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1 **Title:** The experiences of professionals with using information from patient-reported outcome
2 measures to improve the quality of healthcare: a systematic review of qualitative research

3

4 **Authors:** Maria B Boyce, John P Browne, Joanne Greenhalgh

5

6 **Correspondence to:**

7 Maria Boyce,

8 Department of Epidemiology and Public Health, University College Cork, Ireland

9 m.boyce@ucc.ie

10 Tel: 00353 21 420 5518

11 Fax: 00353 21 420 5469

12

13 **Co-authors:**

14 Professor John P Browne, Department of Epidemiology and Public Health, University College
15 Cork, Ireland

16

17 Dr. Joanne Greenhalgh, Sociology and Social Policy, Faculty of Education, Social Sciences and
18 Law, University of Leeds, England

19

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23

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25

26 **ABSTRACT**

27 Objectives: To synthesise qualitative studies that investigated the experiences of healthcare
28 professionals with using information from patient-reported outcome measures to improve the
29 quality of care.

30 Design: A qualitative systematic review was conducted by searching PubMed, PsycINFO and
31 CINAHL with no time restrictions. Hand searching was also performed. Eligible studies were
32 evaluated using the Critical Appraisal Skills Programme (CASP) toolkit for qualitative studies. A
33 thematic synthesis identified common themes across studies. Study characteristics were
34 examined to explain differences in findings.

35 Setting: All healthcare settings.

36 Participants: Healthcare professionals.

37 Outcomes: Professionals' views of PROMs after receiving PROMs feedback about individual
38 patients or groups of patients.

39 Results: Sixteen studies met the inclusion criteria. Barriers and facilitators to the use of PROMs
40 emerged within four main themes: collecting and incorporating the data (practical), valuing the
41 data (attitudinal), making sense of the data (methodological) and using the data to make
42 changes to patient care (impact).

43 Conclusion: Professionals value PROMs when they are useful for the clinical decision making
44 process. Practical barriers to the routine use of PROMs are prominent when the correct
45 infrastructure is not in place before commencing data collection and when their use is
46 disruptive to normal work routines. Technology can play a greater role in processing the
47 information in the most efficient manner. Improvements to the interpretability of PROMs
48 should increase their use. Attitudes to the use of PROMs may be improved by engaging

49 professionals in the planning stage of the intervention and by ensuring a high level of
50 transparency around the rationale for data collection.
51
52

53 **INTRODUCTION**

54 Patient-Reported Outcome Measures (PROMs) are questionnaires that assess patients' health,
55 health-related quality of life, and other health-related constructs (1). They have traditionally
56 been used to describe the burden of disease and to establish the comparative effectiveness of
57 different treatments (2). There is increasing interest in the use of PROMs to improve health
58 services. Many policy makers and researchers believe that PROMs provide an essential
59 perspective on the quality of health services (2-4) and it has been suggested that they have the
60 potential to transform how healthcare is organised and delivered (5). PROMs have been used
61 to compare and reward the performance of healthcare providers in England (2), America (6, 7),
62 Australia (8-10) and Sweden (7), and their potential to improve quality has also been
63 recognised in Canada (4) and the Netherlands (11).

64 The mechanisms through which PROMs feedback to healthcare professionals might improve
65 the quality of healthcare depends on the type of feedback provided.

66 PROMs may be used to provide professionals with information about their performance
67 against their peers (1, 2). It is posited that PROMs should act to improve the quality of
68 healthcare in the same way as any other benchmarking tool (2, 3). Peer benchmarking is
69 thought to stimulate an intrinsic desire in healthcare professionals to succeed relative to their
70 peers (12). In addition, it is hypothesised that professionals and organisations are motivated
71 to avoid any negative consequences of peer benchmarking. These consequences depend on
72 the extent to which the benchmarking exercise is used to support broader quality
73 improvement strategies such as clinical governance, payment by performance, clinical
74 commissioning and patient choice (2, 13). For example, PROMs are used alongside other
75 indicators to measure the performance of English NHS providers and drive up quality
76 throughout the NHS "by encouraging a change in culture and behaviour focused on health
77 outcomes not process" (14). PROMs are also used in England to guide the award of 'bonus'
78 payments to NHS Trusts (15), to inform the decisions of commissioning bodies about which
79 NHS Trusts to contract with (16) and to facilitate patients when choosing a provider for certain

80 elective surgical procedures (17). Finally, it is hypothesised that although the benchmarking of
81 outcomes does not provide a direct insight into the causes of inter-professional performance
82 variation, it can stimulate audit and research activities that might lead to the discovery of
83 these causes. For example, professionals who are discovered to have poor performance might
84 learn from the practices of those with the best performance (18).

85 Patient-level PROMs feedback can also be provided to professionals. This is hypothesised to
86 facilitate personalised care management by highlighting the concerns and needs of individual
87 patients in a structured format (19). The information can be used to highlight previously
88 unrecognised health problems (20), assess the effectiveness of different treatment plans (21),
89 monitor disease progression (22), stimulate better communication (23) and promote shared
90 decision making (24, 25). Specific quality improvements that might arise from a consideration
91 of PROMs feedback include ordering additional tests, referring the patient to a new specialist,
92 amending prescribed medicines or treatments, issuing personalised advice and education on
93 symptom management, and altering the goals of treatment plans to better reflect patient
94 concerns (26, 27).

95 The evidence supporting the effectiveness of PROMs in contributing to improvements in the
96 quality of healthcare is heterogeneous and it has been difficult to draw definitive conclusions
97 about their impact on patient care (28). While there is some evidence that PROMs are
98 effective in enhancing patient-clinician communication and helping to recognise new health
99 issues, there is little evidence that PROMs feedback to healthcare professionals changes care
100 management or improves patient outcomes (28, 29). This evidence should be considered
101 alongside findings from the broader literature. First, the effects of audit and feedback
102 interventions are generally small to moderate and we understand relatively little about the
103 complex process dynamics associated with successful interventions (30). Second, the use of
104 theory in studies of audit and feedback is rare which signals a need for more theoretically
105 informed interventions (31).

106 Qualitative research with end users plays an important role in helping us understand why
107 interventions are ineffective in practice and in the development of theoretical models to
108 support successful implementation. Examining first hand experiences may provide unique
109 insights into the challenges associated with implementing and using PROMs in practice (32,
110 33). Synthesising this evidence may help explain the modest impact of PROMs on
111 professionals' behaviour to date. Two previous reviews have reported the evidence about
112 professionals' views on the use of outcome measures in general, not specifically focusing on
113 PROMs (34, 35). The first was a non-systematic review which provided an overview of the
114 barriers to the routine use of outcome measures (34). The second was a systematic review
115 which looked at the barriers and facilitators to the use of outcome measures in routine
116 practice (35). This review was limited to the views of allied health professionals and excluded
117 professions such as medicine and nursing. Given the unique methods and perspectives
118 introduced by PROMs, and their broad use across different professional groups, there is a clear
119 need for a systematic review of the qualitative literature that focuses exclusively on PROMs
120 and includes all relevant healthcare professionals.

121 This review aimed to identify qualitative studies that have investigated the experiences of
122 healthcare professionals with the use of PROMs as a means to improve the quality of
123 healthcare and to synthesise findings about the barriers and facilitators to their use. The
124 review also explores how the characteristics of different studies influenced the results
125 observed.

126 **METHODS**

127 **Eligibility criteria**

128 Studies that met the following criteria were included: language of publication was English;
129 participants were healthcare professionals; examined professionals' views of PROMs after
130 receiving PROMs feedback about individual patients or groups of patients; and used a
131 qualitative design.

132 **Information sources**

133 A search without time restriction was performed in PubMed, PsychINFO and CINAHL in August
134 2013 (online supplementary appendix 1). Reference lists of included papers were screened for
135 additional studies.

136 **Search**

137 A search strategy was developed comprising three blocks of terms relating to PROMs,
138 qualitative research and professionals' opinions. Brettle et al. previously developed a
139 comprehensive filter for PROMs which was used as the first block for this search (36). The
140 second block was based on a published search filter developed to capture qualitative evidence
141 (37). The third block was developed by the authors to meet the aims of this specific review. It
142 combined terms relating to 'professionals' and 'opinions', and used a proximity operator which
143 identified any combination of these terms when they appeared within three words of each
144 other.

145 **Study selection**

146 MB initially screened the titles and abstracts of articles retrieved by the search strategy. The
147 full text of potentially relevant articles was evaluated if there was not enough information to
148 make an informed decision about relevance to the systematic review from the abstract. Where
149 there was continued uncertainty about whether such papers met the inclusion criteria,
150 another reviewer (JB) was consulted for a second opinion and discrepancies were discussed to
151 form a consensus.

152 **Data collection process**

153 All articles that met the inclusion criteria underwent data extraction for information about
154 study aims, location and setting, study design, participants, recruitment, PROMs used, level of
155 application, feedback strategy and study findings. A quality appraisal of included studies using

156 an established toolkit was performed by MB, and reviewed by JB (38). The quality appraisal
157 assessed the following criteria: appropriate design, appropriate recruitment strategy,
158 appropriate data collection method, reflexivity, ethical research, appropriate analytic method,
159 appropriate discussion of findings, and overall value. A sensitivity analysis was performed using
160 matrices to compare the patterns of themes identified in studies of different quality.

161 **Synthesis of results**

162 Thematic synthesis was used to analyse the papers included in the review (39). It compares
163 themes across studies, looks at study characteristics to help explain differences in findings and
164 develops interpretations beyond original studies to generate analytical themes (39). The
165 synthesis was performed by entering the entire results section from each study into QSR
166 International's NVivo 10 software (40). The synthesis involved three stages: free line-by-line
167 coding of findings from primary studies, categorising free-codes to develop descriptive codes,
168 and developing analytical themes which explored the relevance of the descriptive codes in the
169 context of the research question (39). Study characteristics and findings were cross-referenced
170 on a matrix to explore whether thematic patterns were associated with certain studies.
171 Meetings and correspondence between the co-authors throughout the analysis process helped
172 to evolve the themes and challenge the interpretation of the data.

173 **RESULTS**

174 **Study selection**

175 8,344 potentially relevant publications were identified by our search strategy and 7,930 were
176 excluded on the basis of their titles. An abstract review of the remaining 414 articles was
177 performed and 87 were chosen for full text review. Seventy-one articles were excluded at the
178 full text stage leaving 16 relevant articles (Figure 1 and Table 1). These were an entirely
179 different set of studies to those included in the only previous systematic review of professional
180 opinions about the routine use of outcome measures (35).

181 **Study characteristics**

182 Over half of the included studies were carried out in the UK (n=9). The remainder took place in
183 Sweden (n=3), Australia (n=2), the United States (n=1), and Canada (n=1). The study settings
184 included primary care (n=5), hospital care (n=4), hospice care (n=2), and mixed settings (n=4).
185 The setting of one study was not clear (41).

186 The healthcare professionals studied included physicians (n=4), nurses (n=2) and therapists
187 (n=1). Eight studies included a mixture of healthcare professionals and one study did not
188 explicitly state the healthcare professionals involved (41). The treatment focus of the studies
189 was mental health (n=7), palliative care (n=5), oncology (n=1), acute care (n=1), respiratory
190 medicine (n=1), and rheumatoid arthritis (n=1).

191 Qualitative data was collected through interviews in nine studies, focus groups in five studies,
192 and a mixture of interviews and focus groups in two studies. Most studies provided PROMs
193 feedback to healthcare professionals at the individual patient level (n=13). Two studies
194 provided feedback about the average scores of groups of patients and in one study this aspect
195 of the design was unclear (42). All studies provided insights into how PROMs data is used by
196 professionals in practice and a subset of eleven studies also explored the feasibility of data
197 collection.

198 The quality appraisal exercise found that the included studies were generally good at justifying
199 the research design, providing details on the participants included in the research, explaining
200 the data collection process, clarifying ethical issues, outlining the data analysis methods and
201 the findings, and identifying the value of the research. However, some shortcomings which
202 emerged from the critical appraisal included: unclear rationale for the sampling methods used;
203 a failure to explicitly justify the chosen data collection methods; inadequate incorporation of
204 reflexivity into the research process; insufficient detail about the rigour of analysis; and
205 inadequate methods to increase the credibility of findings (online supplementary appendix 2).

206 Three studies were judged to be of a higher standard than the rest on these latter criteria (43-
207 45).

208 **Synthesis of results**

209 The themes and sub-themes which emerged from the thematic synthesis are described in
210 Table 2 and excerpts from the original studies are provided for illustrative purposes. A detailed
211 description of the themes identified in each study is displayed in the online supplementary
212 appendix 3. As each paper had slightly different aims, their overall contribution to each theme
213 depended on the focus of the original studies.

214 Theme 1: Practical considerations

215 This theme captures issues around the data collection process and the effective use of the
216 information. Practical issues were identified in 14 studies (8, 9, 41, 42, 44-53). In nine studies
217 the workload associated with collecting and analysing data was identified as a significant
218 barrier to the routine use of PROMs (8, 9, 41, 42, 44, 48-50, 53). However, some of the studies
219 identified that workloads could be reduced if PROMs feedback was integrated naturally into
220 the consultation process (45, 49, 51). The difficulty or ease of PROMs administration also
221 emerged as a determinant of successful implementation. Barriers emerged when the
222 questionnaire was not user-friendly (8, 9, 41, 42, 44, 45, 47, 48, 50, 53), but data collection was
223 facilitated when patients had few difficulties completing the measure (41, 42, 47). Some
224 studies identified a lack of collaboration between colleagues as leading to the burden of data
225 collection being placed on a small number of staff members (9, 42, 45, 48). Lack of clear
226 guidelines on the data collection process (patient eligibility, timing, frequency and location of
227 administration), and on how to correctly analyse and interpret the data created further
228 barriers (8, 42, 44, 47, 49, 50, 52). However, some studies identified that flexibility in the data
229 collection process was necessary due to variability in the acuity of patients (41, 51).
230 Professionals were more willing to engage in the process when management showed

231 appreciation for the additional work involved and when management themselves became
232 deeply involved in the process (8, 9, 42).

233 Study participants also stated that appropriate training was necessary to effectively engage in
234 the process. They specifically proposed that a lack of training on how to recruit patients, deal
235 with difficult scenarios and effectively use the information created inevitable barriers (8, 9, 42,
236 44, 48, 49, 51). Some studies found that having time to become familiar with the measures
237 prior to implementation was a facilitating factor (8, 9, 41, 50, 51). Professionals recognised
238 that support during the initiation stage of the data collection was helpful. The effective use of
239 PROMs data was curtailed when statistical support was not available as professionals lacked
240 the expertise to appropriately analyse and interpret the data (9, 42, 44, 45, 53). Professionals
241 recognised that they also required support from the wider service to adequately deal with the
242 issues that the measurement highlighted such as referral to specialist professionals or access
243 to suitable treatments (44, 45). Lastly, the use of technology was recognised as a barrier when
244 it slowed down the process (8, 9, 51) and a facilitator when it made the collection of the data
245 and dissemination of the findings more efficient (8, 46, 49).

246 Theme 2: Valuing the data

247 This theme captures professionals' attitudes to the use of PROMs. It was identified in 11
248 studies (8, 9, 43-45, 48, 49, 51-54). Barriers to appreciating the value of PROMs emerged when
249 the objectives for collection were not transparent. In such circumstances, professionals
250 questioned the motives behind the data collection and expressed fear about how the results
251 would impact on their practice and patient care (8, 9, 43, 48, 51, 53). Furthermore, barriers
252 were identified when professionals were not open to receiving feedback or changing their
253 clinical practice (8, 9, 43-45, 49, 51-54).

254 Theme 3: Making sense of the data

255 This theme captures the methodological considerations that are associated with PROMs.
256 Methodological factors were identified in 13 studies (8, 9, 41-46, 48-50, 52, 53). The

257 interpretability of PROMs data influenced professionals' opinions about their scientific value in
258 a quality improvement context (8). Professionals appreciated the graphic presentation of
259 results (49), but identified the need for more sophisticated feedback which clearly depicts
260 what constitutes a clinically important change (8). Others requested aggregated data about the
261 effectiveness of different treatments to complement data about individual patients (46).
262 Concerns about the validity of PROMs emerged in many studies as professionals questioned
263 whether the data produced a genuine reflection of care (8, 9, 41, 43-45, 48, 50, 52, 53).
264 Professionals identified situations where the validity of measurement was compromised
265 including when patients did not complete the measures accurately, provided socially desirable
266 responses, hid symptoms, failed to follow instructions, or when staff administered the
267 measure incorrectly or in a non-standardised manner. Some professionals also criticised the
268 sensitivity of the measures to accurately detect a change in specific patient populations (41,
269 42, 53).

270 Theme 4: Impact on patient care

271 This theme was identified in all studies and captures issues around the impact of PROMs on
272 care processes and outcomes. There were mixed views regarding the causal link between the
273 use of PROMs and improvements in patient care. Professionals identified that the use of
274 PROMs in practice had the potential to improve the processes of care by enhancing
275 communication, increasing patient education, promoting joint-decision making, screening for
276 health issues, monitoring changes in disease severity and response to treatment, and
277 stimulating better care planning. Professionals appreciated PROMs as a tool to complement
278 their own clinical judgement and to stimulate professional development. The role of PROMs
279 was also recognised as a research and audit tool (41, 42, 48). However, some professionals
280 found that the measures were not of clinical value as the results provided them with no new
281 information (8, 9, 41, 42, 44, 46, 50, 53, 54). Professionals highlighted some indirect effects of
282 using PROMs on patient care. Negative effects included the intrusive nature of collection on
283 the patient's privacy and the doctor-patient interaction, the capacity to narrow the focus of a

284 consultation, and the opportunity cost for what were perceived to be more important aspects
285 of care. Furthermore, professionals found that certain questions distressed patients and
286 thought the process had the potential to damage the patient-clinician relationship (8, 9, 41-45,
287 48, 50, 53). Positive indirect effects of collecting PROMs were also identified which included
288 the ability to build patient confidence in the competence of the professional, to manage
289 patient expectations and to assist in handing responsibility of care back to the patient (42, 43,
290 45, 46, 48, 50, 51).

291 Explaining the findings

292 The relationship between themes and study characteristics was examined to help explain the
293 findings. The characteristics examined included the professional group under study, the study
294 setting, the healthcare issue under examination and the function of the PROM. No explicit
295 pattern was explained by the inclusion of different professionals, settings or healthcare issues.
296 However, the function of the PROMs used in individual studies may have influenced the study
297 findings. Practical facilitators were most likely to be observed in studies where PROMs
298 functioned as a care management tool; however these studies also tended to use computer
299 administration and feedback (8, 9, 45, 46, 49, 51). A similar trend was observed with the
300 facilitators identified in the methodological theme (8, 9, 46, 49). In addition, a lack of clarity
301 regarding the objectives for measurement emerged as a barrier, and involvement of
302 management emerged as a facilitator, when PROMs were used as performance monitoring
303 tools (8, 9). Only one study did not identify any positive impacts of using PROMs. This study
304 employed PROMs as a screening and care management tool for mental health issues (44). The
305 studies which did not identify any negative aspects of collecting PROMs employed PROMs as
306 care management tools (47, 49, 51, 52).

307 **Risk of bias**

308 The three studies identified as being of a higher quality did not identify any unique themes or
309 sub-themes (43-45). However, one of these studies exclusively did not identify any positive

310 effects of using PROMs in practice (44).

311 **DISCUSSION**

312 The barriers and facilitators identified in this review were categorised into practical
313 considerations, attitudes towards the value of the data, methodological concerns, and the
314 impact of feedback on patient care. Practical considerations included workload implications,
315 the ease of data collection, the level of collaboration among colleagues, the provision of clear
316 guidelines for implementation, the level of managerial involvement, the availability of training
317 and support, and the use of technology. Attitudes towards the use of PROMs were associated
318 with the transparency of objectives, and the openness to feedback and change.

319 Methodological concerns identified included the interpretability of the information and the
320 validity of the measures. The impact of the feedback depended on the usefulness of the
321 information to guide decisions on patient care and the indirect effects of routinely collecting
322 PROMs data.

323 There is a subtle but important distinction between the need for support to correctly analyse
324 and interpret PROMs data which we have classified as a practical issue, and the concerns
325 raised by professionals about the validity and interpretability of PROMs which we have
326 classified as a methodological issue. In the 'practical' theme we are addressing the support
327 (statistical help and training) that professionals feel they need in order to familiarise
328 themselves with a relatively alien concept. This is different from fundamental scientific
329 concerns about PROMs which may endure even if statistical support and training are provided.

330 The themes presented in this review were consistent across different studies. There was some
331 evidence that PROMs were viewed more positively when they functioned as care management
332 tools for individual patients and more negatively when producing performance data about the
333 care delivered by professionals to groups of patients. This may indicate that PROMs have more
334 value to professionals when they produce data that can be linked to individual patient care but

335 this interpretation should be considered with caution due to the small number of studies
336 where PROMs were used as performance monitoring tools.

337 **Strengths and limitations**

338 This is the first review to synthesise the qualitative evidence on the experiences of
339 professionals who have first-hand experience of the use of PROMs as a means to improving
340 the quality of healthcare. This review has some limitations. First, the review only focused on
341 English-language articles and it is possible that different experiences with the use of PROMs
342 may be apparent in countries where English is not the first language. Second, only one
343 reviewer performed the initial screening and study selection, and although reference searching
344 was performed to reduce the likelihood of missing appropriate studies there is still a small
345 chance that some relevant literature was missed. Third, the results are based on the credibility
346 of findings in the original studies and there is a lack of detail in all but three studies about the
347 use of methods to enhance credibility. However, the themes identified are quite logical and
348 are similar to those presented in previous reviews of the use of outcome measures generally
349 (34, 35). Fourth, the study presents only the perceptions of healthcare professionals and it
350 does not attempt to represent the views of patients or healthcare managers about the value of
351 PROMs.

352 **Relevance to previous literature**

353 The themes identified in this systematic review are well-known barriers and facilitators to the
354 success of audit and feedback interventions in other contexts. Our systematic review confirms
355 the importance of these issues while revealing new insights specific to PROMs. For example,
356 practical barriers such as inadequate organisational and technical support have been
357 comprehensively documented in the quality improvement literature (55-57). This review
358 deepens our understanding of these issues in the context of PROMs by highlighting the
359 considerable barriers associated with data collection, and the need for specific training in the
360 use and interpretation of psychometric instruments. Similarly, there is evidence from the

361 broader literature that interventions are more likely to fail when professionals display negative
362 attitudes and are suspicious about the purpose of audit and feedback (58-60). Our review
363 highlights the specific issues associated with negative attitudes to PROMs, including
364 methodological concerns about the validity of patient-reported data and worries about the
365 potential for routine PROMs administration to disrupt patient care. It is of note that these
366 concerns have also been voiced by patients in separate qualitative studies (61, 62). Finally,
367 there is evidence from other contexts that feedback has the greatest impact when it is focused
368 on specific task based solutions and delivered in a goal-setting context (30, 63). Our review
369 underlines how difficult it is for PROMs to satisfy these criteria given the problems experienced
370 by professionals in attempting to interpret PROMs feedback and turn the information into
371 concrete quality improvement solutions.

372 **Implications for clinicians and policymakers, and future research**

373 It is clear that many professionals remain to be convinced about the value of PROMs but that
374 they could be encouraged to engage with their use given the right practical and
375 methodological support. Greater investment in data collection technology could relieve much
376 of the human workload and make feedback more timely (64). Greater clarity over the
377 objectives of data collection and investment in methodological training are additional
378 solutions. It is interesting that PROMs feedback have shown greatest promise in the area of
379 mental health, a field where the use of these measures has long been embedded in routine
380 practice, and where professional attitudes may be more positive as a consequence (21, 24, 28,
381 65). However, it is important to understand the cause of any resistance as professionals may
382 have good reasons for not implementing or using PROMs (66). For example, PROMs have well
383 known problems with interpretability and professionals may therefore have legitimate
384 grounds for resisting their use (33, 67). The appropriateness of using PROMs in a quality
385 improvement context is also a source of legitimate debate. Most commonly used PROMs were
386 developed to evaluate the effectiveness of different treatments and therefore may not provide
387 sufficient or appropriate information to guide quality improvement activities. This problem is

388 indicative of a relatively poor theoretical basis for the use of PROMs in a quality improvement
389 context (27).

390

391 The barriers identified in this review may represent a failing on the part of those who advocate
392 the use of PROMs to sufficiently engage professionals in the planning stage and to
393 acknowledge the conflict between managerial and professional objectives (68, 69). A deeper
394 understanding of the motivations of different stakeholders is essential to disentangle how
395 PROMs can be used to improve quality in reality. Further qualitative studies with professionals
396 and case-studies of PROMs initiatives are essential (7). This would help researchers and policy
397 makers gain an understanding of how this information impacts on clinical decision making.
398 Lastly, evidence is required to identify the specific healthcare issues and patient populations
399 that have large variability in outcomes as these are where PROMs data is likely to have the
400 greatest impact. Otherwise, as Wolpert points out, inappropriately implementing PROMs in
401 practice may only lead to an increased bureaucratic burden with little positive impact on care
402 (70).

403

404 **Table 1: Studies investigating the views of professionals (n=16)**

Reference	Location, setting and focus	Study design	Participants	PROMs feedback	Study Aims
Bendtsen, 2003 (46)	Sweden, hospital setting, COPD	Focus groups (n=2)	Physicians (n=9)	Patients completed SF-36 on a touch screen computer and feedback was provided during the consultation	'To examine the thoughts and attitudes among physicians concerning the value of an HRQoL measurement in addition to the traditional clinical and laboratory data used'
Callaly, 2006 (8)	Australia, public mental health service	Focus groups (n=13) and interviews (n=7)	Nurses (n= 64) Allied health professionals (n=12) Medical staff (n=7)	Patients completed BASIS-32 on a computer generating immediate feedback for professionals. Aggregated data reported publically	'This paper explores the attitudes of mental health workers in one public health service towards the implementation and use of routine measurement'
Cranley, 2004 (54)	Canada, hospital setting, acute care	Informal semi-structured interviews	Nurses (n= 29)	Continuous assessment and feedback of information on functional status, symptoms, therapeutic self-care, falls and pressure ulcers	'To provide initial insight from rational and phenomenological theoretical perspectives into how nurses integrate baseline and follow-up outcomes assessment into practice to inform their clinical decision-making'
Dorwick, 2009 (43)	UK, primary care, depression	Semi-structured interviews	GPs (n= 34)	Patients completed PHQ-9, HAS or BDI and feedback was provided immediately to GPs	'To gain an understanding of doctors' and patients' views of the introduction of severity questionnaires for depression and their implementation in practice'
Dunckley, 2005 (42)	UK, nursing home and hospice, palliative care	Action research including interviews	Nurses (n=8) Doctor (n=1) Health care assistants (n=6)	Unclear details on feedback. POS collected from patients and clinicians	'To further understand the barriers to outcome measure implementation and to identify and facilitate methods of over-coming these hurdles'
Eischens, 1998 (47)	US, hospice setting, palliative care	Interviews	Nurses (n=8)	Patients completed McGill and HQLI, and feedback was provided immediately to nurses	'The purpose of this study was to assess whether hospice nurses found QOL evaluations useful in designing and adjusting their patients care plans'
Hughes, 2003 (41)	UK, palliative care	Semi-structured interviews	Professionals (n=22)	Patients and staff completed POS, and feedback was provided to staff	'The objective of this study was to elicit professional views and experiences of using outcome measures'
Hughes, 2004 (48)	UK, hospital, nursing home and primary care setting, palliative care	Semi-structured Interviews	Staff (n=13 of which 12 were nurses)	Patients and staff completed POS, and feedback was provided immediately to staff	'The study aimed to: describe the implementation of a palliative care outcome measure in non-specialist palliative care setting and to understand the implementation of the setting'
Kettis-Lindblad, 2007 (49)	Sweden, hospital setting, oncology	Semi-structured interviews	Oncologists (n=6)	Patients completed SEIQoL-DW and disease-related SEIQoL on touch-screen computer, and feedback was provided during the consultation	'This study explored patients' and oncologists' perceptions of using a computer-administered, individualised QOL instrument to support an oncologic consultation'

Reference	Location, setting and focus	Study design	Participants	PROMs feedback	Study Aims
Mason, 2008 (50)	UK, primary care, post-natal depression	Semi-structure interviews	Health visitors and nurses (n=19)	Patients completed EPDS and feedback was provided immediately to GPs	To address beliefs behind attitudes using a qualitative methodology to access the perceptions of healthcare professionals towards screening using the EPDS
Meehan, 2006 (9)	Australia, mental health setting	Focus groups (n=34)	Mental health staff (n=324)	Patients completed Mental Health Inventory on a computer generating patient level feedback or summary reports for comparisons (clinician reported measures also collected)	'The aim of this study was to explore clinician reactions to (i) the introduction of routine outcome measures and (ii) the utility of outcomes data in clinical practice'
Mitchell, 2011 (44)	UK, primary care, depression	Focus groups (n=4)	Multi-disciplinary teams including GPs, nurses, doctors in training, mental health workers and managers (n=38)	Patients with new-onset depression completed PHQ-9 and feedback was provided immediately to professionals	'To explore primary care practitioner perspectives on the clinical utility of the NICE guideline and the impact of the QOF on diagnosis and management of depression in routine practice'
Slater, 2005 (53)	UK, hospice setting, palliative care	Focus group (n=1)	Nurses (n=4), allied health professional (n=1) support staff (n=3)	Patients and staff completed POS, and feedback was provided to staff	'The aim of the study was to evaluate the implementation of POS for use in the day hospice setting to improve patient care'.
Tavabie, 2009 (45)	UK, primary care, depression	Semi-structure interviews and focus groups	GPs (n= 20)	Patients completed PHQ-9 on a computer generating immediate feedback for professionals	'To identify effects of using mental health questionnaire on views of GPs managing depression, and how this might influence patient care'
Unsworth, 2011 (51)	UK, counselling service, psychological therapy	Focus groups (n=2)	Therapists (n=9)	Patients completed CORE-Net on computer generating immediate feedback for professionals	'The purpose of this study was to answer the research question: How do National Health Service (NHS) therapists and clients perceive and experience CORE-Net?'
Wressle, 2003 (52)	Sweden, day treatment programme, rheumatoid arthritis	Interviews	Psychotherapists (n=2) Occupational therapists (n=2) Physician (n=1) Social worker (n=1) Assistant nurse (n=1)	Patients completed the COPM and feedback was provided to interdisciplinary team members	'The aim of this study was to investigate whether the structured method focused on client involvement, the COPM, could work as a tool for a rehabilitation team in a day treatment programme for clients with rheumatoid arthritis'

Table 2: Taxonomy of themes, their definitions and excerpts from the studies

Themes	Sub-themes	Definition	Excerpts
Practical considerations	Time/Workload	The impact of PROMs on workloads	<i>Barrier:</i> 'I think time is the critical issue and that we are being asked to spend more and more time on collecting information and filling out forms' (8) <i>Facilitator:</i> 'Some doctors claimed that this intervention might save time, since it provides information in a systematic, time-effective way' (49)
	Administration	The difficulty or ease of collecting PROMs	<i>Barrier:</i> 'There were a number of nurses who reported difficulties administering the HQLI. The primary difficulty was patient's confusion with the answer scales' (47) <i>Facilitator:</i> 'Participants reported POS to be easy to use, brief and relevant' (41)
	Collaboration	The level of cooperation among colleagues	<i>Barrier:</i> 'I tried to leave [POS] questionnaires for people in the diary and it just didn't work. I actually came in [on days off] to do it because I rang up to see if anyone had bothered and they hadn't' (48)
	Guidelines	The provision of clear or flexible guidelines	<i>Barrier:</i> 'The hospice ARC (Action Research Collaboration) debated the frequency of POS administration at most meetings' (42) <i>Facilitator:</i> 'They expressed the need for user flexibility when using it' (51)
	Involvement of management/ Use of data	The level of management involvement in the process, and the active use of the information to guide decision making	<i>Barrier:</i> 'Many staff were frustrated that senior medical staff did not fully appreciate the process' (9) <i>Facilitator:</i> 'Senior staff had pre-empted these concerns by discussing POS scores at weekly team meetings so enabling all staff to see the importance and relevance of the data' (42)
	Training/ Familiarisation	The provision of training and time to become familiar with measures prior to implementation	<i>Barrier:</i> 'I think we had little education about it really, they've just said this is QOF, this is what you've got to ask and they're the questions. We didn't really have any training' (44) <i>Facilitator:</i> 'It was recognized that as one became familiar with the measures the time required for data entry was considerably reduced' (9)
	Technology	The use of technology for collecting and disseminating the data	<i>Barrier:</i> 'Access to computers, slowness of the computer networks, lack of computer skills among staff, forgetting passwords and understanding the summary graphs were frequently mentioned' (9) <i>Facilitator:</i> 'Allowing the patient to complete the test at home and having the results transferred directly to the doctor's computer before the consultation' (49)
Valuing the data	Support	The provision of adequate support to correctly collect, analyse and interpret the data, and support from the wider service to help provide appropriate care	<i>Barrier:</i> 'This required more statistical analysis than was available to both settings' (42) <i>Facilitator:</i> 'There are many things that crop up once you start collecting the data ...it's great to have someone to call on for help' (9)
	Transparent objectives	The provision of transparent objectives for collecting PROMs	<i>Barrier:</i> 'Staff became disappointed in its performance as a patient-assessment tool, the staff's perception of its purpose became ambiguous, and there was uncertainty as to whether POS was an audit tool by which their effectiveness would be monitored by management' (53)
	Open to feedback and change	The openness to receiving feedback and willingness to change practice	<i>Barrier:</i> 'I have my own way of doing things' (54) <i>Facilitator:</i> 'The cornerstone of good practice... a type of psychiatric X-ray that shows you where the problems are and how good our treatment... interventions are at sorting out these problems' (9)
Methodological considerations	Interpretation	The ability to make sense of the feedback	<i>Barrier:</i> 'Your gut feeling about how depressed someone is and their PHQ-9 score often don't marry up' (44) <i>Facilitator:</i> 'Some clinicians were seeking more sophisticated feedback than just graphs showing current or current-compared-with-past ratings' (8)
	Validity of measures	The belief that results were a true reflection of care	<i>Barrier:</i> 'They were also aware of the potential for manipulating scores' (43).
	Sensitivity	The sensitivity of the measures to detect change	<i>Barrier:</i> 'Direct clinical benefits of using the POS were less apparent to hospice staff, probably owing to the complex clinical needs of their patients that the POS is not sensitive enough to detect' (42)
Impact on patient care	Quality improvement	The impact of the information on patient care	<i>Barrier:</i> 'QOF tick-box exercise as far as I'm concerned' (44) <i>Facilitator:</i> 'Clients were given the opportunity to identify their own problems, and to make priorities according to what was meaningful to them, this resulted in more distinct goals than before they started to use the COPM'(52)
	Indirect effects	The additional factors that may impact on patient care	<i>Barriers:</i> 'I've actually had people say it, they just make them feel worse...I know how bad I feel and I don't need to see it written down' (50) <i>Facilitator:</i> 'I think that people will develop a respect for your clinical judgement if you spend time listening to them' (45)

Competing interests

None declared

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MB and JB were involved in the conception, design, analysis and interpretation of data. JG was involved in the design, analysis and interpretation of data. All authors were involved in drafting the article and revising it critically for important intellectual content, and approved the final version to be published. MB is the guarantor.

Data sharing

All supporting documents have been submitted as appendices.

Figures

Figure 1: Flowchart of study selection

Appendices

Appendix 1- Search strategy

Appendix 2: Critical appraisal of included studies using CASP assessment tool

Appendix 3: Themes identified as barriers and facilitators to the use of PROMs within each study

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