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1 **The role of water auditing in achieving water conservation in the process industry**

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21 **Abstract**

22 Water has traditionally been over utilised within the process industry due to its low cost. However,  
23 increasing environmental regulations, concerns around human and ecological health, and consumer  
24 expectations of high environmental performance have placed water conservation onto the agenda of  
25 the process industry. Many conceptual and mathematical techniques are available for determining  
26 appropriate water management practices to achieve this, but these are often not easily applied in  
27 complex, multi-contaminant systems such as petroleum refineries.

28 This study investigated the use of water auditing techniques to examine water flows within a  
29 petroleum refinery, concurrently identifying practical ways for achieving water conservation. The  
30 work demonstrated that, even in a refinery with processes considered highly efficient within the  
31 industry, many opportunities existed to improve water conservation through technical, cultural and  
32 behavioural adaptations. These included the use of alternate water sources such as rainwater runoff,  
33 reuse of water within process units, and the introduction of an overarching company policy to  
34 minimise water use and effluent discharge. Water auditing was shown to be a simple yet effective  
35 method for exposing water management procedures which could be adopted for continual  
36 improvement, contributing to the emerging ideal practice of zero liquid discharge.

37

38 Keywords: water minimisation; water conservation; water auditing; zero liquid discharge; oil refinery;  
39 petroleum refinery

## 40 **1. Introduction**

41 Water is an important resource in industry; it functions as an essential element of processes and  
42 products, a means of heat transfer, and a medium for waste transportation (Liaw et al., 2006).  
43 Traditionally, water has been considered an abundant, cheap resource, with limited economic  
44 concerns over the volumes of water used. However, the world is facing the ongoing risk of water  
45 shortages, particularly given the uncertain impacts of climate change. Globally, industry uses  
46 approximately 20 % of the freshwater extracted by humans, around twice as much as is used for  
47 domestic purposes, and if this water is not contained within products, it exits industrial processes as  
48 wastewater (UNESCO, 2012).

49 Wastewater reduction and water conservation are becoming increasingly more important issues for  
50 industry, driven by stricter environmental regulations, concerns around human and environmental  
51 health, and the decreasing availability of “clean” water resources (Abu-Zeid, 1998). In order to  
52 achieve cleaner production, the process industry in industrialised countries has progressed from  
53 resistant adaptation to environmental standards, through compliance and beyond-compliance  
54 initiatives, where such offer competitive advantages (van Beers et al., 2007).

55 Many opportunities now exist for water conservation in industries with complex infrastructure,  
56 particularly through the use of mathematical and conceptual approaches such as water pinch analysis  
57 (Wenzel et al., 2002). However, in systems with more than one contaminant, these approaches are  
58 often difficult or impossible to apply, and require expensive and complex mathematical optimisation  
59 software (for examples see Bagajewicz, 2000; Foo, 2007). Although it is possible to include some  
60 aspects of these models into simpler water conservation approaches (e.g. Agana et al., 2013; Zbontar  
61 and Glavic, 2000), it has become clear that purely technical, mathematical approaches to water  
62 management are insufficient for achieving high levels of conservation in multi-contaminant systems.  
63 In order to be effective, water management must examine not only theoretical optimisation values, but  
64 also investigate practical, behavioural and communication issues so as to allow for a holistic approach  
65 (Seneviratne, 2007).

66 Water auditing is an analytical technique which quantifies water usage and quality (Seneviratne,  
67 2007; Sturman et al., 2004) whilst simultaneously allowing for investigation into the behavioural  
68 aspects of water management. Auditing can be used to investigate water flows within refineries as a  
69 whole as well as within individual process units and operations. By quantifying flows, water auditing  
70 can determine whether significant losses are occurring within a predefined system boundary.

71 Although some losses are unavoidable, a water management team can determine what proportion of  
72 water loss (or unaccounted for water) they are willing to accept before they need to further investigate  
73 flows and adjust water management techniques. This proportion is referred to as closure and is  
74 calculated from:

75

76  $Closure : ((\Sigma Water Input - \Sigma Water Output) / (\Sigma Water Input)) < Predetermined Tolerance$

77 (Sturman et al., 2004)

78

79 If closure cannot be obtained then additional investigation into water flows is necessary. Further  
80 auditing of water quantity and quality can indicate where water management can be altered so as to  
81 reduce source input and effluent output and conserve water throughout process units (ways in which  
82 water auditing can suggest improvements to water management are discussed in American Water  
83 Works Association, 2006; Gleick et al., 2004; Seneviratne, 2007; Sturman et al., 2004).

84 There is an emerging drive within the process industry to maximise water conservation through zero  
85 liquid discharge (ZLD). This is the concept of closing industrial water cycles so that minimal water is  
86 injected into the system as make-up, and no water is discharged (with exceptions in some countries in  
87 cases of extreme rainfall events) (Byers, 1995). ZLD has traditionally focussed on wastewater  
88 minimisation and pollution control, however, reducing source water input by simple water and cost  
89 saving techniques can also contribute significantly to its achievement. To fully realise ZLD, industries  
90 must reduce the volume of water used by processes, prevent or remove contaminants from  
91 wastewater, and reduce the volume of wastewater output through increased reuse and recycling  
92 (Byers, 1995; Sturman et al., 2004). Wan Alwi et al. (2008) suggest this is most effectively achieved  
93 by following the water minimisation hierarchy (WMH), where water use should focus on, in  
94 decreasing priority;

95 1. Source elimination: Remove water requirements;

96 2. Source reduction: Reduce water requirements;

97 3. Reuse water: Reuse water directly without treatment;

98 4. Regenerate water: Reuse water following treatment (also known as recycling);

99 5. Use fresh water: When the use of 'new' water cannot be avoided.

100 Techniques such as water auditing can identify water conservation measures to be implemented  
101 following the WMH method of prioritisation, which can assist in the achievement of ZLD. These  
102 measures must be relatively straightforward to implement from both technical and managerial  
103 perspectives.

104 This research has investigated the use of water auditing to identify practical water conservation and  
105 effluent minimisation techniques that can contribute to ZLD in a petroleum refinery. Traditionally,  
106 water management in these refineries has focussed on contaminant removal from wastewater, driven  
107 by regulatory measures. Now that these wastewater treatment techniques are mature, the emphasis in

108 the industry is shifting towards preventative water use approaches. However, there is still an emphasis  
109 on reducing scheme water usage, with little consideration of cheaper (e.g. bore water) or alternative  
110 (e.g. rainwater) options, and virtually no recognition of non-technical issues which may impact upon  
111 water use and efficiency (e.g. refinery culture). By conducting a comprehensive water audit of a  
112 petroleum refinery we demonstrated how water auditing can contribute to the identification of both  
113 technical and cultural measures for minimising water use and effluent discharge in the process  
114 industry, hence contributing to the achievability of ZLD.

115

## 116 **2. Materials and Methods**

117 A petroleum refinery south of Perth, Western Australia, was selected for this study. The refinery has  
118 an excellent reputation within the industry for its water management practices, particularly for having  
119 reduced its daily water consumption from 7 ML in 1996 to 4 ML in 2003. Water sources utilised by  
120 the refinery during the study period included scheme water purchased from the state water utility,  
121 bore water extracted on site, cogeneration steam from the adjacent power station and salt cooling  
122 water. At the time of this study the majority of water on site consisted of process flows, rainwater  
123 runoff and tank drainings, and was sent to the onsite wastewater treatment plant (WWTP) via the oily  
124 water sewer (OWS). Domestic sewage from administration buildings was sent to septic tanks.

125

### 126 **2.1 Water auditing**

127 The water audit methodology was based upon current industrial best practice (American Water Works  
128 Association, 2006; Sturman et al., 2004). A primary level audit was initially conducted to investigate  
129 overall refinery water inputs and outputs, with closure arbitrarily set at 10 % following Sturman, et al.  
130 (2004). A secondary level audit was then conducted to investigate the interactions between water  
131 flows in major site processes. Industrial sites are generally considered to contain three types of water;  
132 ‘process’, ‘utility’ (steam and cooling water) and ‘other’ (primarily domestic uses) (Mann and Liu,  
133 1999), and the secondary level audit focussed on investigating each of these at various points within  
134 the refinery.

135 The data required for water auditing was collected through the refinery’s data management system  
136 (DM) and field studies. Flow data were collated from the DM for the 2007 calendar year. The field  
137 study component was conducted in 2008 and included site familiarization, quantification of metered  
138 flows, unmetered flows and losses, inspections and investigations of water using processes and leaks,  
139 and discussions with engineers and operators. Quantification of unmetered water flows was estimated  
140 from end uses and assumptions on the type and frequency of use.

141

142 **2.2 Primary level audit**

143 A flow diagram was prepared indicating the major water inputs and outputs of the refinery. Scheme  
144 water was measured at the refinery boundary, and bore water at the bores themselves. Cogeneration  
145 steam is purchased from the adjacent electricity utility, and hence the volume was determined from  
146 billing data. Salt cooling water is used once without treatment, so was not considered to contribute to  
147 water inputs and outputs. The refinery does not make use of rainwater runoff in its processes, and  
148 most rainwater is either sent to the WWTP (if it falls on process areas) or allowed to infiltrate. In  
149 order to assess its potential as a water source, rainwater runoff was calculated by estimating the area  
150 of impervious surfaces on site and collecting rainfall data from the Bureau of Meteorology, following  
151 Tebbutt (1998).

152 The volume of treated wastewater discharged to the ocean outfall is metered by the local water utility,  
153 as the refinery must pay a fee according to their discharge volumes, so was estimated from billing  
154 data. The volume of water flowing to septic tanks was estimated assuming a discharge of 120  
155 L/d/person (European Commission, 2003), with the average number of personnel on site in 2007  
156 being 230.

157

158 **2.3 Secondary level audit**

159 In order to conduct the secondary level audit, each of the water types were investigated at different  
160 points in the refinery. Flow diagrams were developed for the ‘process’ and ‘utility’ water case studies.  
161 ‘Process’ water was investigated in the Residue Cracking Unit (RCU) of the refinery using DM  
162 system readings from 2007 and estimating boiler blowdown to be approximately 5 % (based upon  
163 estimations provided by engineers and operators). ‘Utility’ water was assessed by investigating the  
164 steam system of the entire refinery. This included readings from the DM system from 2007, a baseline  
165 audit in 2008, extrapolation of steam audit data, and discussions and tours with the environmental  
166 team and energy and process engineers to determine where leaks were occurring. ‘Other’ water uses  
167 were investigated by an audit of the staff car wash, which involved a desktop study, manual  
168 measurements of flows, meter readings, and a video to assess the number of car washes per day and  
169 their duration.

170

171 **3. Results**

172 **3.1 Primary level audit**

173 A flow diagram was prepared to investigate the major water inputs and outputs of the refinery (Figure  
174 1). Closure could not be obtained as unaccounted for losses amounted to 36 % of the outputs. It was

175 evident that a more intensive water audit would be required to investigate losses within the refinery  
176 and identify potential areas for water use minimisation, reuse and recycling.

177 Calculations on the annual rainfall and area of the site indicated that approximately 48 % (excluding  
178 salt cooling water) of the refinery's water needs were theoretically available from rainwater runoff  
179 (Figure 2). Rainfall varies temporally throughout the year, and can be of varying quality, particularly  
180 depending on where it falls within the refinery. However, some portion of this rainfall is likely of  
181 sufficient quality for refinery uses, and may be considered as an alternative to other water sources.  
182 Even without any water efficiency improvements, reuse or recycling, this would minimise  
183 unsustainable water use from scheme, bore and cogeneration sources. In southern Western Australia  
184 this is likely a cost-effective option due to the presence of extensive unconfined aquifers which could  
185 be used for rainwater storage.

186

## 187 **3.2 Secondary level audit**

### 188 3.2.1 'Process' water

189 'Process' water flows were investigated at the RCU, although only major inputs and outputs were  
190 considered (Figure 3). Data for this unit was difficult to interpret because steam is not only consumed,  
191 but is also produced by this process. With the assumption of 5 % blowdown, closure could not be  
192 reached; 33 % of water losses were unaccounted for. Further investigation into DM system readings  
193 indicated that blowdown may have been as high as 13 % (with a large error range), which still did not  
194 account for enough water losses to allow for 10 % closure to be attained.

195 The audit of 'process' flows within the RCU indicated that several water minimisation strategies  
196 could be adopted. In this system it may be possible to cascade wash water through processes with  
197 different water quality requirements, because hydrocarbon becomes cleaner as it progresses  
198 downstream (Eble and Feathers, 1992). This requires a thorough analysis of the water quality  
199 requirements for each process, as well as the actual water quality being produced by each process  
200 step. For this refinery it is suggested that stripped sour water be used as wash water; if ammonia is  
201 low this water can be used as a make-up source for the RCU. Hydrotreatment of RCU feed is also  
202 suggested, although it is acknowledged that this may be prohibitively expensive. This would reduce  
203 sulphur emissions by up to 90 % and eliminate the need for hydrotreated mercaptane oxidation, hence  
204 reducing the volume of wastewater produced.

205

### 206 3.2.2 'Utility' water

207 To investigate 'utility' water on site, the steam system of the entire refinery was examined (Figure 4).  
208 Flows were determined using DM system readings from 2007 and steam trap auditing data. Because  
209 each steam trap cannot be audited every year, data was extrapolated to site.

210 Although steam traps were regularly monitored and the register updated where leaks were occurring,  
211 leaks were only fixed during scheduled maintenance. During the audit it was noted that some leaks  
212 lost up to 10 t/d but were not repaired for as long as three years following their identification.

213 Extrapolation of the audit data suggests that 85 t of steam may have been lost each day via steam  
214 traps. There were no records of where steam traps were directed to; the steam could be lost to grade,  
215 sent as wastewater via the OWS, or recycled via condensate return.

216 The audit of the steam system indicated that there were no technological barriers to reducing steam  
217 use, but given the lack, or perceived lack, of economic and cultural pressure to minimise steam use,  
218 simple conservation measures had not been introduced. Steam trap discharges are easy to minimise,  
219 but were common on site because low steam trap pressures (set by operators) require less monitoring.  
220 The current goal for the refinery's condensate return is only 50 %, which is currently being achieved  
221 (Figure 4). However, this could be easily increased to 75 % with an accurate understanding of where  
222 steam traps discharge to and their correct operation, particularly the adjustment of steam trap  
223 pressures to their optimum value for process efficiency. To achieve this will require a cultural shift,  
224 which will need to be catalysed by a managerial push to reduce steam use.

225

### 226 3.2.3 'Other' water

227 'Other' water uses on site were investigated through an audit of the staff car wash, which uses  
228 expensive, high quality scheme water. This audit indicated the potential for many technical and social  
229 improvements. The car wash was originally installed for staff to wash refinery waste from their cars  
230 before leaving the site, but during the audit some staff were noticed to drive through multiple times  
231 (due to its ineffectiveness), or to use the car wash only to cool the car down for their drive home. The  
232 car wash itself had a faulty sensor, leading to 'ghost' washes when no cars were present, and leaked  
233 excessive amounts of water to septic tanks, placing it in the lowest level of car wash efficiency  
234 worldwide (Brown, 2000). No specific employee was responsible for the car wash, so no one was  
235 tasked with reading the meter regularly.

236 Obvious improvements could be made to the car wash; its replacement with a 5 star car wash would  
237 save the refinery 6-7 ML of scheme water annually. Recent work also suggests that installing a system  
238 to treat and then reuse car wash wastewater can reduce water usage by up to 70 % (Zaneti et al.,

239 2013). Installing such a system together with a 5 star car wash would further reduce the refinery's  
240 reliance on scheme water. Employee education and a cultural shift to using the car wash only when  
241 necessary may also help reduce scheme water use.

242

### 243 **3.3 Overall results**

244 Both the primary and secondary level water audits indicated that even though the refinery is  
245 considered to be at the forefront of water management in its industry, there were a myriad of  
246 technical, cultural and behavioural issues preventing maximum water conservation on site.  
247 Throughout the refinery there was a generally poor understanding of water use, irregular monitoring  
248 and poor record keeping.

249 More metering of water flows would certainly assist in achieving water closure, but, more  
250 importantly, many simple water conservation measures were absent throughout the refinery; for  
251 example, the repair of leaks in a timely manner. Major water loss incidents were often not recorded.  
252 Although these are issues of a technical nature, they are caused primarily by a misconception of the  
253 true value of water across the site.

254 Water conservation was considered very low priority by most employees interviewed during the audit  
255 process, and was of minimal concern compared to environmental issues driven by regulations. There  
256 were very few cultural incentives to reduce water use on site, fuelled by the misconception of  
257 considering water only in economic terms. Water is known to be underpriced economically (Gleick et  
258 al., 2004), and a lack of water conservation culture on site disregards the intrinsic environmental and  
259 social value of water, as well as embodied costs associated with high water usage, such as the energy  
260 costs inherent in heating (particularly when utilising steam), transporting and treating large volumes.

261 The audit identified several technical solutions that could be implemented provided sufficient cultural  
262 and behavioural change has occurred. These included a refinery-wide shift towards utilising the  
263 rainwater that falls on site, improving the water efficiency of RCU processes, repairing steam trap  
264 leaks and installing a more efficient car wash. Although the audit clearly identified that water savings  
265 could be made across the refinery, an overall estimation of potential savings could not be determined  
266 without an intensive audit of each process unit.

267

## 268 **4. Discussion**

### 269 **4.1 Cultural and behavioural considerations**

270 This study identified that where there is a lack of overarching company or government policy and  
271 structure around water conservation, cultural attitudes to minimising water use and effluent discharge

272 may be lacking. Even where water efficiency is excellent based upon product throughput, this lack of  
273 water conservation culture can lead to significant unnecessary water losses through human error and  
274 mismanagement.

275 The process industry tends to focus on maximising production and minimising costs, and due to the  
276 very low economic price of water (even though it is of high social and environmental value)  
277 compared to other process and product components, minimising water use is not a primary  
278 consideration. Water costs are extremely low compared to other costs within the refinery, and the  
279 implementation of water saving techniques will generally have a much longer pay back period than  
280 simple measures aimed at increasing the productive efficiency of commercial processes. This results  
281 in significant water losses due to a focus on increasing the efficiency of feed throughput for the  
282 greatest financial return in the short term.

283 Given this low cultural value of water, few employees felt there was adequate incentive to minimise  
284 water use and effluent discharge at the refinery. For effective water management employees at all  
285 levels need to feel a sense of ownership or responsibility for environmental performance (Bixio et al.,  
286 2008). Without this corporate culture employees feel less inclined to exert extra effort for the sake of  
287 minimising water use. This in turn may result in a lack of monitoring and preventative or reparative  
288 action.

289 In order to improve water conservation in the industry, it is important that company policies provide  
290 incentives for staff to be involved in water management. Interviews conducted throughout the water  
291 audit indicated that although staff were open to the concept of improving water efficiency, they were  
292 not motivated to partake in water conservation where they did not consider it their personal  
293 responsibility. This suggests that water management is a concept that needs to be implemented  
294 throughout a refinery, and not simply by a dedicated water team within the environmental branch. The  
295 study also indicated that environmental staff were often consumed in tasks related to meeting existing  
296 environmental regulations. If these regulations were to encompass water minimisation, staff  
297 throughout refineries would likely be able to justify spending a greater percentage of their workload  
298 focussing on water management. However, it has also been noted in the past that such regulations  
299 need to carefully consider the dynamics of technical change and the risks they may pose to the  
300 economic health of industries (Montalvo Corral, 2003). If they are to be effective in reality, care must  
301 be taken before applying stringent water management regulations based upon purely environmental  
302 considerations.

303

## 304 **4.2 Technical considerations**

305 The water audit indicated that although most processes at the refinery were water efficient compared  
306 to world standards (European Commission, 2003), opportunities did exist for reducing water use and  
307 effluent outflow through retrofitting. This included the identification of alternative water sources  
308 such as rainwater harvesting (the modelling of such alternative sources has recently been  
309 demonstrated by Nápoles-Rivera et al., 2013), which could be stored on site within unconfined  
310 aquifers, and the potential for water cascading, where water is reused without treatment in processes  
311 with lower water quality requirements (Mann and Liu, 1999). Various tools can be used to model such  
312 opportunities highlighted by water auditing, particularly where water quality monitoring has been  
313 included (an example of such integrated water management is detailed in Agana et al., 2013).

314 By combining water auditing and water quality assessments, a detailed water management plan can be  
315 developed which addresses all aspects of the WMH. Such studies can identify synergy opportunities  
316 both within industrial sites and across site boundaries, leading to the establishment of industrial  
317 ecology networks which minimise both water use and effluent discharge (Lambert and Boons, 2002).

318

## 319 **5. Conclusions**

320 Most refineries are aware of their overall water use and effluent discharge volumes, but not how this  
321 translates to water use within individual process units (American Water Works Association, 2006;  
322 Lens et al., 2002). This study demonstrated that water auditing can be used to identify both the current  
323 weaknesses of site water management and the potential for technical and behavioural improvements,  
324 including through aligning corporate strategy with water management goals. Even where a refinery is  
325 considered world best practice for its overall water management, there exist many opportunities for  
326 water conservation on site, which could in turn contribute to the achievement of ZLD.

327

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330

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393

394 **Figure Captions**

395 Figure 1: Primary water audit. Units are kL/d.

396 Figure 2: Rainwater flow diagram throughout the refinery. Units are kL/d.

397 Figure 3: Process water audit of the RCU. Units are kL/d.

398 Figure 4: Utility (steam) water audit. Units are kL/d.