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eprints@whiterose.ac.uk https://eprints.whiterose.ac.uk/ 1 Multisource Feedback and Narrative Comments: Polarity, Specificity, Actionability and CanMEDS roles

2 Abstract

- 3 Background: Multisource feedback (MSF) is a questionnaire based assessment tool that provides
- 4 physicians with data about workplace behaviors and may combine numeric and narrative (free-text)
- 5 comments. Little attention has been paid to wording of requests for comments, potentially limiting its
- 6 utility to support physician performance. This study tested the phrasing of two different sets of
- 7 questions.
- 8 Method: Two sets of questions were tested with family physicians, medical and surgical specialists and
- 9 their medical colleague and co-worker respondents. One set asked respondents to identify one thing the
- 10 participant physician does well and one thing the physician could target for action. Set 2 questions asked
- 11 what does the physician do well and what might the physician do to enhance practice. Resulting free-
- 12 text comments provided by respondents were coded for polarity (positive, neutral, or negative),
- 13 specificity (precision and detail), actionability (ability to use the feedback to direct future activity) and
- 14 CanMEDS roles (competencies) and analyzed descriptively.
- 15 Results: Data for 222 physicians (111 physicians per set) were analyzed. 1824 comments (8.2/physician)
- were submitted, with more comments from co-workers than medical colleagues. Set 1 yielded more
- 17 comments and were more likely to be positive, semi specific, and very actionable than Set 2. However,
- 18 Set 2 generated more very specific comments. Comments covered all CanMEDS roles with more
- 19 comments for collaborator and leader roles.
- 20 Discussion: The wording of questions inviting free-text responses influences the volume and nature of
- 21 the comments provided. Individuals designing MSF tools should carefully consider wording of items
- 22 soliciting narrative responses.

23

- 24 Keywords: Multisource feedback; narrative comments; free-text comments; qualitative comments;
- 25 assessment; feedback; continuing professional development
- 26

27 Background

- 28 Multisource feedback (MSF) is an assessment process that provides physicians with questionnaire-based
- 29 data about workplace behaviors, and seeks to stimulate reflection and guide improvement. MSF is
- 30 usually a multistage process. Data about an individual's observable workplace behaviors are collected
- from those who work with the physician. Data are aggregated and these data are provided to the
- 32 physician, who is expected to reflect upon them and use them to guide practice improvement. The
- physician may also meet with a colleague/supervisor to discuss the report and develop a plan for
- ³⁴ improvement.¹ MSF has been shown to help physicians identify and respond to feedback, and is
- 35 particularly useful in addressing core medical competencies such as communicator, collaborator and
- 36 professional competencies.²
- 37 MSF may fall short of its goals, particularly when the feedback is numeric and does not contain narrative
- information. Physicians have indicated that reports containing only numerical scores were not specific
- 39 enough to identify needed improvements.³⁻⁵ A systematic review found that narrative comments,
- 40 credible raters, and feedback facilitation were critical factors leading to acceptance and use of MSF.⁶
- 41 Despite pleas for the inclusion of narrative comments,³⁻⁵ there is limited information from MSF studies
- 42 in which free-text comments are a component of the process.⁷⁻¹⁰ However, these studies are consistent
- 43 in finding that the majority of comments are positive endorsements of the physician's practice and
- 44 provide few negative comments. Where adverse statements are offered, they may be presented within
- 45 a comment providing both positive and negative content.⁸ Furthermore, comments provided by
- 46 respondents may focus on global behaviors rather than on specific, actionable, behaviors, and may thus
- 47 offer few strategies for improvement.⁷ These findings are consistent within the broader literature of
- 48 MSF in industry and performance appraisal which has also shown greater numbers of positive than
- 49 negative comments, ^{11, 12} and that comments are unlikely to be precise with specific examples offered to
- 50 guide behavior,¹² nor provide specific recommendations.¹³ These findings occur despite the fact that
- 51 people pay attention to narrative comments more often than they do to numerical scores.^{12,13}
- 52 An examination of the wording of requests for free-text comments suggests they are often neutrally
- 53 worded, or encourage positive or general feedback, ⁷⁻¹⁰ potentially explaining the lack of direction
- offered. Examples include: "Anything especially good?",¹⁰ "Provide comments that refer to specific
- 55 events, and that are supportive and constructive";⁷ and "Please feel free to add any other comments
- 56 you have about this doctor".⁸ One notable exception however, invites raters to "Complement your
- responses with narrative "positive comments" as well as "suggestions for improvement".⁹ Given these
 observations, it appears that close attention needs to be paid to the wording of requests for comments.
- 59 Without specific wording, free-text comments are unlikely to yield specific and actionable comments to
- 59 Without specific wording, free-text comments are unlikely to yield specific and actionable comments to
- 60 guide physician improvement in the domains covered by physician core competencies, which are
- 61 generally the focus of MSF assessments.²
- 62 The three concepts of polarity, specificity and actionability are particularly germane to examinations of
- 63 MSF comments. Polarity, sometimes termed 'valence', ¹³ has been examined in several studies, ^{7-12,14} and
- 64 refers to whether the comments are positive or negative.¹³ Positive comments provide an endorsement
- of the physician's professional performance while negative comments indicate problematic
- 66 performance.⁸ In studies of medical student and resident assessment, comments with negative polarity
- have been found to provide more discriminating information^{15,16} and are viewed more seriously than
- those with positive or neutral polarity.^{16,17} Specificity refers to the level of precision and detail
- 69 provided,^{13-15,18} with particular attention to concreteness and elaboration on the behavior.¹⁹
- 70 Actionability refers to the extent to which recipients can use the feedback to identify what they can do

- to direct future behavior.^{12,20,21} In MSF, polarity, specificity, and numbers of comments have been
- shown to explain a small but significant portion of individual improvement.¹⁴ Goal setting been shown to
- be critical in translating feedback into performance but relies on specific directive data to enable the
- person to take action.¹² Content also matters in MSF. The framework provided by CanMEDS²² and its
- roles is particularly relevant within the Canadian context as it guides residency training and assessment
- and subsequently positions reporting of continuing professional activities.
- 77 The primary purpose of our study was to examine how the phrasing of reviewer prompt questions
- affected the quantity, types and nature of information physicians received. Specifically, we wished to
- examine the ability of 2 different sets of prompts posed to MSF reviewers to generate free-text
- 80 comments. As a secondary purpose of the study, we sought to compare the frequency of free-text
- 81 comments by set and by question related to the comments' actionability, specificity, polarity, and the
- 82 degree to which they map on to Royal College of Physicians and Surgeons of Canada (RCPSC) CanMEDS
- 83 roles (competencies).²²
- 84
- 85 Methods

86 Participants and tasks

- 87 Study participants were physicians in one of three specialty groups: family physicians, medical specialists
- 88 (e.g. medicine, pediatrics, and psychiatry) and surgical specialists, and their respondent-reviewers (8
- 89 medical colleagues and 8 co-workers) who participated in the College of Physicians and Surgeons of
- 90 Alberta, Physician Assessment Review (PAR) program between January 1, 2015 and December 31, 2015.
- 91 Pivotal Research Inc, the independent survey organization managing the MSF process, handled
- 92 recruitment as part of its routine activity. They were instructed to randomly select a sample of
- 93 physicians, using a computerized algorithm, with a goal of identifying 288 physicians who would be
- 94 invited to participate in PAR that year (110 family physicians, 88 medical and 88 surgical specialists).
- 95 Once the random sample of physicians was ascertained, a second round of computerized randomization
- 96 was undertaken to allocate the physician to one out of two experimental colleague questionnaires
- 97 prepared for the study. The two colleague questionnaires differed only in respect of the wording of two
- 98 sets of questions, each set seeking to elicit a free-text response. All of a physician's nominated medical
- 99 colleagues and co-workers received either Set 1 or Set 2 questions.
- 100 Each set had two questions:
- 'Set 1' questions were: "What is one (1) thing the physician does particularly well?" (Q1) and
 "What is one (1) thing you would have the physician target for action?" (Q2)
- 'Set 2' questions used more general wording: "What does this physician do well?" (Q1), and
 "What might this physician do to enhance his/her practice?" (Q2).
- 105 The questions were developed by a committee comprising six physicians and a medical educator. The 106 committee sought to ensure that the physician received feedback from medical colleagues and co-107 workers that was affirming or positive about their work as well helping them to identify things that
- 108 could be done to improve practice.
- 109 Data collection
- 110 Pivotal Research Inc. captured the free-text comments from colleagues and provided an anonymized
- spreadsheet dataset. Each physician could receive a maximum of 32 comments with their review
- 112 (maximum two comments from eight medical colleague reviewers, and two comments from 8 eight co-

- 113 worker reviewers). The research team were provided with an anonymised dataset that included
- specialty (i.e. surgery, medicine, or family medicine); the data source (medical colleague or a co-worker);
- the question set (i.e. Set 1 or Set 2) and question number (i.e., Q1 or Q2).

116 From the data in the spread sheet, we coded each comment by polarity, specificity, and actionability.

- 117 We also coded for the 7 CanMEDS role(s) of medical expert, leader, scholar, professional,
- 118 communicator, collaborator, and health advocate.¹¹ For polarity, coding options were positive (or
- affirmative) providing endorsement of the physician's professional performance, negative indicating
- 120 problematic performance, or mixed (i.e., containing both positive and negative data), an approach
- 121 consistent with a previous study.⁸ For specificity, coding options were not specific, semi-specific, and
- 122 very specific. In coding for specificity, the task was to determine whether the information in the
- comment was sufficiently clear, precise and detailed to guide the physician with very specific used to
 elaborate on behaviour.^{13-15,18,} Given the wording of the questions posed, only Q2's for both sets were
- 125 worded such that they could be coded for actionability. Coding options were not actionable, semi
- actionable (i.e., general areas provided for improvement without naming a specific behaviour), and very
- actionable (i.e., enough detail that the physician could act upon the information provided).^{12,20,21}
- 128 For the polarity coding, two researchers independently coded half of the comments with a third
- researcher coding all of the comments. The ratings were compared and differences discussed. In coding
- 130 for specificity, two researchers coded 10% of the comments and then discussed the comments,
- 131 resolving minor differences and agreeing on the coding framework. Following that, one of the two then
- 132 coded the remaining comments, consulting with the second on uncertain coding. For actionability, three
- researchers each coded a quarter of the comments with a fourth researcher coding all comments. The
- ratings were compared and differences discussed. In coding the comments for CanMEDS roles, all roles
- 135 (i.e., for medical expert, communicator, collaborator, scholar, leader, professional, and health advocate)
- identified within a single comment were coded. This required careful reading of the comments and
- discussion of the roles.²² After the initial coding and discussion by two researchers, a further discussion
- between the two researchers and a medical educator from the Royal College of Physicians and Surgeons of Canada was held to ensure their understanding of each of the roles was correct. This led to the
- 140 development of a final coding structure and further discussion. One researcher then undertook the
- 141 majority of the coding and a second researcher reviewed 10% of the comments and verified the more
- 142 complex comments. The approach taken to coding through iterative rounds of discussion and
- 143 negotiation to create a consistent understanding of the data and its coding framework is in alignment
- 144 with thematic analysis which recommends regular meetings and discussions.²³⁻²⁵ Discussions of codes
- 145 occurred through several conference calls and e-mails.
- 146 Data Analysis
- 147 We used the coded data, including the derived variables, for analysis. Two versions of this data were
- 148 analysed: the first used the physician as the level of observation, and the second used each comment as
- the level of observation. Thus in the second dataset there could be multiple observations (i.e.,
- 150 comments) per physician reviewed.
- 151 For the data at the physician level, we conducted descriptive analyses of the data to determine the
- 152 number of physicians who received each set of questions and the mean numbers of comments each
- 153 received from medical colleagues and co-workers. For the data at the comment level, we conducted
- descriptive analyses of data to determine the numbers of comments that each set and question
- 155 generated, as well as the numbers of comments provided by medical colleagues and co-workers with
- regard to polarity, specificity, actionability and CanMEDs role(s). Continuous variables were described

using means and standard deviations, and categorical variables were described using frequencies andproportions.

159 To address the primary study objective of exploring the relationship between the phrasing of questions 160 posed to reviewers (i.e. Set 1 and Set 2) and the number of comments reviewers generated from each 161 Set, we used a t-test to compare the mean number of comments provided by co-workers and medical 162 colleagues for both datasets. Analyses were stratified by Question, where "Q1" and "Q2" data were 163 analysed separately. This analysis took place using data at the physician-level. To address the secondary 164 study objectives comparing characteristics of the comments, we used data at the comment-level. We 165 used Chi-Square tests to compare the proportion of comments generated between reviewer type (i.e., 166 medical colleague or co-worker source) and Set 1 and 2 stratified by Q1 or Q2. We used a Chi-square to 167 assess differences in proportions between Sets 1 and 2 stratified by question number (Q1 or Q 2) and in 168 the polarity, specificity, and actionability of the comments; by reviewer type and characteristics of the 169 comments; between Sets 1 and 2 stratified by question number (Q1 or Q2) and CanMEDS roles; and by

- 170 reviewer type and CanMEDs role.
- 171

172 Results

173 Comments were available for analysis for 222 physicians (Table 1); 90 family physicians (45 each for set

174 1 and set 2), 63 medical specialists (34 for Set 1, 29 for Set 2) and 69 surgeons (32 for set 1, 37 for set 2).

175 There were equal numbers of physicians who received each set. More comments were received for Set

176 1 than for Set 2 item-wording.

177 All comments received in the original dataset (n=2,133) were reviewed. We excluded comments that

178 contained punctuation only (n=7), or stated "not applicable" (n=24), provided no information other than

179 "I have nothing to comment" (n=219), or "this physician is a good doctor" (n=59), leaving 1824

180 comments available for analysis. For the CanMEDS analysis, a further 24 comments were excluded as

they could not be mapped onto a CanMEDS competency, leaving 1800 comments available for analysis.

182 See figure 1.

183 Of 1824 comments, 1013 were provided by co-workers and 811 by medical colleagues. The mean

number of comments received per physician was 8.2 (standard deviation [SD] 4.0) with a larger number

- of comments generated by co-workers compared with medical colleagues (p<0.001). No statistical
- 186 differences were found in the number of comments provided by medical colleagues or co-workers in
- 187 response to the first or second question in either presentation set. A total of 1800 comments were
- analysed for their CanMEDS roles. The numbers of comments yielded in response to both sets and to
- both questions was similar for medical colleagues and co-workers. See Table 1.

190 Association between question phrasing ("Set") and number of comments generated

191 We compared the mean frequency of comments generated by Sets 1 and 2, finding differences between

sets for Q2 but not for Q1 (Table 2). For Q1, Set 1, the mean number of comments produced was 5.98

193 (standard deviation [SD] 2.72), where Q1, Set 2 produced a mean of 5.44 (SD 2.55). The difference

between means for Q1 data was not significantly different (95% confidence interval [CI] -0.15, 1.24,

195 p=0.129). For Q2, Set 1, the mean number of comments generated was 3.13 (SD 1.80) whereas for Q2,

Set 2 the mean was 2.67 (SD 1.35). The difference between Sets for Q2 was statistically significant (95%

197 CI 0.01, 0.91, p=0.047).

- 198 Characterization of comments for polarity, specificity, and actionability
- 199 Physicians received more positive than negative or mixed comments (1394, 76%; 329, 18%; 101, 6%
- 200 respectively). No difference in polarity of responses was observed between set for Q1. However,
- respondents provided a greater proportion of negative responses for Q2 Set 2. (p < 0.001). No
- differences were found for polarity between medical colleagues and co-workers. See tables 3 and 4.
- 203 Selected examples of comments for polarity include:
- 204 Positive: If he could somehow clone himself so he is able to work locally and internationally at
- 205 the same time, many more would benefit from their relationship with him! (#280854)
- 206 Negative: Timely clear communication with nursing staff and colleagues about patient concerns
- and availability. I often overhear nurses stating they have had trouble contacting Dr. Y about
 results or changes in a patient's condition, or that they don't know when he'll be coming in to do
 rounds. (#280781)
- 210 Mixed: Not run behind on time so much but that would be difficult because she is so amazing 211 and listens to your concerns. (#280875)
- 211
- 213 Respondents provided similar numbers of very specific and semi specific comments (47% and 50%
- respectively), with 3% being not specific. Set 2 yielded more specific comments than did set 1 in
- response to Q1 (p < 0.001), but no differences were observed between sets for Q2. Overall, more
- specific comments were provided by co-workers than by medical colleagues (p <0.001). See tables 3 and
 4.
- 218 Selected examples of how specificity varied include:
- 219 Not specific: Always humble and quiet, thus difficult to evaluate on some of the questions
 220 (#280399)
- 221 Semi specific: Maintain the desire to continually improve and grow as a physician. (#280455)
- 222 Very specific: Dr. X is an incredibly thorough doctor, she takes time to make sure the patient has
- all of the information they require and is caring and compassionate in all she does. It is truly a
- 224 pleasure to work with her (#280560)
- 225
- The examination of comments for actionability included only the comments for Q2. The majority (300,
- 54%) of comments provided for Q2 were 'very' actionable. Set 1 yielded substantially more very
- actionable comments compared to set 2 (61% vs 45%, p < 0.001); set 2 yielded more comments
- classified as semi actionable or not actionable (30% vs 25% and 25% vs 13%), p < 0.001). Overall, co-
- workers provided fewer semi-actionable comments when compared with medical colleagues (21% vs
- 231 37%, p<0.001). See tables 3 and 4.
- Not actionable: I am not sure, I think she works within her comfort zone and skill level. (#283724)
 Semi actionable: Understanding different patients have different needs (280266)
 Very actionable: In some of his responses to patients and co-workers he can come off very blunt,
 whether he means to or not, but recognizing that could really make a difference in the way
 patients see him. (#283977)
- 237
- 238 Comments' content in relation to CanMEDS competencies
- 239 Many comments reflected more than one CanMEDS role classification for each doctor, and 3282 codes 240 were provided for the 1800 comments. Set 1 yielded more codes than Set 2 for both Q1 and Q2. Of

- these, the most frequent CanMEDS roles identified were collaborator and leader followed by medical
- expert (16%), professional and communicator (15% each), and scholar (13%). Comments relating to
- 243 health advocacy were fewer. Except for the communicator and health advocate roles, Set 2 provided a
- 244 greater number of comments for Q1. The scholar role showed the only differences between sets and
- only for Q2. See table 5. Co-workers provided more comments for CanMEDS roles, particularly for the
- roles of communicator, collaborator, leader, and professional, while medical colleagues provided more
- comments about medical expert. See table 6. Examples of comments provided for CanMEDS roles are
- shown in table 7 (on-line) and demonstrate the variability in comments but also the richness of some of
- the comments.

250 Discussion

- 251 This study contributes to the research on the utility of capturing free-text comments with MSF. The
- wording of questions inviting a free-text response appeared to influence the quantity and nature of the
- colleague comments provided. It is thus of importance to test the wording of questions intended to
- 254 generate free-text responses to ensure that the questions posed are fit for purpose. MSF recipients have
- noted the limitations of MSF that contain only numeric data.³⁻⁵ Free text comments offer the potential
- to provide the elaboration that is needed to understand scores, and to either affirm the good work that
- the physician is doing or to identify behaviours that might be targeted to improve practice. Both sets of
- 258 questions generated more comments than in other studies, potentially related to asking two questions,
- rather than one question. As found in another study,⁸ co-workers were more likely to provide comments
- than were medical colleagues.
- 261 Comments were more likely to be positive than negative, although our wording generated more
- 262 negative comments per physician than has been observed in previous MSF studies.⁷⁻¹⁰ Eliciting a greater
- volume of negative comments was probably attributable to the design, i.e. the wording used in the two
- questions. However, it is not clear why Set 1, Q2 would generate more comments than the more general
- 265 wording option.
- 266 Given the importance of providing physicians with feedback specific enough to guide improvement,
- 267 obtaining higher proportions of comments that were very specific and very actionable than other
- 268 studies affirms the importance of asking the right questions to enhance the utility of MSF data. Indeed,
- 269 our line of questioning with two questions in each set did provide twice as many comments which were
- very specific in nature, when compared to other studies.^{7,9} It is possible that the open-endedness of Set
- 271 2 Q1 may have enabled respondents to be more expansive in their responses and for those responses to
- be coded as more specific than responses in which respondents commented on only one thing the
- 273 physician did well. In contrast, for actionability, it appeared easier for respondents to consider and focus
- 274 on just '1' thing the physician could target for action, in comparison to a broader question focused on 275 enhancing practice. There are cautions in this. Examinations of comments must also take into
- 275 enhancing practice. There are cautions in this. Examinations of comments must also take into 276 consideration the cognitive processes involved in generating comments which came at the end of
- answering very specific questions. Providing narrative comments is a task requiring more cognitive
- effort than providing numeric ratings. Respondents had to draw on their long term memory, do
- 279 problem solving different task than providing numeric ratings. Respondents had to draw on their long
- term memory, do problem solving to determine what the person could do to improve, and write down
- their thoughts.¹³ Their ideas about improvement were likely influenced by their motivation, experience
- 282 providing comments, writing skill, the perceived consequences of providing feedback, and social
- 283 desirability pressures.^{11,13} The cognitive processes involved in the task of generating comments may also

explain why physicians received about 8 comments when their 16 respondents might have generated 32comments, had they answered both questions.

286 Respondents provided data about all of the CanMEDS roles. The largest numbers of comments were for 287 collaborator and leader, perhaps because the MSF questionnaires for both medical colleague and co-288 workers included several items focusing on collaboration and teamwork. Conversely, there are relatively 289 few items on the questionnaires addressing the health advocate role, an aspect of practice that is 290 difficult to observe by other colleagues. There were differences by set with Set 1 producing more codes 291 for all of the CanMEDS roles, but that may be associated with the larger numbers of comments 292 associated with Set 1 and the ease of providing 'one thing' the physician did well or could target for 293 action. There were differences in CanMEDS coding by source. Medical colleagues provided more 294 comments than co-workers regarding the CanMEDS medical expert role, but this is likely an artefact of 295 the PAR program as co-worker questionnaires do not include items pertaining to the medical expert 296 role. While questionnaires for both sources contained items related to communicator, collaborator, 297 leader, and professional; co-workers provided more comments about these roles and may have felt 298 more comfortable commenting on these aspects. The comments provided very rich and complementary 299 insights into the work the physician was doing as well as areas that could benefit from attention.

300 The study has limitations. It was conducted in one Canadian province. While we developed the coding

301 framework collaboratively, the act of coding is subject to and influenced by the coder's interpretation of

the data. To minimize bias, we adopted several approaches (e.g., double coding and discussion) to

ensure coding was accurate and defensible.²³⁻²⁵ Unlike other studies,^{8,9} data were not available to

analyse the association between scores physicians received on the PAR questionnaires and
 characteristics of the comments which may have yielded greater insights into the ways that respondents

306 used comments. While the PAR program requires patient participation, the questionnaires used to elicit

307 patient feedback were paper based and it wasn't feasible to solicit and electronically transcribe free-text

308 comments from patients. We did not have an opportunity to follow up with the physicians who received

309 the comments to determine their perceptions of the comments and whether the comments helped

310 them use their PAR feedback data more effectively.

311 Conclusions and Implications

312 The study suggests that careful thought should be given to the wording of questions seeking to elicit

313 narrative comments. Narrative comments are valued and they act in a support capacity for numerical

- ratings, providing context and helping the individual interpret their scores.^{12,13} Carefully considering the
- number and nature of questions posed appears to offer potential to increase the volume and utility of
- 316 the resulting comments. Being asked to identify one thing to target for action appeared to influence the

317 numbers of responses received. Requesting comments from co-workers also increased the number,

- 318 specificity and actionability of the comments. Our study garnered relatively more negative or corrective
- comments than earlier studies, potentially providing physicians with more guidance on how to improve.

320 Comments elicited could be mapped across all of the CanMEDS roles. The numbers of comments related

- to collaborator, leader and communicator roles are particularly notable, given the critical role these
- 322 competencies play in ensuring patient safety. From a performance monitoring perspective, comments
- 323 are valuable as they provide insight into the different aspects of practice which medical colleagues and

324 co-workers see as areas for the physician to address. For the physician, they demonstrate that their

- 325 medical colleagues and co-workers are observing all aspects of their work and are able to offer
- 326 constructive and useable guidance.

- 327 The study has implications for MSF practice and further research. MSF has been criticized when data is
- 328 limited to numeric scores as they are insufficient to provide direction.³⁻⁵ Increasing the questions and
- altering them can increase the number of comments provided. However, such questions do need to be
- targeted, and fit for the purpose for which they were intended. Work will need to be done to ensure
- that the comments are high yield. Perhaps, having the comments first might reduce the fatigue effects,
- decrease the priming that comes from having the ratings first, and increase the data available to affirm
- behaviour and guide improvement.¹³ Also, further research with physicians receiving such narrative
- comments to determine how they respond to them and what they do with them, will further inform the
- 335 work of making MSF data more useful to the physician.

336 Lessons for Practice

- Narrative comments from medical colleagues and co-workers can supplement numeric data
 provided with multisource feedback assessments.
- Care must be taken through careful design and wording of requests for narrative comments to
 ensure the data that medical colleagues and co-workers provide: (1) contains both positive
 (identifies what physicians do well) and negative content (identifies what they could improve),
- 342 (2) are specific, and (3) are actionable to guide physician professional development.
- Multisource feedback data can cover the full spectrum of CanMEDS roles.
- Testing of questions is needed to ensure that physicians find narrative data helpful and guides
 practice improvement.

346

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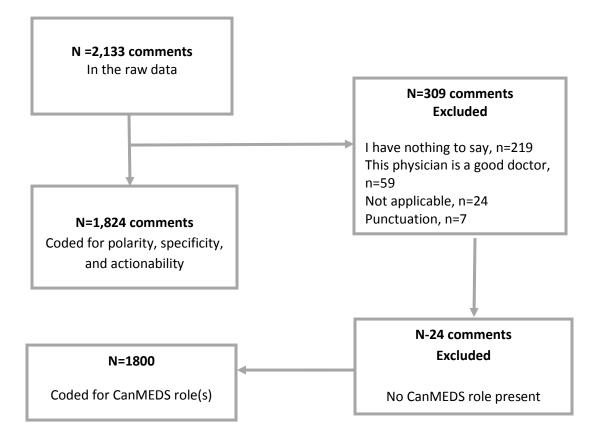


Figure 1: Flow diagram depicting comments available for coding by characteristic (polarity, specificity, and actionability) and CanMEDS role(s)

Table 1. Characterization of the "cohort" of comments.

	All comments	Comments received from co-	Comments received from	Test statistic
		worker reviewers	medical colleague reviewers	
Set 1 questions received, # physicians	111	106	98	
Set 2 questions received, # physicians	111	103	105	p=0.47 (NS)
Polarity, Specificity, Actionability				
Mean # comments (SD)	8.2 (4.0)	4.8 (2.7)	4.0 (2.3)	
Median (range) # comments	8 (1,24)	5 (1,17)	4 (1,11)	p<0.001
CanMEDS				
Mean # comments (SD)	8.1 (4.0)	4.8 (2.6)	4.0 (2.3)	p<0.001
Median (range) # comments	8 (1,23)	4 (1, 16)	4 (1,11)	
Comments generated (n, row %)	1824	1013	811	
Set 1, Q1	664	360 (54%)	304 (45%)	p=0.98 (NS)
Set 2, Q1	604	328 (54%)	276 (45%)	
Set 1, Q2	300	183 (61%)	117 (39%)	p=0.19 (NS)
Set 2, Q2	256	142 (55%)	114 (44%)	
All comments	1800	996	804	
Set 1, Q1 (n=660)	660	358	302	p=0.98 (NS)
Set 2, Q1 (n=604)	604	328	276	
Set 1, Q2 (n=290)	290	175	115	p=0.20 (NS)
Set 2, Q2 (n=246)	246	135	111	

*Statistical significance at p<0.05

	Comments generated Mean Per Physician (Standard Deviation)	P-value
Q1		
Set 1	5.98 (2.72)	0.129 (NS)
Set 2	5.44 (2.55)	
Difference between means (95% CI)	0.54 (-0.15, 1.24)	
Q2		
Set 1	3.13 (1.80)	0.047
Set 2	2.67 (1.35)	
Difference between means (95% CI)	0.46 (0.01, 0.91)	

Table 2. T-test results comparing mean number of comments generated per physician between Sets 1 and 2.

*Statistical significance at p<0.05

Table 3. Comparison of comments by set and by question

	All comments		Q1		Q2		
		Set 1	Set 2	p-value	Set 1	Set 2	p-value
Polarity	1824	664	604		300	256	
Positive	1394 (76%)	659 (99%)	600 (99%)	0.255 (NS)	53 (18%)	82 (32%)	< 0.001*
Negative	329 (18%)	1 (0%)	3 (0%)	ζ,	193 (64%)	132 (52%)	
Mixed	101 (6%)	4 (1%)	1 (0%)		54 (18%)	42 (16%)	
Specificity	1824	664	604		300	256	
Very specific	856 (47%)	324 (49%)	362 (60%)	<0.001*	93 (31%)	77 (30%)	0.077 (NS)
Semi specific	905 (50%)	334 (50%)	232 (38%)		189 (63%)	150 (59%)	
Not specific	63 (3%)	6 (1%)	10 (2%)		18 (6%)	29 (11%)	
							<0.001*
Actionability**	556	-	-	-	300	256	
Very actionable	300 (54%)	-	-		184 (61%)	116 (45%)	
Semi actionable	153 (27.5%)	-	-		76 (25%)	77 (30%)	
Not actionable	103 (18.5%)	-	-		40 (13%)	63 (25%)	
	-						

*Statistical significance at p<=0.05 **Only Q2 assessed

	All comments	Co-worker comments	Medical colleague comments	p-value
Polarity	1824	1013	811	
Positive	1394 (76%)	774 (76%)	620 (76%)	0.91(NS)
Negative	329 (18%)	181 (18%)	148 (18%)	
Mixed	101 (6%)	58 (6%)	43 (5%)	
Specificity	1824	1013	811	
Very specific	856 (47%)	571 (56%)	285 (35%)	< 0.001*
Semi specific	905 (50%)	412 (41%)	493 (61%)	
Not specific	63 (3%)	30 (3%)	33 (4%)	
Actionability**	556	325	231	
Very actionable	300 (54%)	186 (57%)	114 (49%)	<0.001*
Semi actionable	153 (28%)	68 (21%)	85 (37%)	10.001
Not actionable	103 (19%)	71 (22%)	32 (14%)	
	(/0)	()		

Table 4. Comparison of comments by source for polarity, specificity and actionability.

*Statistical significance at p< =0.05 **Only Q2 assessed

		Q1			Q2		
		(n, column %, rov	(n, column %, row %)		(n, column %, rc		
	All comments	Set 1	Set 2	Test statistic	Set 1	Set 2	Test statistic
All codings	3282	1169	1140		364	309	
Medical expert	510 (16%)	170 (15%; 40%)	253 (22%; 60%)	P<0.001*	41 (11%; 47%)	46 (15%; 52%)	P=0.154 (NS)
Communicator	508 (15%)	218 (19%; 52%)	203 (18%; 48%)	P=0.827 NS	48 (13%; 55%)	39 (13%; 45%)	P=0.827 (NS)
Collaborator	634 (19%)	254 (22%; 47%)	288 (25%; 53%)	P=0.001*	50 (14%; 54%)	42 (14%; 46%)	P=0.959 (NS)
Leader	623 (19%)	149 (13%; 40%)	220 (19%; 60%)	P<0.001*	148 (41%; 58%)	106 (34%; 42%)	P=0.066 (NS)
Health advocate	91 (3%)	38 (3%; 47%)	43 (4%; 53%)	P=0.323 NS	5 (1%; 50%)	5 (2%; 50%)	P=0.793 (NS)
Scholar	426 (13%)	130 (11%; 39%)	206 (18%; 61%)	P<0.001*	38 (10%; 42%)	52 (17%; 58%)	P=0.013*
Professional	490 (15%)	210 (18%; 48%)	227 (20%; 52%)	P=0.031*	34 (9%; 64%)	19 (6%; 36%)	P=0.122 (NS)

Table 5. Comments examined by CanMEDS roles by type of question.

*Statistical significance at p< =0.05

Table 6. Comments examined by CanMEDS roles by source

	All comments	Co-worker comments	Medical colleague comments	Test statistic
	(n, column %)	(n, column %, row %)	(n, column %, row %)	
All codings	3282	1915	1077	
Medical expert	510 (16%)	220 (11%; 43%)	290 (27%; 57%)	P<0.001*
Communicator	508 (15%)	330 (17%; 65%)	178 (17%; 35%)	P<0.001*
Collaborator	634 (19%)	415 (22%; 65%)	219 (20%; 35%)	P<0.001*
Leader	623 (19%)	372 (19%; 60%)	251 (23%; 40%)	P=0.007*
Health advocate	91 (3%)	50 (3%; 55%)	41 (4%; 45%)	P=0.939 (NS)
Scholar	426 (13%)	230 (12%; 54%)	196 (18%; 45%)	P=0.523 (NS)
Professional	490 (15%)	298 (16%; 61%)	192 (18%; 45%)	P=0.004*

*Statistical significance at p< =0.05

	Co-worker comment example	Medical Colleague comment example
Medical	It has been a pleasure to have this MD do recurring locums at our	He understands the clinical presentation of acute surgical abdomen such as
Expert	facility, so much so that he has become familiar with many of our	appendicitis that can save costs. Most of the time, clinicians should be able to
	patients, and calls to follow up even after he has left. Continuing to	make a clinical diagnosis. I once had a patient that I discussed with him and I
	build on his emergency skills, like chest tubes, central lines, and	made the diagnosis of appendicitis and he agreed based on clinical examination.
	intubations would enhance his practice. This is, however, not saying	The patient had an ultrasound that was not conclusive, but the CT finding
	that Dr [removed first name] is incompetent. I am only reinforcing that	reinforced my thinking and his thinking, patient was managed appropriately, but
	these are areas most locums could use more practice at. [280581]	had to be transferred to another site for CT before being transferred back to his
		site. [283493]
		Palliative medicine care, can be complex with significant psychosocial and
		spiritual distress contributing greatly to a patient's (and families) distress. Dr. D. is
		excellent at understanding and addressing the psycho-social/spiritual issues
		which may (and often do so) impact the overall patient and family palliative
		experience and response to treatment. [283906]
Communicator	Dr. F. takes the time to make his patients feel comfortable and relaxed	I have heard on more than 1 occasion from multiple patients of mine how Dr T
	and informs them about their condition. He does not rush them. He answers all questions appropriately. He portrays confidence and	takes the time to listen, work through & explain in words they can understand their medical issues. [283577]
	knowledge to his patients. [283493]	
	knowledge to his patients. [203455]	
	Explains the diagnosis, the possible causes, the treatment plan and	
	involves the patient in the decision making of the direction they want to	
	take. Sometimes the language barrier (accent) and speed in which he	
	speaks can be difficult for the elderly patients. [280378]	
Collaborator	Dr G listens well. In difficult cases, when I have input on a situation, he	Dr. H. uses his gentle style to effectively and non-judgmentally discuss patient
	listens to my suggestions. [284053]	management improvement with referring physicians. [283605]
	He is very courteous to all staff involved, being clear in what he would	
	like and how, yet is open to discussion when applicable. [284102]	
Leader	Dr. K. makes the working environment happy and fun, makes me enjoy	Needs how to more effectively and efficiently run a multidisciplinary team
	my job that much more. [283563]	allowing all to contribute. [284039]
	I appreciate the leadership Dr. L. has shown, supporting clinical	
	operations by actively participating in decisions and following up on	
	outstanding issues. [283605]	
Health	Advocates for X program with patients always in the forefront [284144]	Advocates for the best treatment for patients, even if it is not readily available.
Advocate		[284039]
		Explore the socioeconomic aspects of disease more and where applicable to his
		patients. [280518]

Scholar	He teaches, supports and encourages critical thinking skills from the nursing staff in the department. I have learned a great deal from him. [284151]	Dr J. stays current with literature and when the information is not available from her recent reviews, she is quick to inform herself (and then share with others) findings of up to date reviews and literature. [28363]
		Very current with medical literature, and efficiently uses [it] in patient management. [280273]
Professional	It is great pleasure to work with Dr. O He is one of the most professional, personable and kind physicians I have worked with. [284004]	Dr A. is particularly kind and caring, and demonstrates excellence in his manner and medical care in every way. I am delighted to have him as a colleague. [280245]
	Dr. C. demonstrates exceptional compassion and concern for his patients. [284039]	For a relatively young inexperienced physician, she demonstrates a high level of skill and professionalism; it's very encouraging to see a young colleague with such exemplary traits. [280273]
Multiple Roles	Dr P. is an extremely collaborative, dedicated professional and very competent physician who effectively uses all the interdisciplinary team members in his clinic and others to produce the best health outcomes for his patients. Wonderful to work with. [280357 collaborator, leader]	The patient's overall well-being is the focus of the care provided by Dr. M. He is very respectful of his patents and their specific needs. He is very courteous, kind and considerate about his staff and fellow workers. He handles stressful situations very calmly and professionally. [280595, leader, professional]
	Dr. R. is an excellent communicator. Without exception, she communicates every day in a courteous, effective and respectful manner to everyone she is in contact with. This includes the housekeeping staff to nurses, other physicians, family of patients, patients, pharmacy staff, physiotherapists, absolutely no one is ever treated in an untoward manner. This behavior is unheard of in the world in general. It is a true pleasure to work with Dr. [last name removed]. She is considerate, thoughtful and intelligent, keeping	Dr N. is a deeply caring physician. She is a mentor to me. When we are having case discussions at rounds, she is quick to raise psychosocial concerns and to place the primary problem in the larger context of the patient. She actively encourages clear communication amongst members, and always clearly designates coverage of her patients when she is away. She also actively supports learners of all levels and encourages us to advance our own learning. [295398, health advocate, scholar, collaborator]
	herself up to date with current best practices. [280490, communicator, collaborator, scholar]	Extraordinary care of the patient. Goes above and beyond to reach patients and provide additional resources to them if necessary - not hesitant to consult and advocate on patient's behalf. [280770, collaborator, health advocate]