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# Development of a self-managed loaded exercise programme for rotator cuff tendinopathy

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27 **Abstract**

28           This paper describes a self-managed loaded exercise programme which has been  
29 designed to address the pain and disability associated with rotator cuff tendinopathy. The  
30 intervention has been developed with reference to current self-management theory and with  
31 reference to the emerging benefit of loaded exercise for tendinopathy. This self-managed  
32 loaded exercise programme is being evaluated within the mixed methods SELF study  
33 (ISRCTN 84709751) which includes a pragmatic randomised controlled trial conducted  
34 within the UK National Health Service.

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37 Word count 2000

38 Key words: rotator cuff tendinopathy, exercise, rehabilitation, self-management

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## 48 **Introduction**

49 In 2010, the UK government published its' white paper Equity & Excellence: Liberating the  
50 National Health Service (NHS) [1]. The emphasis of this paper was towards improving the  
51 outcomes of healthcare with the patient at the centre of every decision that is taken.

52 However, this proposition is in the face of significant financial challenges and the need for  
53 the NHS to deliver unprecedented efficiency gains.

54 Self-management has been proffered by some as one solution to this increasingly untenable  
55 situation [2]. In a situation of rising demand and falling supply, strategies to facilitate self-  
56 managed behaviour offer an opportunity to redress the balance by reducing the requirement  
57 and hence demand for regular contact with health care professionals.

58 As well as offering a pragmatic solution to an organisational issue, self-management offers  
59 opportunities to individualise care and there is evidence to suggest that an approach where  
60 patients are encouraged to take responsibility for their own care is at least comparable to  
61 treatment requiring regular clinic attendance [3,4]. Upon this background, this paper  
62 describes a self-managed exercise programme for rotator cuff tendinopathy.

63 Rotator cuff tendinopathy is a common problem with increasing prevalence as age increases  
64 [5,6]. Hence it is expected that the demand for health care in this area will increase as the  
65 population ages. It has also been identified that this condition is resistant to treatment and  
66 possibly recurrent in nature in certain populations [7-9] and so it is hypothesised that  
67 outcomes will be superior where the patients are equipped to deal with this condition on an  
68 on-going basis. Additionally, over recent years, there has been growing recognition of the  
69 benefit of loaded exercise for rotator cuff tendinopathy [3,10-12] and in 2012, the National  
70 Institute for Health Research funded a mixed methods study to evaluate the clinical and  
71 cost-effectiveness of a self-managed exercise programme versus usual physiotherapy for  
72 chronic rotator cuff disorders: the SELF study (ISRCTN 84709751) [13].

73 According to the guidance offered by Craig et al [14] self-managed loaded exercise should  
74 be regarded as a complex intervention because of the number of potential interactions  
75 between the components of the intervention. To facilitate the process of appraisal and  
76 implementation, an evaluation of a complex intervention should include a description of the  
77 intervention as an essential step of reporting [14,15]. Thus, the purpose of this paper is to  
78 offer a full description of the experimental self-managed exercise intervention for the SELF  
79 study.

## 80 **Overview of the SELF study**

81 The SELF study is a mixed methods study to evaluate the clinical and cost-effectiveness  
82 of a self-managed exercise programme versus usual physiotherapy for chronic rotator cuff  
83 disorders. The study includes a randomised controlled trial (RCT) where participants will be  
84 allocated to self-managed loaded exercise (experimental) or usual physiotherapy (control)  
85 and followed-up after three, six and 12 months. The primary outcome measure for the RCT  
86 is the shoulder pain and disability index (SPADI). The full protocol has been published [13].

## 87 **An introduction to the technology**

88 The intervention is self-managed loaded exercise. The exercise, prescribed by the  
89 physiotherapist but completed by the patient, involves exercising the affected shoulder  
90 against gravity, a resistive therapeutic band or hand weight over three sets of ten to 15  
91 repetitions twice per day. This exercise can be uncomfortable but is prescribed to ensure  
92 that this is manageable. Exercise prescription is guided by symptomatic response requiring  
93 that pain is produced during exercise but symptoms are no worse upon cessation [16,17].  
94 Participants with more severe symptoms tend to commence a lighter regime initially and a  
95 typical outline programme is presented in figure 1 which is adapted to meet individual needs.  
96 Although there is emerging evidence supporting loaded exercise as the type of exercise to  
97 be prescribed [11] the optimal dose is unknown. In reporting favourable outcomes in people  
98 complaining of shoulder pain, Bernhardsson et al [10], Holmgren et al [11] and Jonsson et al

99 [12] prescribed three sets of 15 repetitions completed twice per day. Bernhardsson et al [10]  
100 and Jonsson et al [12] maintained this programme for 12 weeks whilst Holmgren et al [11]  
101 maintained their programme for eight weeks before reducing to one set of exercise per day  
102 between weeks eight to 12. As well as consistency in terms of sets and repetitions all of  
103 these studies required the exercise to be uncomfortable. These parameters are consistent  
104 with those proposed here. However, in contrast to these studies a time-frame for the  
105 intervention has not been pre-specified. Instead the treating physiotherapist and patient will  
106 determine the point of treatment cessation. It is recognised that a favourable response might  
107 require a minimum of three months [16] but the choice to omit a pre-specified time frame  
108 reflects the nature and response times of individual patients [18] and thus is more pragmatic  
109 in nature.

110 In keeping with Jonsson et al [12] the intervention comprises only one exercise. This is in  
111 contrast to Berhardddson et al [10] and Holmgren et al [11] who prescribed multiple exercises.  
112 A single exercise approach is preferred here for two reasons: First, as a pragmatic time-  
113 saving solution [19]. Low levels of engagement with exercise programmes are a widely  
114 recognised problem and it is suggested that single exercise prescription minimises some of  
115 the barriers in terms of time to complete and recall. Secondly, the incremental benefit of  
116 adding more exercises that are theoretically stressing the same tissue is unknown and  
117 possibly unnecessary.

## 118 **The self-managed framework**

119 The exercise is operationalized within a self-managed framework. Here self-management  
120 refers to situations where people are encouraged to actively manage their symptoms,  
121 treatment, consequences and life-style changes associated with their condition [2,20]. This  
122 process is facilitated through an equal therapeutic alliance, or partnership, between patient  
123 and therapist. The self-managed framework consists of components currently regarded as

124 effective mechanisms by which to enhance self-efficacy and facilitate self-management  
125 [21,22] including:

- 126 • Knowledge translation
- 127 • Exercise/ skill acquisition
- 128 • Self-monitoring
- 129 • Goal setting
- 130 • Problem solving
- 131 • Pro-active follow-up

132

133 In line with the Common Sense Model of self-regulation of health and illness [23-26], how  
134 the patient perceives the problem is pivotal. Success of the intervention is dependent upon  
135 the patient interpreting their pain response in a way that facilitates the use of exercise as a  
136 management strategy. If beliefs persist that the pain is a sign of tissue damage and that rest  
137 is required to enable the tissue to recover then it is doubtful that the programme could be  
138 implemented successfully. Such an appraisal would result in avoidance behaviour and would  
139 preclude any level of engagement. To address this concern, the patient is encouraged to  
140 communicate their understanding of the problem and the therapist is encouraged to frame  
141 the discussion from the perspective that the muscles and tendons are de-conditioned (or  
142 weakened or lacking fitness) and need a progressive programme of exercise to restore  
143 condition and function. Description of tissue based pathology, e.g. rotator cuff tear, is  
144 avoided, or challenged. In this situation, reliance is placed upon the development of a  
145 therapeutic alliance where doubts and concerns can be expressed by the patient and  
146 reassurance offered by the physiotherapist along with an acceptable explanation of the  
147 cause of the problem. The purpose of this knowledge translation is to facilitate  
148 understanding upon which a successful partnership can be developed. Understanding is re-  
149 visited using simple questions such as: What do you understand is the cause of your  
150 problem? Why could exercise help?

151 Enhancement of self-efficacy, defined as the confidence to perform a specific task or  
152 behaviour [25], which is one of the major constructs of Bandura's Social Cognitive Theory of  
153 behaviour change [25], is a key goal of this self-management programme. Four potential  
154 strategies to enhance self-efficacy have been suggested; mastery, modelling, interpreting  
155 physiological signs and feedback/ persuasion [22]. Enhancement of self-efficacy is seen as a  
156 key component to facilitate regular engagement with the programme. A single exercise is  
157 prescribed and although progressions and regressions of the exercise are discussed, only  
158 one exercise is completed at any one time. The reason for this restricted prescription is  
159 pragmatic in nature, as discussed previously, but it is expected that a simple prescription will  
160 also facilitate mastery of the task [25]. The patients have the opportunity to observe the  
161 therapist undertaking the exercise and will subsequently model their behaviour on that of the  
162 therapist whilst repeating the exercise themselves. This will be re-enforced by a diagram,  
163 drawn by the patient, on an exercise diary (figure 2) which will serve as a visual memory  
164 stimulus.

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166 Self-monitoring and appropriate interpretation of physiological signs is regarded as a  
167 cornerstone of successful self-management [25]. Within this programme the patients are  
168 encouraged to monitor their pain response whilst exercising, which is recorded in the self-  
169 report diary, in the knowledge that pain should be produced whilst the exercising but should  
170 be no worse upon cessation [17]. When the pain response abates this is the stimulus to  
171 progress the exercise. Such a response is in line with others who advocate loaded exercise  
172 [10-12,16,17,27]. In contrast to others who have used a numeric pain rating scale, for  
173 example pain no greater than 5/10 [11], to guide exercise progression, the intervention  
174 described here enables the patient to judge what is manageable in terms of symptom  
175 response. This decision reflects individual perceptions of what constitutes acceptability in  
176 terms of pain. Some patients might be more tolerant and more willing than others to provoke  
177 pain whilst exercising and it is felt unwise to limit the potential of some because of  
178 unsubstantiated fears relating to potential tissue damage.

179 At the initial meeting between physiotherapist and patient, goals are set using the patient  
180 specific functional scale [28] as a guide. A goal is negotiated, for example being able to  
181 reach into a cupboard, and the current level of difficulty is established. This is monitored,  
182 discussed at follow-up appointments and new goals set as appropriate. Such a component  
183 has the capacity to be a useful form of mid- to long term self-monitoring by offering  
184 reassurance regarding progress. The primary aim of the self-managed exercise programme  
185 is to facilitate movement and functional restoration and goal setting is encouraged along  
186 these lines.

187 Following this the patients are encouraged to consider any barriers to implementation. Some  
188 pragmatic solutions to common problems, particularly time limitations, are factored in to the  
189 intervention but the idea is raised pro-actively by the physiotherapist at the initial meeting by  
190 asking the patient how confident they are that they will be able to complete the task in hand.  
191 Any uncertainty is discussed and the patient is encouraged to consider potential solutions.  
192 Barriers to implementations are also raised and discussed with reference to the exercise  
193 diary at subsequent follow-up appointments.

194 The patients are offered the opportunity to return to the clinic at a convenient and  
195 appropriate time with the intention that this meeting will offer the opportunity for useful  
196 feedback and possibly the opportunity for persuasive intervention by the therapist if  
197 difficulties have been encountered [22]. Typically follow-up appointments are scheduled on a  
198 monthly basis to begin with but the needs of the patients inform this decision. For example,  
199 some patients feel confident and able following the initial meeting and do not require a  
200 scheduled follow-up appointment, only the opportunity to contact the physiotherapist should  
201 things not go to plan. Conversely some patients will return to the physiotherapist within a few  
202 days to seek re-assurance and guidance where necessary. The flow of a typical follow-up  
203 session is displayed in figure 3.

204 This intervention has been designed with practice context in mind where typical  
205 physiotherapy appointments consist of an initial session lasting 40 minutes and subsequent  
206 sessions lasting 20 minutes. The intervention requires minimal training and can be adopted  
207 in the current practice context from a logistical perspective.

## 208 **Conclusion**

209 This paper has described a self-managed loaded exercise programme which has been  
210 designed to address the pain and disability associated with rotator cuff tendinopathy. This  
211 intervention is being evaluated within the mixed methods SELF study which includes a  
212 pragmatic randomised controlled trial conducted within the UK NHS. The clinical and cost-  
213 effectiveness of the self-managed exercise programme compared to usual physiotherapy will  
214 be reported at the conclusion of the SELF study.

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226 The authors report no conflicts of interest.

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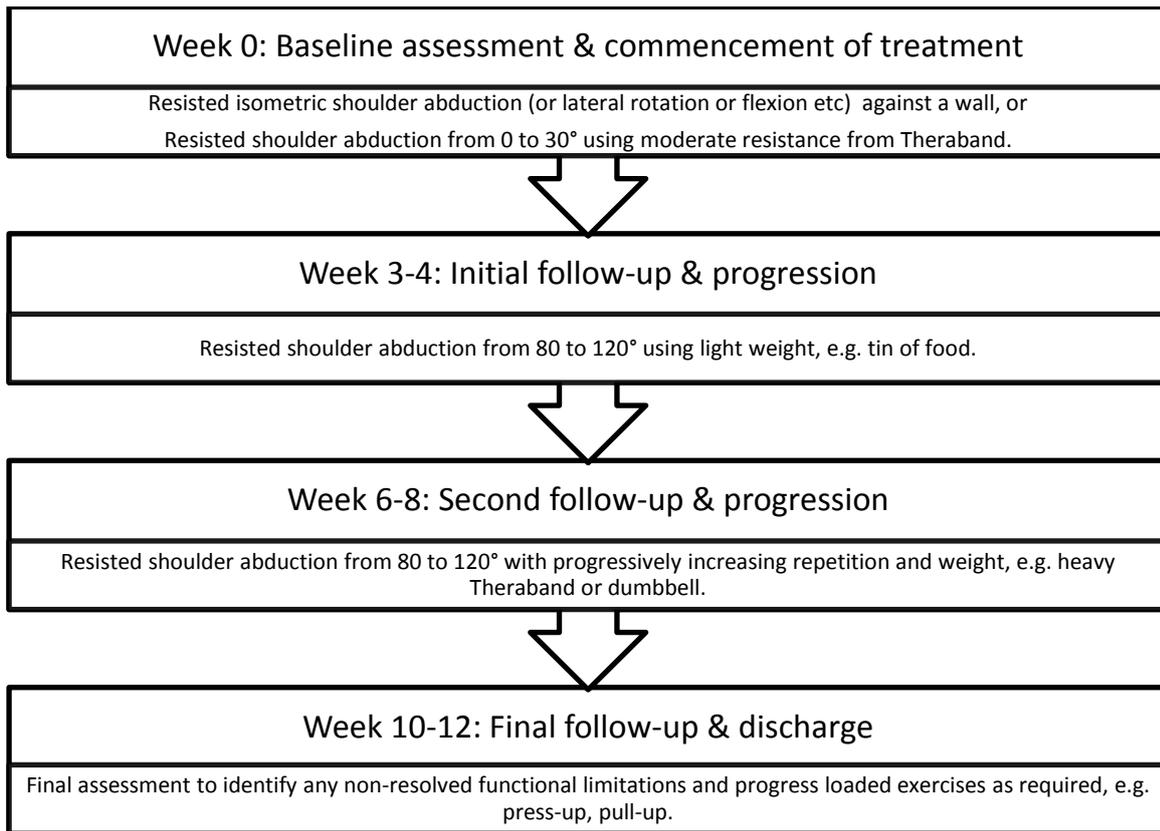
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324 Figure 1 Typical loaded exercise programme and progression

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Exercise Diary

Name: \_\_\_\_\_

Description of exercise to be completed: \_\_\_\_\_

Date: \_\_\_\_\_

Please tick the relevant box when the exercise for that day has been completed as prescribed by the Physiotherapist.

Sun	Mon	Tue	Wed	Thu	Fri	Sat
<input type="checkbox"/>						
<input type="checkbox"/>						
<input type="checkbox"/>						
<input type="checkbox"/>						

\_\_\_\_\_  
 (Physiotherapist: indicate starting date of exercise and time/ date of next follow-up appointment)

(Relevant illustration to be inserted)

Here is an illustration of the exercise you have been prescribed. Please complete \_\_\_ sets of \_\_\_ repetitions, \_\_\_ per day.

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340 Figure 2 Sample exercise diary

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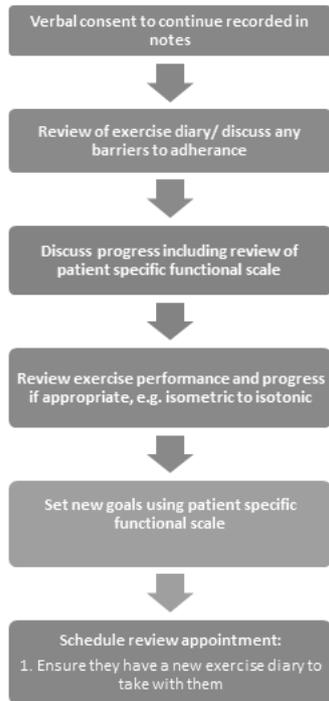
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353 Figure 3 The flow of a typical follow-up appointment

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