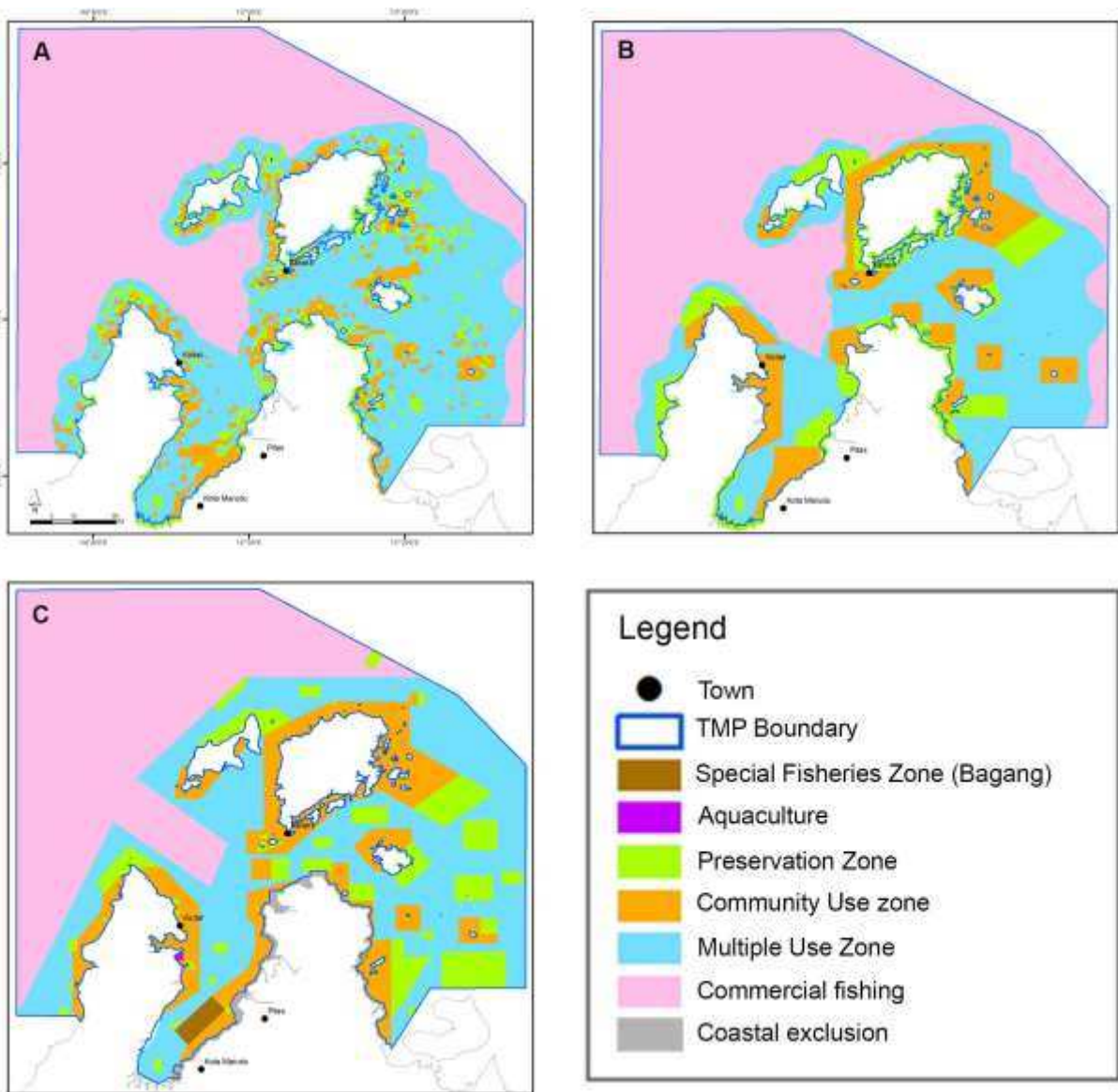
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Figure 1: Reef classification and ecological regions within Tun Mustapha Park (TMP).



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Figure 2: Iterative planning process for Tun Mustapha Park (TMP) showing the three stages of planning.



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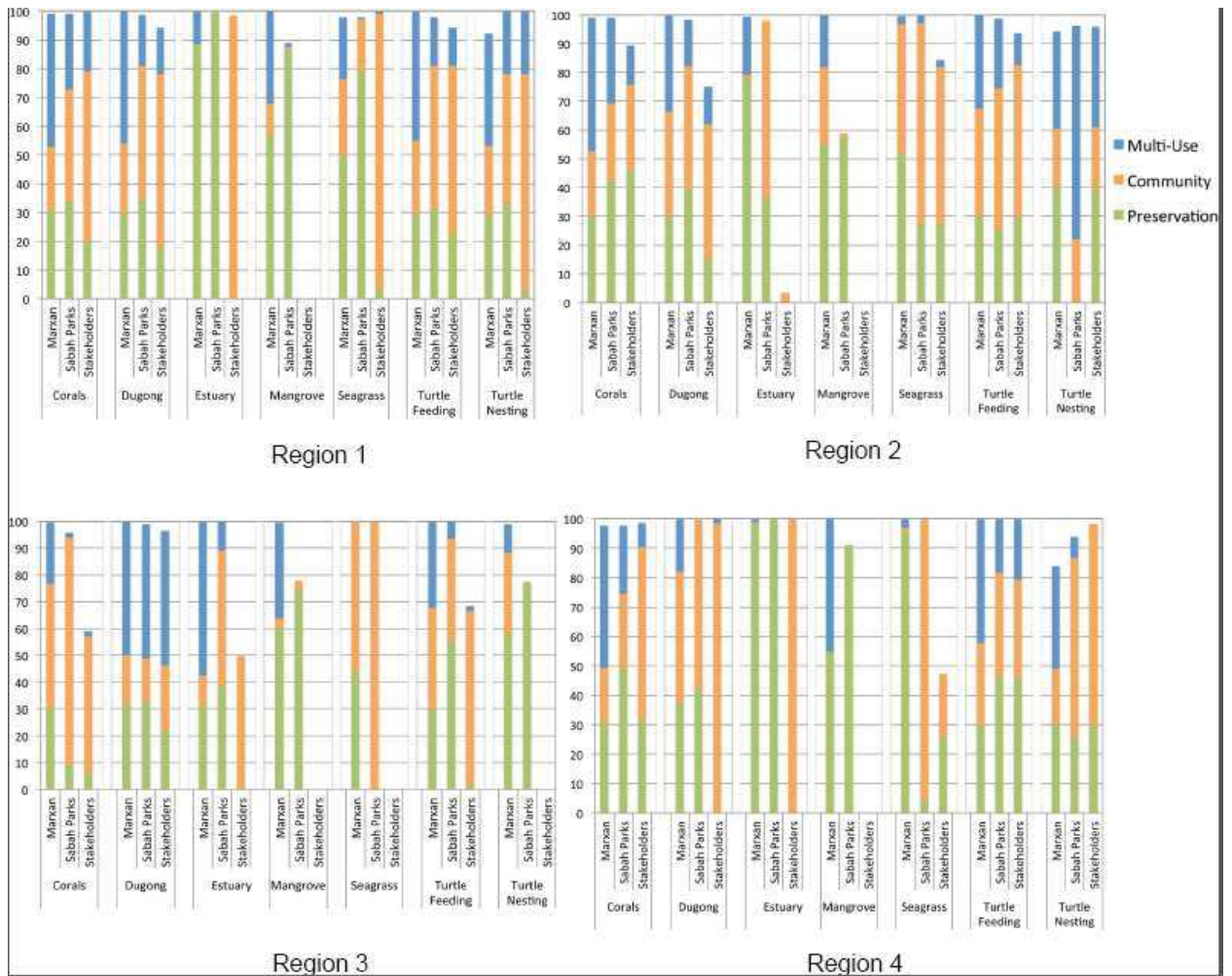
695 Figure 3: The evolution of the zoning plan through each stage of the of planning process,:

696 A) prioritization: best solution map from Marxan with Zones results, B) review: draft zoning

697 plan endorsed by TMP Interim Steering Committee, and C) consultation: revised zoning plan

698 for TMP incorporating feedback from the stakeholder consultation.

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701 Figure 4: Conservation features by region allocated to each zone across planning stages.
 702 Target for preservation zone (green) was 30% per feature.

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709 Table 1: Representation targets for each conservation and socioeconomic feature for each
 710 zone. A target for each feature was set in each of within each of the four ecological regions
 711 shown in Figure 2.

Features		Targets for Zones in Each Ecological Region		
		Preservation	Community Use	Multi-Use
Traditional / Small Scale Fishing Ground		No target set	30%	70%
Coral reefs	Fringing reef exposed Fringing semi-sheltered Fringing very sheltered Patch reef exposed Patch reef semi-sheltered Patch reef sheltered Limestone reef exposed Limestone reef sheltered	30%	30%	
Dugong habitat		30%		
Estuary		30%		
Mangroves		30%		
Seagrass		30%		
Turtle feeding areas		30%		
Turtle nesting areas		30%		
Balambangan limestone caves		Locked in		
Historical sites		Locked in		

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715 Table 2: Summary of the modified Gini coefficient for the 3 stages of TMP zoning process,
716 showing habitat representation within each zones (High value indicates a more even
717 habitat/feature representation).
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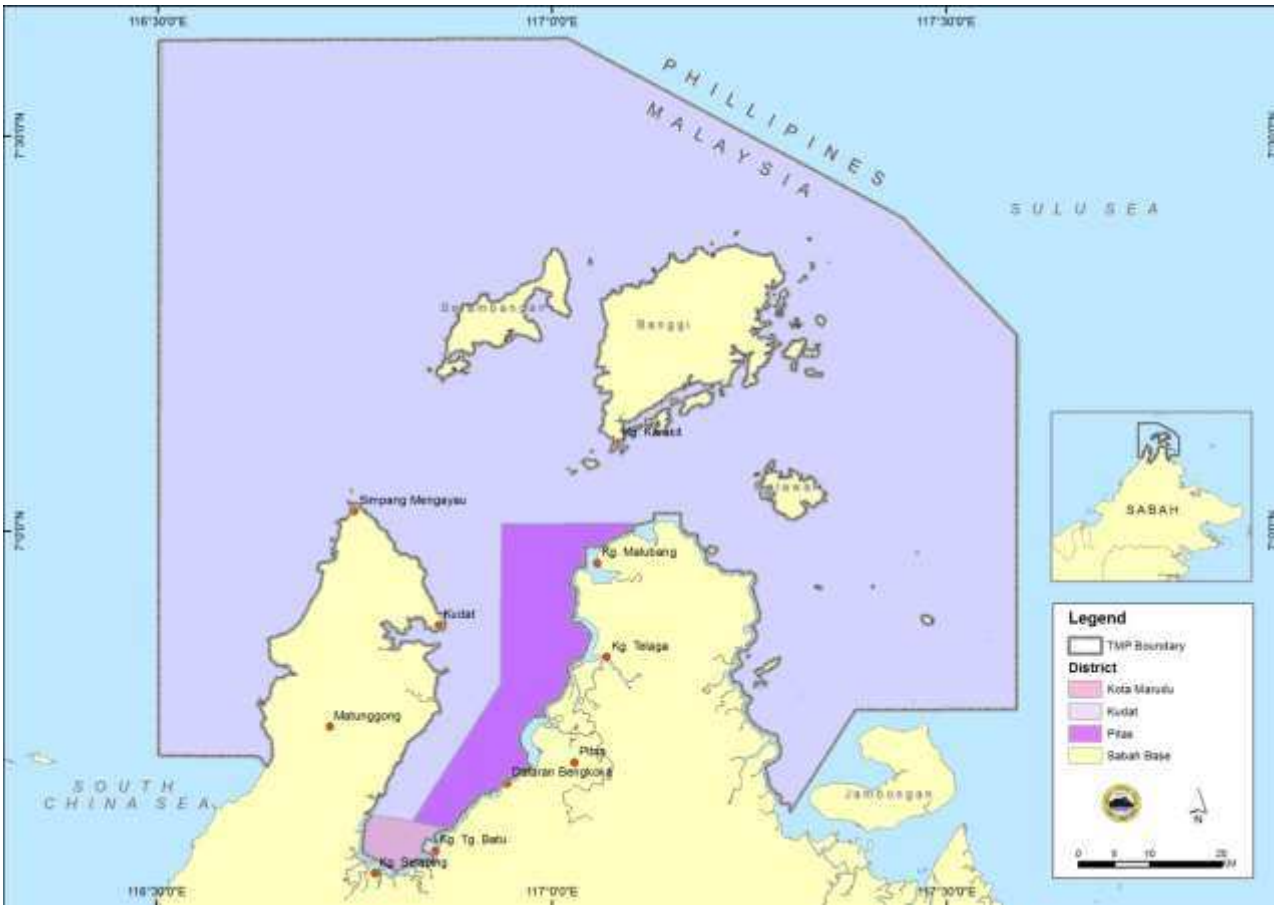
Zoning Stages	Zones		
	Preservation	Community Use	Multiple Use
Marxan (Best)	1	0.57	0.63
Sabah Parks	0.72	0.54	0.3
Stakeholder	0.36	0.64	0.27

719

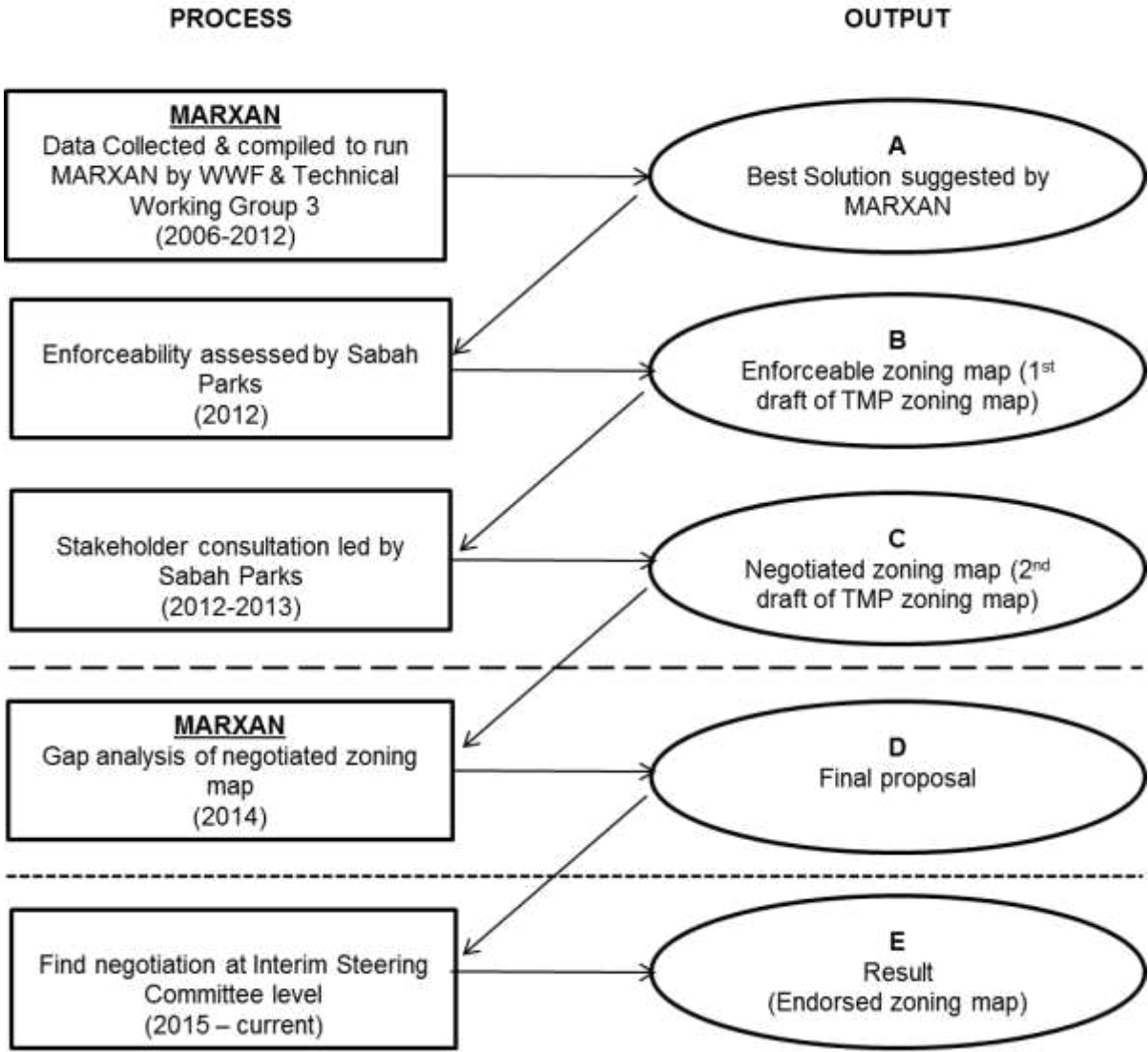
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Appendices

Appendix 1: Map of the Proposed Tun Mustapha Park



Appendix 2: Diagram of full iterative planning process for Tun Mustapha Park (TMP) including two additional stages after the completion of the stakeholder consultation.



Appendix 3: Accounting for the different stages of Zoning Process

A) Accounting for Marxan Best Solution

Region 1	Preservation Zone	Community Zone	Multi-Use
Dugong	30.1	23.9	46.0
Estuary	88.6	0.0	11.4
Fishing	18.5	30.0	51.5
Fringing exposed	30.3	23.5	46.2
Fringing semi-sheltered	30.1	27.4	42.1
Fringing very sheltered	29.9	14.1	55.6
Limestone exposed	33.1	34.0	32.4
Limestone sheltered	56.9	38.0	1.2
Mangrove	57.0	10.5	32.4
Patch exposed	28.4	5.7	60.6
Patch semi-sheltered	30.0	15.5	54.5
Patch sheltered	31.2	49.8	18.8
Seagrass	49.7	26.6	21.6
Turtle Feeding	30.0	25.2	44.7
Turtle Nesting	29.0	24.2	39.1

Region 2	Preservation Zone	Community Zone	Multi-Use
Dugong	30.1	36.2	33.8
Estuary	77.9	1.3	20.1
Fishing	13.2	30.0	56.7
Fringing exposed	30.2	51.9	17.8
Fringing semi-sheltered	30.0	30.7	39.2
Fringing very sheltered	36.4	14.9	48.6
Limestone exposed	na	na	na
Limestone sheltered	na	na	na

Mangrove	54.9	27.2	17.8
Patch exposed	29.4	11.9	56.7
Patch semi-sheltered	30.0	14.3	55.5
Patch sheltered	31.8	6.8	61.3
Seagrass	52.2	44.6	2.8
TurtleFeeding	30.0	37.4	32.5
TurtleNesting	40.1	20.4	33.7
Region 3	Preservation Zone	Community Zone	Multi-Use
Dugong	31.7	18.4	49.9
Estuary	30.8	11.6	57.6
Fishing	14.2	30.0	55.7
Fringing exposed	na	na	na
Fringing semi-sheltered	30.0	46.8	22.7
Fringing very sheltered	34.6	36.4	27.8
Limestone exposed	na	na	na
Limestone sheltered	na	na	na
Mangrove	60.3	3.8	35.8
Patch exposed	na	na	na
Patch semi-sheltered	60.5	26.1	13.1
Patch sheltered	na	na	na
Seagrass	43.9	56.1	0.0
Turtle Feeding	30.0	37.8	32.2
Turtle Nesting	57.7	30.6	10.6

Region 4	Preservation Zone	Community Zone	Multi-Use
Dugong	37.3	44.8	18.0
Estuary	98.9	0.0	0.9
Fishing	17.6	30.0	52.4

Fringing exposed	30.3	14.9	54.6
Fringing semi-sheltered	30.7	25.3	31.6
Fringing very sheltered	na	na	na
Limestone exposed	na	na	na
Limestone sheltered	na	na	na
Mangrove	55.2	0	44.7
Patch exposed	30.8	26.1	39.4
Patch semi-sheltered	54.5	0.4	44.9
Patch sheltered	na	na	na
Seagrass	95.7	1.3	3.1
Turtle Feeding	30.0	27.6	42.3
Turtle Nesting	30.3	18.8	34.7

B) Accounting for Sabah Parks

Region 1	Preservation Zone	Community Zone	Multi-Use
Dugong	34.6	46.4	17.8
Estuary	100.0	0.0	0.0
Fishing	29.4	42.2	27.7
Fringing exposed	51.1	35.6	13.3
Fringing semi-sheltered	31.1	48.5	20.1
Fringing very sheltered	80.4	4.4	15.0
Limestone exposed	2.5	89.1	7.8
Limestone sheltered	76.4	19.9	0.0
Mangroves	86.9	0.7	1.4
Patch exposed	0.0	25.3	69.5
Patch semi-sheltered	4.1	38.4	57.4
Patch sheltered	8.9	80.5	10.6

Seagrass	79.3	17.8	0.7
Turtle Feeding	31.4	49.6	16.8
Turtle Nesting	33.3	44.7	22.0

Region 2	Preservation Zone	Community Zone	Multi-Use
Dugong	39.3	43.0	16.0
Estuary	36.2	61.7	0.0
Fishing	20.5	31.5	46.8
Fringing exposed	39.9	59.6	0.5
Fringing semi-sheltered	50.9	35.3	13.7
Fringing very sheltered	39.9	60.0	0.0
Mangroves	57.4	1.4	0.0
Limestone exposed	na	na	na
Limestone sheltered	na	na	na
Patch exposed	39.7	9.5	48.7
Patch semi-sheltered	27.8	26.2	45.8
Patch sheltered	79.9	8.7	11.4
Seagrass	27.2	69.8	2.7
Turtle Feeding	25.5	48.9	24.2
Turtle Nesting	0.0	22.0	73.9

Region 3	Preservation Zone	Community Zone	Multi-Use
Dugong	32.6	16.0	50.3
Estuary	38.8	50.4	10.9
Fishing	24.5	36.0	38.9
Fringing exposed	na	na	na

Fringing semi-sheltered	9.5	88.5	1.8
Fringing very sheltered	0.0	4.2	0.0
Limestone exposed	na	na	na
Limestone sheltered	na	na	na
Mangrove	74.4	3.5	0.0
Patch exposed	na	na	na
Patch semi-sheltered	18.0	82.0	0.0
Patch sheltered	na	na	na
Seagrass	0.0	100.0	0.0
Turtle Feeding	55.4	37.6	6.7
Turtle Nesting	77.0	0.1	0.0

Region 4	Preservation Zone	Community Zone	Multi-Use
Dugong	42.1	57.9	0.0
Estuary	99.9	0.0	0.0
Fishing	25.3	37.7	37.0
Fringing exposed	53.5	29.7	16.4
Fringing semi-sheltered	14.6	62.7	9.9
Fringing very sheltered	na	na	na
Limestone exposed	na	na	na
Limestone sheltered	na	na	na
Mangrove	91.0	0.03	0.0
Patch exposed	49.2	0.0	47.3
Patch semi-sheltered	99.4	0.4	0.0
Patch sheltered	na	na	na
Seagrass	4.2	95.5	0.0
Turtle Feeding	46.1	35.7	18.1
Turtle Nesting	25.5	61.2	7.3

C) Accounting for Stakeholders

Region 1	Preservation Zone	Community Zone	Multi-Use
Dugong	17.8	60.3	16.0
Estuary	0.0	98.6	0.0
Fishing	15.7	59.3	21.5
Fringing exposed	41.5	47.7	10.7
Fringing semi-sheltered	4.8	74.7	20.1
Fringing very sheltered	0.0	83.7	15.0
Limestone exposed	0.0	91.6	7.8
Limestone sheltered	0.0	95.8	0.0
Mangrove	0	0	0
Patch exposed	3.9	32.9	63.2
Patch semi-sheltered	43.6	39.4	17.0
Patch sheltered	0.0	89.4	10.6
Seagrass	3.5	95.8	0.7
Turtle Feeding	21.7	59.4	13.1
Turtle Nesting	2.9	75.1	22.0

Region 2	Preservation Zone	Community Zone	Multi-Use
Dugong	15.6	46.5	12.9
Estuary	0.0	3.6	0
Fishing	31.7	36.8	28.8
Fringing exposed	16.3	59.8	0.3
Fringing semi-sheltered	11.4	59.8	8.8
Fringing very sheltered	0	23.6	0
Mangrove	0	0	0
Patch exposed	73.1	6.8	20.1
Patch semi-sheltered	58.6	17.7	23.9

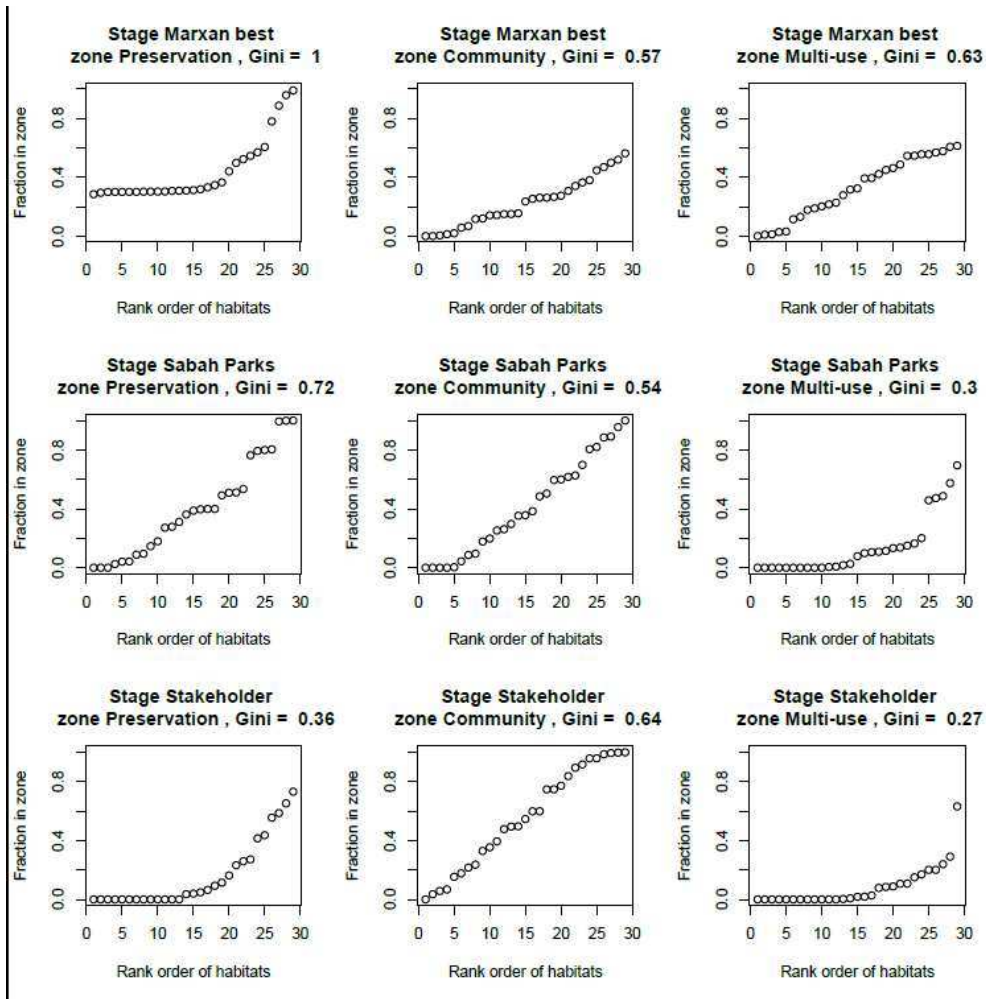
Patch sheltered	55.5	35.4	8.5
Seagrass	27.2	54.5	2.7
Turtle Feeding	29.5	53.0	11.3
Turtle Nesting	38.8	22.0	35.1

Region 3	Preservation Zone	Community Zone	Multi-Use
Dugong	21.6	24.5	50.3
Estuary	0	49.6	0
Fishing	2.7	37.6	34.2
Fringing exposed	na	na	na
Fringing semi-sheltered	6.5	49.5	1.9
Fringing very sheltered	0	99.3	0
Limestone exposed	na	na	na
Limestone sheltered	na	na	na
Mangrove	0	0	0
Patch exposed	na	na	na
Patch semi-sheltered	0	15.3	0
Patch sheltered	na	na	na
Seagrass	0	0.0	0
Turtle Feeding	1.5	65.0	1.7
Turtle Nesting	0	0	0

Region 4	Preservation Zone	Community Zone	Multi-Use
Dugong	0	98.6	1.4
Estuary	0	99.7	0
Fishing	22.1	49.8	28.1
Fringing exposed	23.2	74.8	1.8
Fringing semi-sheltered	9.3	77.2	

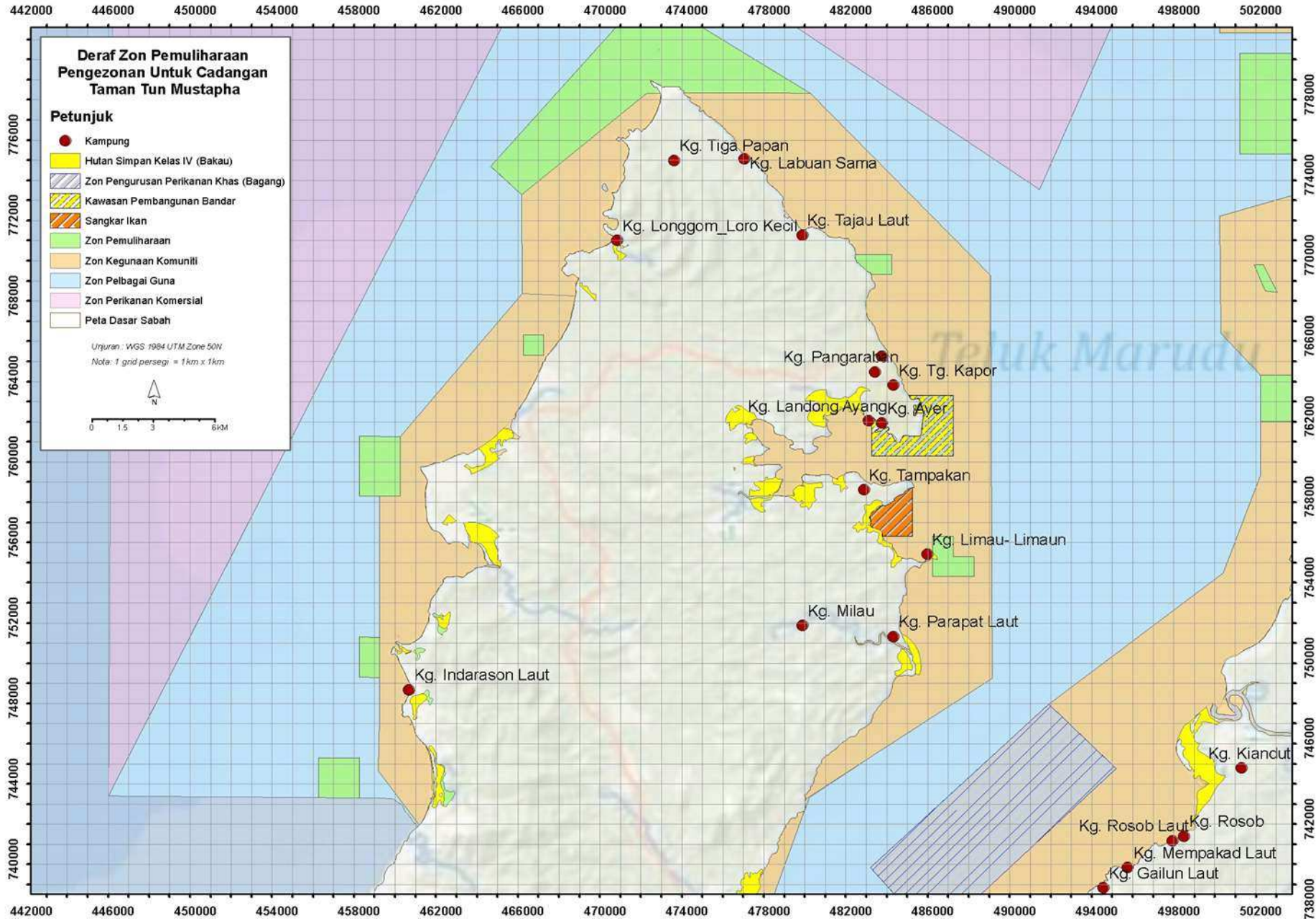
Fringing very sheltered	na	na	na
Limestone exposed	na	na	na
Limestone sheltered	na	na	na
Mangrove	0	0	0
Patch exposed	65.2	5.7	29.1
Patch semi-sheltered	0	99.9	0
Patch sheltered	na	na	na
Seagrass	25.9	21.6	0
Turtle Feeding	46.0	33.1	20.8
Turtle Nesting	30.4	67.9	0

Appendix 4: Habitat representation within each zones at each zoning process calculated using a modified Gini coefficient (High value indicates a more even habitat/feature representation)



FEEDBACK FORM OF PUBLIC CONSULTATION IN PROPOSED TUN MUSTAPHA PARK

RESPONDENT INFORMATION	
Name: _____	Contact No.: _____
Village : _____	1.2 Age : _____ years old
1.3 Gender :	<input type="checkbox"/> Men <input type="checkbox"/> Woman
1.4. Race :	<input type="checkbox"/> Sungai <input type="checkbox"/> Suluk <input type="checkbox"/> Bajau <input type="checkbox"/> Dusun Bonggi <input type="checkbox"/> KDM Rungus <input type="checkbox"/> Ubian <input type="checkbox"/> Others _____
Nationality :	<input type="checkbox"/> Malaysian <input type="checkbox"/> Permanent Resident <input type="checkbox"/> Non Malaysian <input type="checkbox"/> Others _____
Education Level :	<input type="checkbox"/> None <input type="checkbox"/> High School <input type="checkbox"/> Primary School <input type="checkbox"/> Others _____
Occupation :	<input type="checkbox"/> Small-scale fisherman <input type="checkbox"/> Head of Village <input type="checkbox"/> PJKKK <input type="checkbox"/> Commercial Fisherman <input type="checkbox"/> Farmers <input type="checkbox"/> Others _____
Number of children in school : _____	
1.9 Salary Estimations :	<input type="checkbox"/> Less than RM 200 <input type="checkbox"/> RM 200 – RM 500 <input type="checkbox"/> RM 500 – RM 1 000 <input type="checkbox"/> More than RM 1 000
1.10 Are you on of a member in any clubs/ organisation?	
<input type="checkbox"/> JKKK <input type="checkbox"/> Fisherman Association <input type="checkbox"/> Traders Association <input type="checkbox"/> Politics Organisation <input type="checkbox"/> Others _____	
1.11 What are the fisheries activities you usually do?	
<input type="checkbox"/> Quick Fishing <input type="checkbox"/> Hook & Line/ Net <input type="checkbox"/> Taking sea cucumbers <input type="checkbox"/> Others _____	



ZONING PLAN

Instruction: Based on the *Map of TMP Zoning Plan*, provide your idea on the zoning and the suggested activities as follow;

*YOU ALSO CAN PROVIDE COMMENTS BY MARKING ON THE MAP ABOVE.

2.1	AREA Based on zones;	Mark (/)					REMARKS
		TOTALLY AGREE	AGREE	NOT SURE	NOT AGREE	TOTALLY NOT AGREE	
2.1.1	Commercial Fishing Zone						
2.1.2	Community Use Zone						
2.1.3	Multi-Use Zone						
2.1.4	Conservation Zone (<i>Tabungan Ikan</i>)						

2.1.5 Opinion and Other Suggestion on the AREA based on zones

2.2	AREA Based on zones;	Mark (/)					REMARKS
		TOTALLY AGREE	AGREE	NOT SURE	NOT AGREE	TOTALLY NOT AGREE	
2.2.1	Commercial Fishing Zone						
2.2.2	Community Use Zone						
2.2.3	Multi-Use Zone						
2.2.4	Conservation Zone (<i>Tabungan Ikan</i>)						

2.2.5 Opinion and Other Suggestion on the ACTIVITIES in Proposed Tun Mustapha Park

3.0 General Knowledge on Proposed Tun Mustapha Park

No.	QUESTION; Are you agree on the following subjects?	Mark (/)				
		TOTAL Y AGREE	AGREE	NOT SURE	NOT AGREE	TOTAL Y NOT AGREE
3.1	Objectives of Tun Mustapha Park gazettelement.					
3.2	Below is the concept of gazettelement: “ Multi-Use Park that practices co-management and communities will be involved in the management”					
3.3	Participation by communities in management of natural resources in the Community Use Zone.					
3.4	Collaborations with government agencies involved in management of Tun Mustapha Park.					

4.0 What is your hope upon TMP Zoning Plan?

Mark (/)

Purse Seine and Trawlers will only operating in Commercial Fishing Zone.

Fishermens will not lose their rights and still can catch fish in the area.

Fish bombing and cyanide activities abolished.

Other source of income will be introduced. (E.g: Tourism)

Others (Please state) _____

Are you agree with the suggestion by our State Government to gazette Tun Mustapha Park?

Agree Not sure Disagree

Explain _____

6.0 Does the delivered information in this public consultation are understandable?

Yes Not sure No

Explain _____

7.0 Other Suggestion _____

- THANKS FOR YOUR PARTICIPATION-