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How to Do Gameful Design

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Abstract
Gamification is an increasingly popular strategy for increasing user engagement. But how to design gamified systems? While there is an abundance of industry methods, they often remain elusive in essential steps and lack grounding in evidence. This course provides a hands-on introduction into a comprehensive, research-based method for designing gamified systems, the intrinsic skill atoms approach. The method has been successfully used in over 20 industry projects and validated in its effectiveness. In two 80 minute blocks, participants will learn the central challenges of gameful design and how to do it in practice, working through the method with a practical case study.

Author Keywords
Gamification; gameful design; playful design; game design; design methods; design research

ACM Classification Keywords
H.5.m [Information Interfaces and Presentation (e.g., HCI)]: Miscellaneous; H.5.2 [User Interfaces]: Evaluation/Methodology, User-Centered Design; H.5.3 [group and Organization Interfaces]: Evaluation/Methodology; K.8.0 [Personal Computing]: Games
Introduction
Gamification, the use of game design elements in non-game contexts, is an increasingly popular strategy for increasing user engagement with interactive systems [5]. Despite the growth of gamification as a practice and research field, there is still relatively little reliable guidance on how to design gamified systems [1,4]. Existing industry methods are rarely grounded in research and often skip over crucial aspects of the design process, such as selecting the right game design elements [2]. Existing design frameworks from research in turn are seldom trialed under industry conditions or remain at a level of abstraction that likewise leaves many degrees of freedom [2]. Finally, most current methods pursue a pattern-based approach that fails to capture the systemic-emergent nature of games and gameful experiences and leads to ‘cookie-cutter’ application of the same few design features irrespective of the application context.

To address these issues, we developed a research-grounded method for gameful design, the lens of intrinsic skill atoms approach [2]. This method revolves around identifying the inherent challenges in the to-be-gamified activity, to then tease out the latent skill atom around it – the systemic structure of goals, actions, rules, and feedback that give rise to said challenge. The method then guides designers with the help of design lenses [6] to either ideate entirely new skill atoms, or to identify shortcomings in the particular design of the skill atom's elements and ideate particular improvements that would support motivation and engagement.

The method can be seen as one of the most mature and complete methods in the field, having been tested and iteratively refined in over 20 industry projects and workshops, ranging across a large number of practitioner audiences and use cases, from online dating to car assembly training, disaster response, quality assurance in highly automated factory contexts, self-driven learning of analytics software, and online video engagement. has also seen adoption among HCI researchers and been validated in its utility and effectiveness by independent research groups [7]. Despite its extensive documentation [2], as any design practice or method, gamification design in general and the intrinsic skill atom approach in specific involve tacit knowledge and enculturation that are by definition hard to convey through publications alone.

Benefit and intended audience
At the end of the course, participants will be able to independently understand and identify the key challenges of gameful design and apply the lens of intrinsic skill atoms method in the design of gamified systems. This course will be of interest for all design practitioners in the UX and games industry in designing gamified systems, as well as HCI researchers wanting to design gamified systems or advance the research of gamification design.

Prerequisites
The course is open to all experience levels, although participants with basic familiarity with interaction and/or game design methods (user research, ideation, prototyping, user testing) and gamification will benefit the most.

Content
The course is prefaced with online materials shared in advance of the course to familiarize participants with
the concepts and the worked example of the course, an online dating site. The on-site course is structured into two 80 minute units. It begins with an introductory lecture that presents the method in its steps. Participants then use instructions and templates to collectively identify the latent skill atom of the worked example, followed by questions about the method arising in this step.

Participants will then break into small groups that use provided design lenses to each analyze one structural element of the skill atom per group – goals, actions, feedback, rules, or challenge – and assemble and sketch improvement ideas via provided ideation techniques and sketchboards. The course closes with a facilitated open question segment to address key recurring issues that emerged in the course of applying the method.

About the course tutor
Sebastian Deterding is a senior research fellow at the Digital Creativity Labs at the University of York. As head of the Gamification Research Network, co-editor of The Gameful World [3], and co-author of field-defining publications [6], he is one of the key scholars in gamification research. In addition, he has a 10+ year career as a user experience, game, and gamification designer and consultant, creating engaging experiences touching millions of users for clients including the BBC, BMW, Deutsche Telekom, KLM, Novartis, or Supercell. He is the creator of the intrinsic skill atoms method and has taught it to over 300 UX, game design, and digital product practitioners across the world.

Resources
Participants will receive the underlying article [2] and workbook in advance of the workshop and will receive a printed workbook with step-by-step guidelines and templates at the workshop.

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References