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1 Building infrastructures for inclusive regeneration

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- 4
- 5 Abstract

6 This paper explores the foundational role of physical infrastructure in making inclusive, community-led regeneration possible. It does this through documenting three years of 7 8 engaged research on participatory planning, conducted in Westfield, a community in 9 Sheffield, UK, which experiences 'multiple deprivation'. The research looked to support community-led planning efforts taking place under the auspices of the Big Local 10 11 regeneration programme, and afforded significant insight into the combined impacts of austerity and ideologically driven community development initiatives for people trying to 12 13 make positive change in their communities. Our principal contributions are twofold: firstly, a 14 theoretical contribution, on the role of physical infrastructure and how it is understood in making certain kinds of community development possible and impossible; secondly, the 15 application of this theoretical insight to a concrete case, Westfield's pub-turned-community-16 17 centre Com.unity. We conclude by arguing for the critical importance of 'the publicness of 18 public things', and the need for a fundamental reimagining of the roles and responsibilities of both the state and communities, in valuing and investing in the infrastructures that make 19 inclusive urban regeneration possible, if such efforts are to have any hope of success. 20

21

22 Keywords: Community buildings; Social infrastructure; Public things; Community-led

23 regeneration; Asset-based community development; Big Local

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27 1. Introduction

28 1.1

Since the 2007-8 financial crisis, some of the UK's most marginalised and deprived places 29 have faced considerable hardship. Westfield, a planned housing estate on the south eastern 30 edge of Sheffield is such a place (see Figure 1); a pocket of considerable deprivation in a 31 32 post-industrial region that already had some of the lowest wages in the UK (Taylor, 2006). 33 During the period of harsh fiscal austerity that was instituted by governments from 2010 34 onwards, resources were consistently sucked out of Westfield: the local authority, Sheffield City Council, saw its budget halved (National Audit Office, 2018); benefit cuts had huge 35 impacts on households; the post office and pharmacy were closed; and the doctors' surgery 36 was constantly under threat of closure. Given that the City Council had already identified 37 Westfield as 'forgotten' and in need of regeneration (SCC, 2009), the outlook was bleak. 38 39 As long-standing infrastructures and publicly-funded resources disappeared from places like 40 Westfield, however, community development professionals were making the case for a new 41 approach; a variant of Asset Based Community Development (ABCD), championed by 42 community development professionals working outside the state with first-hand experience of the problems that come with top-down initiatives (e.g. Taylor et al, 2007). This centres on 43 44 the idea that the residents of places represent an asset, with the potential to come together 45 and regenerate their communities using their own ideas, talents and time. With the support 46 of National Lottery-funding, the Big Local programme was launched with a view to doing 47 just this. Big Local identified 150 communities around England and promised them each a

million pounds to spend over a ten year period on whatever residents identified as being
most important. A light touch supporting framework was created to help residents come
together, think through their challenges and plan for solutions. Westfield was designated a
Big Local area in the third wave of allocations, in 2013.

52 *1.2*

Even in the brief introduction above we can see a host of different intersecting 53 infrastructures - physical and social – and the changing political rationalities within which 54 55 their provision and use is situated. Together these infrastructures form a backdrop that 56 regeneration work seeks to strengthen, mobilise or rework in order to generate new 57 possibilities for places and the people living in them. The purpose of this paper, therefore, is to critically explore how infrastructures create conditions of possibility for inclusive, 58 community-led regeneration. Working through the 'infrastructural turn' in urban studies, 59 60 our argument is that the socio-material interactions enabled by physical infrastructure play 61 a significant role in urban regeneration, underpinning the potential for meaningful collaboration by influencing the forms of publicness that emerge in community settings. 62 The first contribution of the paper is theoretical. Drawing on political theorist Bonnie 63 Honig's (2017) work on the ways 'public things' bind people together and shape 64 65 attachments to particular forms of democratic politics, we argue it is important to understand how physical infrastructures actively mediate patterns of inclusion and 66 exclusion, shaping the experience of community, horizons of aspiration and the politics of 67 68 recognition in community-led regeneration. As a result, we argue an infrastructural turn helps to productively rework long-standing debates in urban planning, regeneration and 69 70 community development about the relative importance of investment in physical and/ or

social assets, opening up new ways of understanding the significance of what Klinenburg
(2018) calls 'social infrastructures' in underpinning community-led regeneration.

73 The paper's second contribution is to apply this theoretical lens to a concrete piece of social infrastructure, a community centre in Westfield called Com.unity. Over time Com.unity has 74 75 been home to a range of formal and informal uses that have seen it valued and invested in 76 differently. Whilst it has played an important role in shaping day-to-day life on the estate, it 77 has also been a node in a series of ideologically situated projects for change that reveal 78 quite different understandings of community, urban regeneration and the respective roles and responsibilities of the state, local citizens and other stakeholders in decision-making and 79 the life of the community. By exploring three distinct phases in the biography of this 80 building, we show how its sociality as a piece of physical infrastructure has been reworked 81 82 over time, with significant implications for community politics and the regenerated futures being imagined for Westfield. We conclude by arguing for a fundamental reimagining of the 83 84 roles and responsibilities of both the state and communities in building and sustaining, investing in and valuing the basic infrastructures upon which inclusive urban regeneration 85 might be built. 86

87 2. Background

In this section, we outline the historical background that led to Westfield being targeted by a series of regeneration initiatives. These initiatives have placed differing emphases on the physical and/or social dimensions of the area, depending on the prevailing priorities and finances of various public and non-governmental agencies and the respective place-based (physical) or people-based (social) urban policy approaches favoured by successive national governments.

94 2.1 The Mosborough Masterplan

The opportunity is offered to build an efficiently planned, properly structured layout, 95 96 creating an environment where a fuller life can be enjoyed and where successive generations will be born, will live and develop in a setting designed for greater health 97 98 and happiness and more complete fulfilment. (Sheffield Corporation, 1969, p. v) This quotation conveys the great hopes that Sheffield City Council had for Westfield and the 99 other Mosborough 'townships', which it planned and constructed to its south east in the 100 101 late 1960s and early 1970s as, 'one of the most spectacular community concepts in this 102 country' (Sheffield Corporation, undated). Underpinned by extensive survey research into 103 urban and population structure, the masterplanners plan comprehensively for housing, employment, shopping, recreation, communication and utilities, education and social 104 facilities. If this illustrates the ambition of the proposals, it also points to a certain 105 106 paternalism. 'Townships' such as Westfield, comprising around 5000 people, would nourish 107 and enrich the people who moved to them, allowing them to lead healthier and fuller lives 108 than those they left behind in the inner city. We can read this as a promise to future residents, that the infrastructure to support a full and enriching life would be made 109 available to them. Conscious of growing criticism of the physical determinism of post-war 110 planning, however, the planners argue that the 'good life' cannot be designed and needs to 111 112 flexibly consider social development: 'The Plan needs to be conceived as an infrastructure 113 which will provide the opportunity for all kinds of activities to establish themselves and 114 evolve with time' (p41).

To this end, community meeting rooms were provided and the notion of a hub for thecommunity was expanded further in a promotional document for prospective residents,

detailing the wide range of support available in 'Westfield Centre'. The complex would
include first and middle schools, alongside a health centre, the community rooms and pub.
It also, however, reiterates that all of this is simply an enabling foundation: 'The community
will flourish at its best by having an enthusiastic Community Association. Every
encouragement is on hand for people to develop the community along the lines they wish in
this way. Local community services, police, teachers, religious ministers, are all ready and
eager to help all they can' (Sheffield Corporation, undated).

124 2.2 Industrial decline

Testimonies of early Westfield residents describe the 'holiday feel' that accompanied moving into a house that had hitherto unimaginable luxuries such as indoor plumbing. In more reflective moments, however, they also convey the difficulties that arose as the promised transport, shopping and social infrastructure was not yet in place to support them. In response, however, we can see people beginning to play the roles the planners imagined for them:

...a lot of us got together and met in the community rooms and decided [to] form a
committee. And that's what we did, we all put a pound in and we had our first disco.
From there it escalated, we thought we could have a disco regularly and we could
hire a bar in. Then we decided to have our first gala. A playgroup opened for kiddies,
a luncheon club. I used to do the luncheon club, cook for old ladies, but all of a
sudden you've got this community growing and coming together! (*interview with resident*)

The world of full-employment and industrial prosperity that conceived Westfield was,
however, very different from the post-1973 one that delivered it. The new jobs promised in

the plan did not arrive as Sheffield experienced sharp post-industrial decline. The collapse of
the city's steel manufacturing industry saw unemployment rise from around 4% in 1978 to
15.5% in 1984 (Winkler, 2007). From the 1990s onwards residents report growing problems
with drugs and crime but Westfield found itself overlooked by targeted regeneration
programs made available in similar areas on account of being statistically masked by
relatively affluent adjacent areas.

146 *2.3 Regeneration and the birth of Com.unity*

In 2002 events came to a head, when a high-profile murder occurred outside the pub in
Westfield centre. The estate was belatedly deemed a priority for intervention, with official
data indicating that the central core of the estate was among the most deprived areas in the
country: the 10% most deprived for income levels, employment and health, and the 3%
most deprived for education, skills and training. (SCC, 2009).

The creation of the new community centre, *Com.unity* (see Figure 2), was at the heart of a council-led plan for the regeneration of Westfield published in 2009, following a programme of community consultation. Emblematically, it would be housed in the pub where the murder had taken place. Having been characterised as a hot-spot for drug dealing and antisocial behaviour, the pub had quickly been closed after the murder (BBC, 2010). Funding would come from a Youth Capital Fund provided by national government, meaning that *Com.unity*'s initial focus was to be youth work.

159 2.4 Austerity and Big Local

The aftermath of the 2007-8 financial crisis and the election nationally of a Conservative-led
 coalition government committed to austerity in 2010 saw Westfield and *Com.unity* facing

another markedly changed context. National regeneration funding disappeared and the 162 resources and capacity of the local state were severely curtailed. Since 2010, Sheffield City 163 Council has been forced to make year-on-year budget cuts amounting to a total of £430m 164 and, by 2016, the Council had reportedly shed a quarter of its workforce as a result of these 165 cuts (BBC, 2016). Austerity has impacted upon the quality and quantity of a range of local 166 community and environmental services such as libraries, parks and highways maintenance 167 168 and local councillors have been forced to make difficult decisions that have resulted in 169 reduced levels of care for vulnerable groups and the cessation of certain non-statutory services. A report on the differential impact of austerity on local government, conducted by 170 academics for the Joseph Rowntree Foundation, found that the most deprived areas saw 171 budget reductions of £220 per head between 2010 and 2014, versus just £40 in the least 172 deprived (Hastings et al, 2015). In this context, as the Council's initial regeneration plan 173 174 faltered, the arrival of Big Local in Westfield in 2013 was opportune, representing the 175 prospect of ten years of support and £1million to be directed at locally identified priorities.¹ Com.unity, the still relatively new community centre, was central to the work of the 176 residents who came together to form a Big Local partnership in Westfield, providing a 177 potential base for the activities and initiatives they looked to foster. 178 179 Whilst the Big Local programme had a self-conscious commitment not to substitute for provision resourced by other organisations, however, this sat uncomfortably in the wider 180 181 context: savage cuts being driven through by a national government committed to 'The Big

182 Society', which sought to reduce the state's role and devolve responsibility for many local

¹ For context, the impact of the £220 cut in local government spending amounts to just under £200,000 per year in Westfield, the Big Local investment amounts to £100,000 per year. Reductions to centrally administered benefits, significant for individuals in a community where unemployment was three times the Sheffield average (SCC, 2009), are not included in this figure. Moreover, as the JRF report also notes, it is important to recognise that as resource was diminishing demand for services was increasing.

183 services to local voluntary and community groups. Featherstone et al (2012) have described this as 'austerity localism', with communities left seeking ways to fill the gaps left by a 184 rapidly shrinking local state. The process of 'asset transfer', through which infrastructure 185 such as libraries and leisure centres have been transferred from the public to the voluntary 186 sector, has become a defining feature of this austerity localism (Findlay-King et al, 2017). 187 188 Just one-year into Westfield Big Local (WBL), the newly formed, resident-led Partnership 189 confronted this tension in the starkest terms. Two local authority directors came to a 190 meeting to announce that the council would no longer be able to fund *Com.unity*. The 191 officers said that, as much as they disliked the term, this was a 'Big Society' moment; WBL could run *Com.unity* for themselves, using the Big Local resource, or it would have to close. 192 WBL was not alone in facing this dilemma: as Gregory (2018) reports, many of the 150 Big 193 Local areas across England have found themselves involved in similar asset transfer 194 arrangements in their efforts to sustain vital elements of local social infrastructure. 195 196 The story of Westfield's development has been shaped by major economic and social 197 changes that have undermined many of the optimistic promises made by its planners. 198 Responses to these changes have also tracked wider political shifts in urban governance, from state-led planning to regeneration and on to contested forms of community-led 199 200 development. Each of these regimes operates with different understandings of people, 201 place and the importance of various forms of infrastructure to their prospects. To explore 202 this further we go on to consider the idea of ABCD as a particular way of thinking about the 203 physical and social resources required for inclusive regeneration.

204 **3. Theory**

205 3.1 Big Local and ABCD

The starting point for ABCD is what's strong, not what's wrong. (Russell, 2020, p. 16) 206 Ideas of Asset Based Community Development (ABCD) were developed and gained ground 207 208 in the United States from the early 1980s as an alternative to traditional 'needs' based approaches to community work that start from the assumption that certain places are 209 210 deficient in key resources and therefore require external assistance (Kretzmann and 211 McKnight, 1993). Proponents argue that needs based approaches have reinforced territorial stigma and, sometimes unwittingly, fostered top-down leadership based on denigrating 212 213 local people and interpellating them as passive recipients of external 'help' (Mathie and 214 Cunningham, 2003). Top down initiatives fail, Russell (2020) argues, because they rely on a two-dimensional framework for understanding change in places, which consists of 215 institutional interventions and individual behaviour change. ABCD by contrast introduces 216 and privileges a third dimension, the environmental/social (p. 14). From here, he identifies 217 five categories into which the principles and practices of ABCD fall: 1, Citizen-led; 2, 218 219 Relationship-oriented; 3, Asset-based; 4, Place-based; 5, Inclusion-focused (2020, p. 15). 220 The relationship between map and territory runs through ABCD, both as metaphor and 221 practice. ABCD suggests that prevailing approaches to community development have missed the fact that all places must be mapped afresh, based on a fine-grained understanding of 222 the territory. By 'mapping' both tangible (physical) and intangible (social) local assets, ABCD 223 224 seeks to start from recognition of the often underappreciated skills and resources that exist 225 within all communities, building on these to address local concerns with a particular focus 226 on the associational networks through which people can be organised. In this regard, ABCD 227 has strong affinities with community-led approaches to planning and regeneration that seek

to empower local people to take control of the development of their own communities(Reardon, 2014).

230 The Big Local programme built on the roots of similar community-development experiments in the UK, critical of the failure of large-scale, often physically orientated public 231 232 regeneration funding to generate lasting community capacity-during the 2000s (Taylor et al, 233 2007). By offering a relatively long-term, ten-year commitment and a flexible process, the Big Local programme was designed to enable the patient development of community 234 235 capacity in areas previously overlooked by regeneration funding. 236 As noted above, however, such programmes and philosophies sit in an ambiguous political 237 relation to other political currents. As austerity localism was introduced, for example, Aiken et al (2011, np) sounded warnings about the potential risks of communities taking over the 238 control of local buildings and land: 239 240 Without the right conditions in place, asset ownership/management can struggle to achieve benefits. Community organisations need to be mindful of the risks and costs 241

243 aspirations. Community organisations need to strike a difficult balance between

involved in asset control, as assets can become liabilities that undermine community

244 achieving financial sustainability and delivering community benefit. The

245 opportunities for generating income vary among different organisations and

246 communities, and support is needed in developing the skills required to manage

assets effectively.

242

Thus, in the context of neoliberal retrenchment of welfare spending and programmes of public austerity, there is a clear danger that calls for ABCD may intersect with varieties of 'self-help' or the promotion of entrepreneurial over activist orientations to community

action, legitimising the retreat of the state and regressive forms of localism (Featherstone et
al, 2012; MacLeod and Emejulu, 2014). As Wolf-Powers (2014) highlights it is therefore
important to critically analyse the political norms underpinning different conceptions of
community development and planning, examining their theories of change and
understandings of underlying socio-economic drivers.

256 3.2 The Infrastructural Turn

The use of the term 'assets' in ABCD is deliberately broad, encompassing both physical and 257 social resources for community development. In this regard there are important 258 intersections with the recent expansion of interest in 'infrastructure' in urban studies. 259 260 Indeed, recent years have seen a marked 'infrastructural turn', with a significant expansion of scholarship on the relations between various forms of technical infrastructure, patterns 261 262 of urban social life and the politics of urban development (e.g. Amin, 2014; Lemanski, 2019). Drawing on wider theoretical interest in vital materialism, scholars have drawn renewed 263 264 attention to the socio-technical underpinnings of urban life and how the provision and use of urban infrastructures form part of the governing apparatus of contemporary societies 265 266 (Larkin, 2013). In doing so, they recentre long-standing debates in planning and community development about the interrelations between the physical and the social in the 267 development of places. 268

Infrastructural studies re-examine the manifold ways in which the built environment can be
considered political (Wakefield, 2018) often by focusing on the "system of substrates" (Star,
1999, 380), such as the networks of pipes, cables and roads, that underpin the urban world.
Recent work has also, however, prompted a gradual broadening of the always fuzzy
definition of the term to encompass a wider range of both material and immaterial

infrastructures considered 'platforms providing for and reproducing life in the city' (Simone,
2004). In this wider theoretical sense, infrastructures are conceived theoretically as part of
the grounds on which social action unfolds, binding people and things together and enabling
various forms of 'transmission' from one state to another over time (Berlant, 2011).

In a related but more prosaic vein, Eric Klinenberg (2018, 16) defines 'social infrastructure' 278 279 broadly in terms that encompass both the physical and social to focus on "the physical places and organisations that shape the way people interact" suggesting they are a crucial 280 281 'building block' of social life that "helps make us who we are and determines how we live" (32/33). Clearly distinct from more technical forms of infrastructure like power or sanitation, 282 Klinenberg's work nonetheless illustrates how certain forms of social provision, schools, 283 284 libraries and the organisations that use them, provide a crucial 'platform' through which 285 interactions and mutual support between people can grow. Klinenberg's argument, that the value of social infrastructures has been underestimated leading to long-term 286 287 underinvestment, resonates powerfully with the long-standing concerns of regeneration and community-development practitioners working in marginalised places where the 288 physical and organisational fabric of associational life is frequently strained by 289 disinvestment. It also intersects in significant ways with scholarship on the effects of 290 291 austerity regimes on community facilities and marginalised communities in many global northern states over recent years. 292

Pain (2018, 388), for example, discusses how long-term disinvestment in parts of north-east
England is akin to successive waves of 'slow violence' being visited upon particular urban
areas and she describes how it "appears to become encoded in the material, ecological and
social fabric of certain places" producing a "collective spatial trauma". Reflecting on the

most recent phase of retrenchment in England, Shaw (2019, 973) argues that austerity 297 298 "harms the social infrastructures of co-existence" by imposing a 'slow urbicide' on the "buildings, streets and other built ecologies of everyday life". Robinson and Sheldon (2019, 299 112), meanwhile, highlight the difficulty of gaining recognition of the value of "ordinary' 300 301 community buildings, such as libraries and day centres, [that] are pivotal yet underacknowledged participants in the maintenance of forms of life, which are both threatened 302 by austerity and offer modes of responding to it". Such studies not only re-affirm the 303 304 importance of social infrastructures but also highlight that, like other forms of 305 infrastructure, they often only become visible when they are threatened, break down or 306 cease to exist, producing an enforced reconfiguration of the social relations they have 307 hitherto enabled.

308 Studies of infrastructure failures amidst huge inequalities in access have been a particular 309 focus for urban scholarship in the global south. Abdul Maliq Simone (2004), for example, 310 argues that people themselves become infrastructures amidst the 'ruined' physical 311 infrastructure of Johannesburg, enabling the ongoing transmission of basic goods and services and facilitating economic and social opportunity. Austerity-induced retrenchment 312 313 of social infrastructures, however, means that such insights increasingly resonate with the lived experiences of marginalised people and places in the heartlands of neoliberal 314 capitalism. Potentially perverse intersections with austerity political projects like the Big 315 316 Society, for example, place asset-based community development programmes like Big Local 317 in danger of providing cover for the retrenchment of state support for social infrastructure; legitimising a falling back on people as infrastructure to backfill lost services and resources 318 319 (see e.g. MacLeod and Emejulu, 2014; Tonkiss, 2013).

320 3.3 'Public Things' and the dynamic political relations of social infrastructure

321 Debates about disinvestment, the loss of social infrastructures and their disproportionately 322 negative consequences for already disadvantaged people and places clearly raise important political and strategic questions for community development and regeneration practice. 323 324 However, if "[t]hinking infrastructurally... is important to consider the kinds and qualities of 325 facilities that allow social life to happen, the kind of sociality that is afforded by them, and how this can be recognised as a kind of public life" (Latham and Layton, 2019, 4), it requires 326 327 more than a focus on key moments of loss or contestation of infrastructure provision. 328 Lemanski's (2019) concept of 'infrastructural citizenship' is useful here, pointing to the 329 ongoing forms of state-citizen relations enabled by engagement with, sometimes faltering, public infrastructures. Her argument intersects too with political theorist Bonnie Honig's 330 (2017) concern for the political and democratic potential of what she terms 'public things'. 331 Drawing on the object relations of D.W. Winnicott and Hannah Arendt's concern for things, 332 333 Honig (2017, 5) argues that a wide range of objects, including infrastructures, can be 334 considered "part of the "holding environment" of democratic citizenship; they furnish the world of democratic life. They do not take care of our needs only. They also constitute us, 335 complement us, limit us, thwart us, and interpellate us into democratic citizenship." 336 337 Honig argues that continuing attachments to 'public things' evidence alternative ways of relating to and caring for the world, beyond the dominance of instrumental economic 338 rationalities. In this way Honig argues public things can help anchor ongoing attachments 339 340 that orientate the commitments of actors in important ways, binding them together as (always potentially fractious) collectives around shared concerns that create the possibility 341 342 of political community. For Honig this does not necessarily mean an exclusive focus on the

agency of things rather "...the human remains the focus, but things have agency enough to
thwart or support human plans or ambitions, and we do well to acknowledge their power
and, when appropriate to allow that power to work on us..."(28).

Social infrastructures like community buildings are both an ordinary and fairly obvious 346 347 example of a public thing. After all, as Mattson (1999, 13) contends, "Democracy requires 348 places where citizens can gather together to discuss the issues of the day and work on solving problems". Honig's provocations, coupled with recognition of the ways that social 349 350 infrastructures shape citizenship relations, suggest the importance of paying close attention to the social relations that are configured around them, however, and the forms of 351 collectivity they would 'interpellate' people to be part of. In particular it challenges scholars 352 to recognise and explore the complex ways public things interact with the political regimes 353 and projects in which they are situated, generating changing patterns of inclusion/ 354 exclusion. Rather than assuming, for example, that shifts from public, to private or 355 356 community ownership or control imply clearly defined changes in these relations it instead becomes important to empirically explore those patterns and the forms of publicness they 357 enable. 358

This argument has considerable significance for community-led regeneration efforts that advocate community-ownership and control as a means of strengthening associational networks. As we have suggested, the implications for a programme like Big Local, operating in the shadow of a wider austerity agenda that seeks to offload and download responsibility for the provision and maintenance of social infrastructures, are particularly stark (Peck, 2012; Pill and Guarneros-Meza, 2018). In the rest of the paper we therefore set out to explore the community centre, *Com.unity*, as a 'public thing' in Westfield, exploring the

ways its publics have been made and remade over time and assessing what this means forinclusive community-led regeneration.

368 **4. Methods** (500 words)

369 4.1

370 The paper draws on a range of data gathered through more than three years of engaged 371 action learning and action research work under the auspices of a community-university partnership with WBL. Over the period of our engagement, a variety of participatory action 372 373 research (PAR) projects were undertaken. PAR involves a commitment to aiming for democratic engagement with research participants (McIntyre, 2008; Reason and Bradbury, 374 375 2008). These projects were designed to inform WBL's plan for how to invest their resources 376 to realise long-lasting, positive change on the estate. Activities included background 377 research on existing data, asset-mapping exercises, story-telling workshops, visioning exercises and plan-writing workshops. This work generated a community profile, vision and 378 ultimately contributed to a plan, approved by the funder in 2015 (Westfield Big Local, 2015). 379 380 For further consideration of the authors' experiences of community led planning through 381 the Big Local programme in Westfield see XXX (2020).

Our analysis here rests on our role as participant observers whilst engaged in this work. As Flick (2006, 220) has it, participant observers 'dive headlong into the field', observing from a member's perspective but also influencing on account of their participation. This was combined with archival, documentary and interview research including 35 semi-structured, qualitative interviews with participants and local service providers conducted between August 2015 and February 2016.

388

389

390 5. Results and Discussion (2000	words)
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391 Above we laid out the wider economic, social and political contexts that led to Westfield 392 being targeted for regeneration and chosen as a Big Local area. We also introduced Com.unity, as a significant piece of social infrastructure on an estate where 393 deindustrialisation and long-term disinvestment has seen many of the carefully justified 394 395 promises made in the Mosborough masterplan unravel. This section of the paper traces how these broad changes have found expression in the changing configuration of the building 396 397 that housed Com.unity, drawing on the discussion above to consider the inclusions and 398 exclusions that the building's physical character and changing uses have engendered to 399 draw out their significance for inclusive regeneration.

400 5.1 The Public House

401 That the masterplan made provision for a pub in the centre of the new Westfield estate is a testament to their perceived importance. Klinenberg (2018, 44) quotes approvingly from the 402 Mass Observation study of British industrial culture that the pub, "Of all the social 403 404 institutions that mould men's lives between home and work in an industrial town...holds more people, takes more of their time and money, than church, cinema, dance-hall, and 405 political organizations put together." The pub is perhaps then an archetypal example of 406 407 social infrastructure. There is little record of the life of the 'Golden Keys' and the forms of sociality this infrastructure supported, though long-standing residents recall it as a space 408 where residents who had arrived from all over Sheffield could meet and form bonds. In 409

keeping with other estate pubs, however, by the time it closed, it had developed a bad
reputation (see Whitney, 2017). A place apparently avoided by many for its hostile
atmosphere, which accommodated anti-social behaviour, drug dealing and other criminal
activities; a symbol of the issues that had seen the estate increasingly stigmatized as a
problem.

415 5.2 From public house to public service, 2011-2014

The local authority's decision to purchase the building was taken before the financial crisis 416 and formed part of a wider package of regeneration measures that recognised a 417 418 concentration of "extreme multiple disadvantage" located in the council housing in the 419 centre of the estate. Following a process of community engagement, the regeneration plan identified a long list of 'issues' to be addressed. The £420,000 renovation of the former 420 Golden Keys was central to this and was seen as a way to address problems of anti-social 421 422 and criminal behaviour by creating a positive focus for young people (SCC, 2009). The 423 building was refurbished and decorated in consultation with local young people. An upstairs 424 area accommodated a youth club with café, gym and 'chill-out' areas, which provided IT 425 facilities. Redesigned basement rooms hosted public health and educational activities. Having been closed and then put up for sale, the former pub site offered a relatively 426 inexpensive opportunity to create this new community space in Westfield. At the same 427 time, it also symbolised the incremental effects of long-term disinvestment and fragmented 428 decision-making by public bodies on social infrastructure in the area. The community rooms 429 430 provided in the original plan, where early residents had come together to form an association, had been taken over by the local authority led multi-agency support team, 431 providing social care and welfare services. The only other remaining meeting space on the 432

estate was a small room housing the Tenants' and Residents' Association (TARA) which had
been disbanded and reformed several times in acrimonious circumstances.

Whilst this reveals the marked need for social infrastructure in Westfield, the opening of a
community centre, administered by the local state nonetheless marked a significant break in
the building's use and the forms of publicness it assembled. For some Westfield residents
whose sense of place had The Golden Keys at its heart the change was reported to be
alienating:

440 We had an issue, when it was turned from a pub to a youth club, me and Angela

441 went round this estate six, seven weeks talking to people. Getting them to accept it.

442 Because they wouldn't. They didn't want their pub to go. Even though they never

443 went in it, it was their pub. (Big Local Member and Youth Worker)

444 The 'Youth' focused refurbishment of the revamped facility arguably exacerbated this, generating a sense that the centre was not intended for all residents on the estate. Activities 445 for young people were key part of the centre's early offer, with a well-attended youth club, 446 after-school homework clubs and holiday activities organised. Local authority appointed 447 448 community workers noted with pride that the building was one of the few community centres in the city never to be 'tagged' or vandalised, suggesting a level of 'ownership' 449 450 amongst local young people. Although those involved admitted that it was often hard to generate interest, a range of other community activities were made available through the 451 452 centre including adult learning classes, mother and baby mornings, exercise classes and, for a while, a community café, . 453

During this period, *Com.unity* was owned and managed as a public facility, subject to a
 particular regime of managerialised local authority control, ostensibly intended to

456 guarantee accountability to a wider public. But the policies (and sometimes corporate contracts) of the local authority which governed access, use and maintenance of the 457 building sometimes worked against the very publicness that they sought to facilitate. Whilst 458 ostensibly a public asset available to citizens, access and use of the building was highly 459 controlled, symbolised by a CCTV-controlled door entry system, signing-in procedures and 460 'polite notices' on the walls reminding users of their responsibilities. Nor were citizens 461 462 invited to participate in the running of the centre. *Com.unity* belonged to the council rather than the community, with access conditional on following the rules specified by the local 463 464 authority.

The 'supervised' and highly conditional form of publicness this created sometimes had 465 moralistic undertones, as when council representatives insisted the Big Local group only 466 467 offer healthy food choices to local residents at a 'family fun day' organised as part of the launch of WBL. This may have kept some residents away from the centre. In Honig's terms, 468 469 *Com.unity* never became a 'public thing', anchoring the realisation of a political community in Westfield. The services that were provided from the building certainly helped to meet 470 some of the day-to-day needs of local people but they were addressed primarily as 471 472 individual service users rather than as democratic citizens.

Alongside this regime, however, staff also used the centre to offer a range of informal care and support for some of the most hard-pressed residents on the estate. This included the operation of an unofficial food bank, support for those who struggled to access online job centre and benefit payment systems and the frequent organisation of 'whip rounds' when people found themselves short of money for bills, electricity or food. In this way, the

478 conditionality underpinning formal use of the building was countered by street level479 community workers who knew and genuinely cared for the area.

480 Against the background of funding cuts and rising levels of local need, the local authority then announced their intention to withdraw further funding or support for Com.unity. In the 481 minds of the members of the WBL partnership, the perceived success of WBL and the 482 483 broader regeneration of Westfield was now seen as being inextricably entwined with the survival of Com.unity. The threatened closure of the building served to foreground its 484 485 importance as one of the few remaining examples of social infrastructure on the estate and its transfer from the state to the community (in the form of the WBL Partnership) 486 potentially signified a transition from the council's top-down, deficit-based approach to 487 488 regeneration to a new era of community-led regeneration.

489 5.3 From public service to community 'asset'

As a council-owned youth-cum-community centre, *Com.unity* had come to fulfil a specific
kind of role, offering a base for a dwindling range of formal services and informal support
and advice. The most recent phase in *Com.unity*'s biography now involved WBL taking over
the lease of the building from the council, assuming responsibility for its day-to-day running
and, crucially, its financial sustainability. This new regime ushered in another significant shift
in the understanding and use of the building and generated significant tensions.

Negotiating the lease for *Com.unity* involved a small group of WBL partnership members
engaging in protracted meetings with the local authority, as part of which WBL was required
to produce an initial business plan to set out its plans for generating revenue to safeguard
the building's financial viability. The focus of WBL therefore quickly narrowed and much of

the discussion now veered toward matters of cost, income and the potential uses of thebuilding, rather than the broader regeneration of the estate.

502 This shift in focus coincided with the appointment of a new Locally Trusted Organisation (LTO), the notionally arms-length organisation chosen by every Big Local partnership to 503 504 administer and account for the distribution of their funding. Where the previous LTO role 505 had been performed by an officer of the local high school, the new LTO comprised two directors of a local social enterprise, both of whom were former senior managers with a 506 507 large supermarket chain and they brought a much more entrepreneurial mentality to the 508 Partnership's meetings. Their experience of managing community buildings to produce financial returns appealed to those members of the WBL partnership involved in the 509 negotiations who were rightly concerned that the costs of running the building would 510 quickly deplete the group's resources, without leaving any lasting legacy. 511

512 The physical space of *Com.unity* presented constraints in this regard. Even if all available space was rented out or used for revenue generating activities, projections suggested a 513 514 struggle to break even. Those who had invested energy into the asset transfer were 515 reluctant to concede this point, however. Instead they repeatedly pointed to the savings that could be made on maintenance costs once they were freed from the expensive 516 contracts entered into by the local authority. Whenever people began to question the 517 518 wisdom of pursuing the asset transfer, the cost saving for changing light bulbs was repeated 519 as a symbol of the benefits that would flow from community control. Over time, the 520 Partnership's monthly meetings became increasingly dominated by the LTO's fixation with 521 securing financial returns, to the point where one discussion involved serious consideration

of the potential for charging residents and visiting public sector workers to use the centre'stoilets.

524 Whilst nominally focused on mundane issues of maintenance and accountancy, these discussions also revealed much deeper tensions within the WBL partnership, most of whose 525 526 members were drawn from the wealthier, privately-owned housing on the edge of the 527 estate rather than the social housing in the centre, where households experienced multiple forms of concentrated disadvantage. Few had used or been attached to the previous 528 529 incarnation of the building and they were quite content for WBL to move towards a more 530 commercial orientation, with financial imperatives trumping social concerns. 531 For others who had been involved with the centre previously, however, this was a worrying change of direction: 532 533 I think, I think the partnership problem is, and what I'll say, I think they want to make money... [T]hey don't seem to be looking at the outcomes, they're not looking outside 534 the box, it's as though the outcomes is money. 535 536 In the absence of any other social infrastructure on the estate, May, a local resident, felt it was vital for *Com.unity* to play a much more central role in the life of the community: 537 538 For me, this would become a place where people can call it their hub and their socialising spot because Westfield 'ant got anywhere else to socialise. They've got a 539 school but they've got no libraries, no church, they've no post office, and that might 540 541 sound silly, but that's where old people used to talk, y'know. If they've got somewhere where they can socialise you can start building relationships... then you're going to 542 have a good estate. 543

May's vision for Com.unity articulated a strong commitment to realising the building's 544 potential as a more inclusively public thing: "we're low on education, we're low on jobs... 545 but we've got this place, we're taking over this place, you put the right things in, education, 546 youth clubs, things what people can develop in, what is not all about money". Standing in 547 548 stark contrast to the LTO's narrow, commercial concerns, May's comments envisaged a social infrastructure that would provide a basis for a much more inclusive approach to 549 550 Westfield's regeneration, better aligned with the hopes, aspirations and resources of those 551 she saw as 'real' Westfield residents:

552 This is the core, to me, the people what need to be helped are the people what's 553 inside, in this block (of social housing) of the real people, as I call 'em. I don't mean 554 that as it sounds but, it's the people what are struggling.

The clash between these two different logics and their attendant conceptions of the building and the publics it should serve became increasingly divisive, with the increasing dominance of the commercial orientation symbolised by the LTO's attempts to restrict the informal forms of support that some residents and new employees of WBL had sought to continue:

560 [There is a notice now] saying: "Big Local don't take any responsibility for any advice 561 given." That's aimed at me. I'll tell you now, that is aimed at me. But I'm not giving 562 advice. I'm giving them support...What I'm doing is perfectly normal on an estate 563 that I care about. So to me [the notice] is an insult. (Big Local Member and Youth 564 Worker)

565 In this way, WBL arguably shifted away from Big Local's more progressive style of localism 566 and concern to develop the wider assets of the community to something that was much

567 more entrepreneurial in character, concerned with a single 'asset' and with the pressure to 568 make *Com.unity* financially sustainable, foreclosing many of the social aims and objectives it 569 had initially promised.

570 May summarised her fears about the direction being taken, her emotive language which 571 alludes to the previous murders in Westfield, demonstrating just how strongly she felt about 572 the future of Com.unity:

I am frightened of it, because, if they don't get it right there's gonna be uproar on this
estate. This estate, what you have to remember has been promised a lot, a lot of
times and it's always they've never had it. It's all right them taking *Com.unity* on, I
think it's brilliant, but they've gotta get it right what they put in here otherwise there's
gonna be murder.

578 6. Conclusion

579 Advocates of social infrastructure rightly highlight that it can, "capture an ethos of democratic living...an ethos of citizens as equals in shared space" (Latham and Layton, 2019, 580 10) and has the potential to generate a social surplus, encouraging trust, civility, encounter 581 582 and common purpose (Amin, 2008). In this way, the concept and role of social 583 infrastructure, helps to bridge long-standing distinctions between tangible and intangible 584 assets, or physical and social planning, highlighting how the material and the social interact 585 to create the conditions of possibility for regeneration. The ways long-term disinvestment in the physical infrastructures initially planned to support the development of community in 586 Westfield combined with the slow violence of austerity to constrain the options available to 587 588 WBL are , testament to the importance of infrastructural provision in underpinning 589 prospects for community-led development. Preventing ABCD approaches from perversely

legitimising a reliance on people as infrastructure under conditions of austerity requires an
active politicisation of the roles and responsibilities of both the state and communities in
building and sustaining, investing in and valuing the basic assets upon which inclusive urban
regeneration might be built.

However, as the experience of WBL and the biography of the building housing *Com.unity* 594 595 illustrate, community leadership is no guarantee of greater inclusivity. Following Honig (2017), the building housing Com.unity has always been, in some sense, a 'public thing', 596 597 even from its very first incarnation as a public house. As Latham and Layton (2019, 9) contend, however, "studying social infrastructures is also about studying how they get 598 practiced". The building's publicness and ability to advance, support or constrain certain 599 600 modes of sociality and 'infrastructural citizenship' has been an ongoing and contested stake 601 in the politics of regeneration in Westfield.

602 As one of the few remnants of the area's carefully planned social infrastructure this 603 mundane, unremarkable building has, over its life, been subject to the imprimatur of a 604 series of different and contested ideological understandings of community, citizens, service users and customers. But those different stages of its life have also been constitutive of its 605 606 lived publicness insofar as those who have exercised control over the building have been able to act literally and figuratively as 'gatekeepers', determining who should be admitted, 607 608 how they should be interpellated or addressed, whether as citizens or customers, and who 609 has the right to engage with and influence the constitution of this public thing. As pub 610 landlord, youth worker or WBL Partnership member, various gatekeepers control access to the building and, by implication, effect who is included/excluded, define what constitutes 611 (un)acceptable forms of behaviour and determine who or what constitutes an 'asset'. Over 612

613	time, these everyday processes of incorporation and exclusion have worked to produce a
614	series of limited, contingent and value-laden constructions of community and this, in turn,
615	has excluded a wider public from getting involved in the area's regeneration and severely
616	delimited possibilities for change. By exploring three distinct phases in the biography of this
617	building, we have shown how its sociality as a piece of infrastructure has been reworked
618	over time, with significant implications for community politics and the regenerated futures
619	being imagined for Westfield. In doing so the paper points to the critical importance of
620	understanding and enlarging the publicness of public things.
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622	commercial, or not-for-profit sectors.
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